

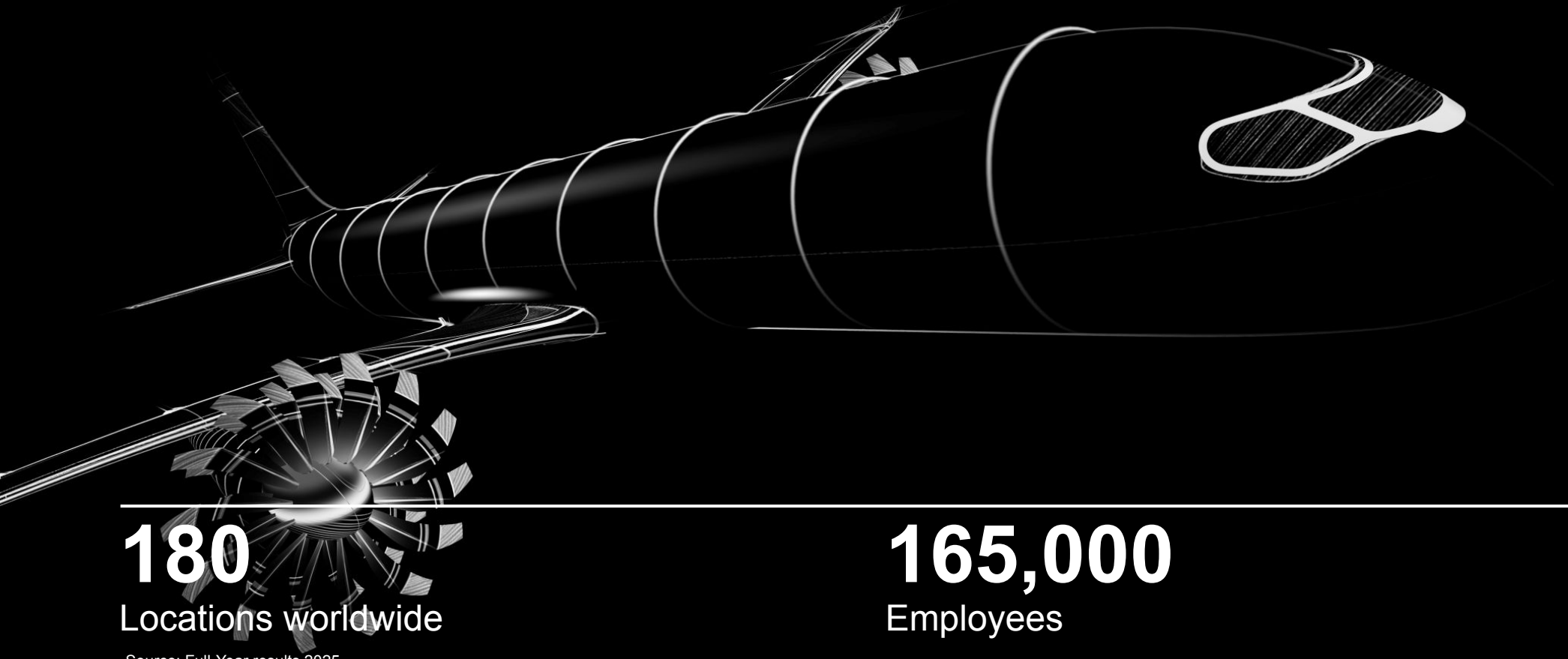
Airbus corporate presentation

November 2026

AIRBUS

Who we are

Airbus is a global aerospace pioneer, operating in the commercial aircraft, helicopter, defence and space sectors.



180
Locations worldwide

165,000
Employees

€73 bn
2025 revenues

Source: Full-Year results 2025

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Our purpose



We pioneer sustainable aerospace for a safe and united world

Leading the journey towards clean aerospace

Helping customers defend their values

Connecting and uniting people across the globe

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AIRBUS

Leading the journey towards clean aerospace



Delivering and improving fuel-efficient products

Investing in future technologies

Promoting greater uptake of sustainable aviation fuel

Reducing the Company's industrial emissions

Supporting climate change monitoring

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AIRBUS

Helping customers defend their values



Safeguarding airspace, citizens and vital assets

Responding to humanitarian emergencies

Enabling search and rescue operations

Providing secure communication systems

Providing cyber security

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AIRBUS

Connecting and uniting people across the globe



Providing fixed and rotary wing aircraft serving destinations worldwide

Linking the globe through digital connectivity solutions

Enabling satellite navigation for land, maritime and air transport

Helping to coordinate relief efforts with satellite data

Developing new urban air mobility solutions

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Sustainability embedded in our purpose and strategy



The Airbus sustainability commitments:

Lead the journey towards clean aerospace

Respect human rights and foster inclusion

Build our business on the foundation of safety and quality

Exemplify business integrity

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AIRBUS

Our activities



COMMERCIAL AIRCRAFT

End 2025 Employees
105,128

2025 Revenues
€52.6 bn

End 2025 Order Book
8,754 aircraft

Source: Full-Year results 2025

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Our activities



HELICOPTERS

End 2025 Employees
23,922

2025 Revenues
€9.0 bn

End 2025 Order Book
1,037 helicopters

Source: Full-Year results 2025

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Our activities



DEFENCE AND SPACE

End 2025 Employees
36,244

2025 Revenues
€13.4 bn

End 2025 Order Book
€50.8 bn

Source: Full-Year results 2025

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Board of Directors

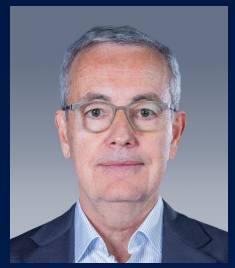
Airbus SE – registered in the Netherlands



Amparo
Moraleda
Chair of the Board of Directors Airbus SE



Guillaume
Faury
Chief Executive Officer Airbus SE



Jean-Pierre
Clamadieu



Mark
Dunkerley



Christophe
Fouquet



Stephan
Gemkow



Catherine
Guillouard



Dr. Doris
Höpke



Irene
Rummelhoff



Henriette
Hallberg Thygesen



Antony
Wood



Oliver
Zipse

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AIRBUS

Executive Committee and Top Management as of 18 May 2026



Guillaume **Faury**
Chief Executive Officer



Lars **Wagner**
Chief Executive Officer of the Commercial Aircraft business



Matthieu **Louvot**
Chief Executive Officer Airbus Helicopters



Michael **Schoellhorn**
Chief Executive Officer Airbus Defence and Space



John **Harrison**
General Counsel and Head of Airbus Public Affairs



Catherine **Jestin**
Executive Vice President Digital



Julie **Kitcher**
Chief Sustainability Officer and Communications



Florent **Massou dit Labaquère**
Executive Vice President Operations of the Commercial Aircraft business



Philippe **Mhun**
Executive Vice President Programmes and Services



Carmen-Maja **Rex**
Chief Human Resources Officer



Thomas **Toepfer**
Chief Financial Officer

Robin **Hayes**
Chairman and Chief Executive Officer Airbus Americas

Eric **Kirstetter**
Executive Vice President Strategy

Wouter van **Wersch**
President International

George **Xu**
Chief Executive Officer Airbus China

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Thank you

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