



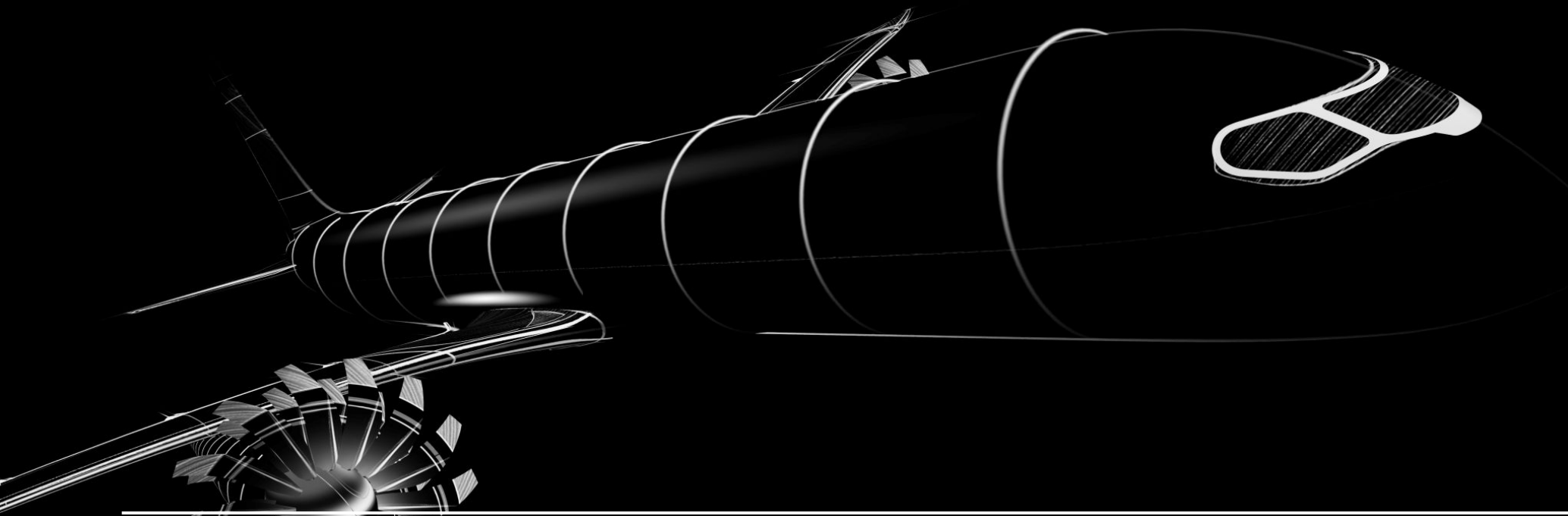
Airbus corporate presentation

October 2026

AIRBUS

Who we are

Airbus is a global aerospace pioneer, operating in the commercial aircraft, helicopter, defence and space sectors.



180

Locations worldwide

Source: Full-Year results 2025

165,000

Employees

€73 bn

2025 revenues

Our purpose

We pioneer sustainable
aerospace for a safe
and united world

Leading the journey
towards clean aerospace

Helping
customers defend
their values

Connecting and uniting
people across the globe

Leading the journey towards clean aerospace



Delivering and
improving fuel-
efficient products

Investing in
future
technologies

Promoting greater
uptake of
sustainable aviation
fuel

Reducing the
Company's
industrial
emissions

Supporting
climate change
monitoring

Helping customers defend their values



Safeguarding
airspace, citizens
and vital assets

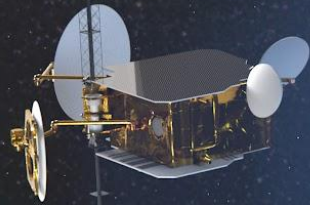
Responding to
humanitarian
emergencies

Enabling search
and rescue
operations

Providing secure
communication
systems

Providing
cyber security

Connecting and uniting people across the globe



Providing fixed and rotary wing aircraft serving destinations worldwide

Linking the globe through digital connectivity solutions

Enabling satellite navigation for land, maritime and air transport

Helping to coordinate relief efforts with satellite data

Developing new urban air mobility solutions

Sustainability embedded in our purpose and strategy



The Airbus sustainability commitments:

Lead the journey
towards clean
aerospace

Respect human
rights and
foster inclusion

Build our business
on the foundation of
safety and quality

Exemplify
business
integrity

Our activities



COMMERCIAL AIRCRAFT

End 2025 Employees

105,128

2025 Revenues

€52.6 bn

End 2025 Order Book

8,754 aircraft

Source: Full-Year results 2025

Our activities

HELICOPTERS

End 2025 Employees

23,922

Source: Full-Year results 2025

2025 Revenues

€9.0 bn

End 2025 Order Book

1,037 helicopters

Our activities

DEFENCE AND SPACE

End 2025 Employees

36,244

Source: Full-Year results 2025

2025 Revenues

€13.4 bn

End 2025 Order Book

€50.8 bn

Board of Directors

Airbus SE – registered in the Netherlands



**Amparo
Moraleda**
Chair of the Board of
Directors Airbus SE



**Guillaume
Faury**
Chief Executive Officer
Airbus SE



**Jean-Pierre
Clamadieu**



**Mark
Dunkerley**



**Christophe
Fouquet**



**Stephan
Gemkow**



**Catherine
Guillouard**



**Henriette
Hallberg Thygesen**



**Dr. Doris
Höpke**



**Irene
Rummelhoff**



**Antony
Wood**



**Oliver
Zipse**

Executive Committee and Top Management from 1st April 2026



**Guillaume
Faury**

Chief Executive Officer



**Carmen-Maja
Rex**

Chief Human Resources
Officer



**Matthieu
Louvot**

Chief Executive Officer
Airbus Helicopters



**John
Harrison**

General Counsel and Head
of Airbus Public Affairs



**Catherine
Jestin**

Executive Vice President
Digital



**Julie
Kitcher**

Chief Sustainability Officer
and Communications



**Florent Massou
dit Labaquère**

Executive Vice President
Operations of the
Commercial Aircraft business



**Philippe
Mhun**

Executive Vice President
Programmes and Services



**Lars
Wagner**

Chief Executive Officer of the
Commercial Aircraft business



**Michael
Schoellhorn**

Chief Executive Officer
Airbus Defence and Space



**Thomas
Toepfer**

Chief Financial Officer

**Robin
Hayes**

Chairman and
Chief Executive Officer
Airbus Americas

**Eric
Kirstetter**

Executive Vice President
Strategy

**Wouter van
Wersch**

Executive Vice President
International

**George
Xu**

Chief Executive Officer
Airbus China

Thank you

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