



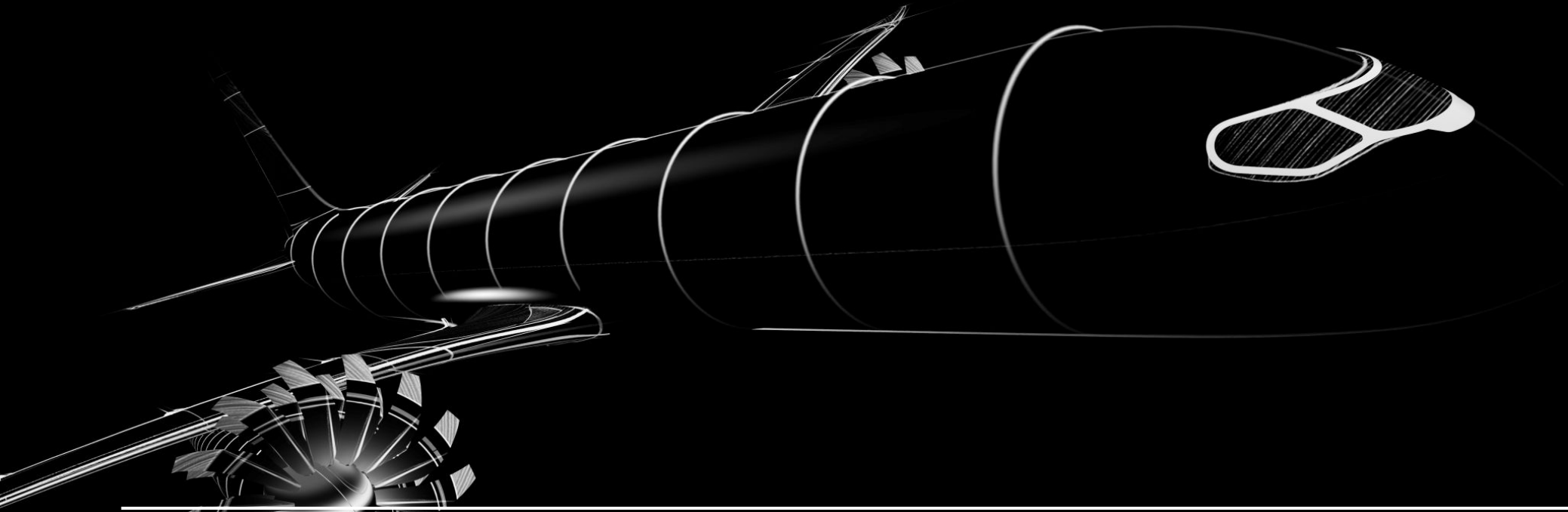
Airbus corporate presentation

April 2026

AIRBUS

Who we are

Airbus is a global aerospace pioneer, operating in the commercial aircraft, helicopter, defence and space sectors.



180

Locations worldwide

Source: Full-Year results 2025

165,000

Employees

€73 bn

2025 revenues

Our purpose

We pioneer sustainable aerospace for a safe and united world

Leading the journey towards clean aerospace

Helping customers defend their values

Connecting and uniting people across the globe

Leading the journey towards clean aerospace



Delivering and improving fuel-efficient products

Investing in future technologies

Promoting greater uptake of sustainable aviation fuel

Reducing the Company's industrial emissions

Supporting climate change monitoring

Helping customers defend their values



Safeguarding
airspace, citizens
and vital assets

Responding to
humanitarian
emergencies

Enabling search
and rescue
operations

Providing secure
communication
systems

Providing
cyber security

Connecting and uniting people across the globe



Providing fixed and rotary wing aircraft serving destinations worldwide

Linking the globe through digital connectivity solutions

Enabling satellite navigation for land, maritime and air transport

Helping to coordinate relief efforts with satellite data

Developing new urban air mobility solutions

Sustainability embedded in our purpose and strategy

A white helicopter with a blue and yellow tail rotor is flying over a vast offshore wind farm. The wind turbines are white with yellow accents, stretching across the horizon under a clear blue sky. The helicopter is positioned in the center-left of the frame, flying towards the right.

The Airbus sustainability commitments:

Lead the journey
towards clean
aerospace

Respect human
rights and
foster inclusion

Build our business
on the foundation of
safety and quality

Exemplify
business
integrity

Our activities



COMMERCIAL AIRCRAFT

End 2025 Employees

105,128

2025 Revenues

€52.6 bn

End 2025 Order Book

8,754 aircraft

Source: Full-Year results 2025

Our activities



HELICOPTERS

End 2025 Employees

23,922

2025 Revenues

€9.0 bn

End 2025 Order Book

1,037 helicopters

Source: Full-Year results 2025

Our activities

DEFENCE AND SPACE

End 2025 Employees

36,244

2025 Revenues

€13.4 bn

End 2025 Order Book

€50.8 bn

Source: Full-Year results 2025

Board of Directors

Airbus SE – registered in the Netherlands



René Obermann

Chairman of the Board of Directors Airbus SE



Guillaume Faury

Chief Executive Officer Airbus SE



Jean-Pierre Clamadieu



Mark Dunkerley



Stephan Gemkow



Catherine Guillouard



Henriette Hallberg Thygesen



Dr. Doris Höpke



Amparo Moraleda



Irene Rummelhoff



Antony Wood



Oliver Zipse

Executive Committee and Top Management from 1st April 2026



**Guillaume
Faury**

Chief Executive Officer



**Carmen-Maja
Rex**

Chief Human Resources
Officer



**Matthieu
Louvot**

Chief Executive Officer
Airbus Helicopters



**John
Harrison**

General Counsel and Head
of Airbus Public Affairs



**Catherine
Jestin**

Executive Vice President
Digital



**Julie
Kitcher**

Chief Sustainability Officer
and Communications



**Florent Massou
dit Labaquère**

Executive Vice President
Operations of the
Commercial Aircraft business



**Philippe
Mhun**

Executive Vice President
Programmes and Services



**Lars
Wagner**

Chief Executive Officer of the
Commercial Aircraft business



**Michael
Schoellhorn**

Chief Executive Officer
Airbus Defence and Space



**Thomas
Toepfer**

Chief Financial Officer

**Robin
Hayes**

Chairman and
Chief Executive Officer
Airbus Americas

to be nominated

Executive Vice President
Strategy

**Wouter van
Wersch**

Executive Vice President
International

**George
Xu**

Chief Executive Officer
Airbus China

Thank you

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Airbus
Communications
2 Rond-point Emile Dewoitine
BP 90112
31703 Blagnac Cedex
France

AIRBUS