

AIRBUS

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AIRBUS

Safeguarding European leadership, sustainability and strategic autonomy



Guillaume Faury
Chief Executive Officer
of Airbus

Airbus is a major achievement of European integration. Over five decades, we have created a European champion that has not only reduced costs and duplication, but has also given Europe technological leadership in a strategic industry. Today, Airbus is the global leader in commercial aerospace with a strong foothold in helicopters, defence, space and security. We employ more than **150,000 highly-skilled people** globally and are a powerful engine of productivity, exports and innovation for Europe. We draw strength from our European roots every day, and we will continue to do so far into the future.

Over the coming decades, Airbus remains committed to preserving Europe's leadership in aerospace, shaping its digital future and pioneering lower-carbon technologies. We will continue to provide nations with physical security and the means to protect their citizens, values and vital infrastructure. This security is in turn a prerequisite of peace, the rule of law, political stability, democracy, environmental sustainability, human rights, economic development and prosperity and scientific progress.

Let's work together towards a more sovereign, competitive and innovative Europe.



A true European leader with global reach

Employment in 2024



Revenue in 2024





COMPETITIVENESS

Airbus is boosting the European economy

Eighty-seven per cent of Airbus' global active workforce is based in Europe – high-skilled and high-value adding jobs for more than **135,000 people** on the continent.

Airbus is fully committed to its European roots. We employ more than 52,000 people in Germany, more than 54,000 in France, almost 14,000 in Spain and more than 12,000 in the United Kingdom. Our manufacturing footprint covers many different European countries. For example, Helicopters are assembled in France (Marignane) and Germany (Donauwörth), satellites in Germany (Friedrichshafen) and the UK (Portsmouth and Stevenage) and defence technology in Spain (Sevilla).

Airbus is producing in Europe for the world, generating an annual revenue of **€69.2 billion**. 68% of Airbus' sales are outside of Europe, while 32% happen inside. Furthermore, around 19,000 European companies are part of the Airbus supply chain, adding over €49 billion in revenue every year from the geographical area. The supply chain itself sustains hundreds of thousands of jobs in Europe, thereby adding to the positive effect on the European economy.

87%
of Airbus' global active workforce is based in Europe

Airbus annual revenue
€ 69.2 billion

Airbus in Europe
135,000 jobs

68%
of sales happen outside Europe, contributing to European exports

32%
of Airbus' sales happen in Europe

DECARBONISATION

Objective: Net-Zero Aviation

At Airbus, our purpose is to pioneer sustainable aerospace for a safe and united world.

Thousands of Airbus engineers work every day to reduce the CO₂ emissions of our aircraft, helicopters, satellites and launch vehicles, as well as our industrial environmental footprint at sites worldwide and throughout our supply chain.

We are working to help our industry achieve its long-term goal of reaching net-zero emissions by 2050.

First, this means expanding production of these new fuel-efficient aircraft to help airlines accelerate the renewal of their fleets.

Second, Airbus engineers are shaping a more distant future: preparing the next generation of planes, featuring in particular new, more aerodynamic wings and highly efficient engines, which we expect to provide another decisive reduction in fuel use in the second half of the 2030s.

To help achieve these targets, we are actively involved in leading EU research projects such as Clean Aviation, a joint undertaking to further reduce fuel consumption, CO₂ emissions and noise levels. Airbus also has a leading role in the Single European Sky Air Traffic Management Research (SESAR) initiative, which aims to find new solutions for building a more efficient air traffic management system.

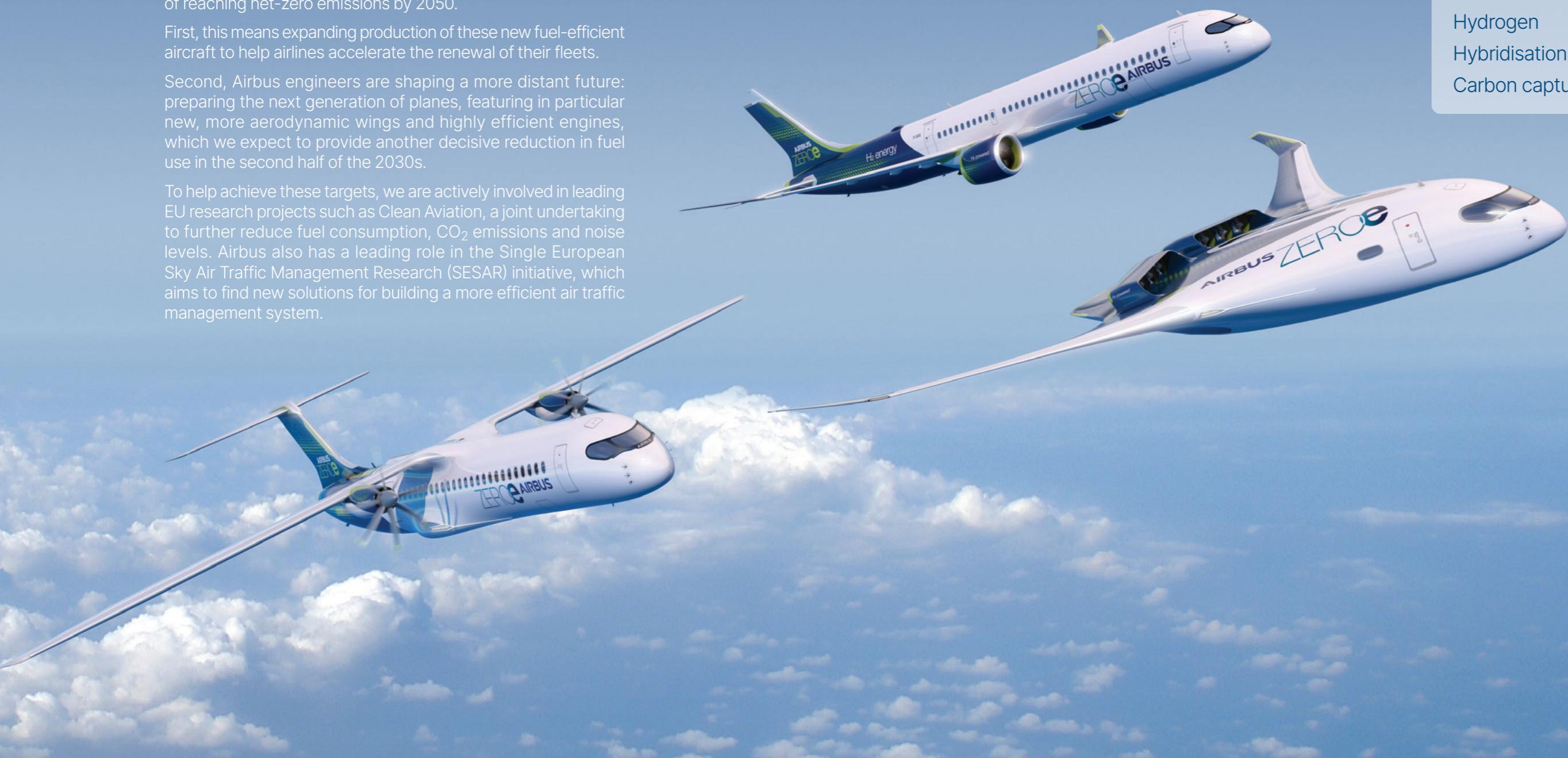
By 2030 all our aircraft and helicopters will be capable of flying with up to

100%

**Sustainable
Aviation Fuels**

Key decarbonisation levers

- Fleet renewal
- Operational improvements
- Sustainable aviation fuel
- Hydrogen
- Hybridisation and electrification
- Carbon capture and storage



Airbus aircraft are in high demand worldwide, with a backlog of over

8,500
planes

COMMERCIAL AIRCRAFT

Europe, the global leader

Europe is the global leader in developing and building commercial aircraft, with Airbus at the beating heart of the industry. Thanks to Europe's leading position in science and innovation, our visionary engineers have solidified European dominance in aerospace over the past 50 years.

The result: Airbus aircraft are in high demand worldwide, with a backlog of **8,500** planes. Our aircraft serve as vital connectors, bridging nations, cultures, and continents. Looking ahead, the race towards zero CO₂ emissions presents a pivotal opportunity for Airbus, the European aerospace sector and for Europe at large to become the lead market of sustainable aviation.



DEFENCE

Guaranteeing Europe's security

Years of underinvestment has left Europe playing catch-up. With 75% of defence buys outside the EU, the European autonomy and industry are at stake. It's time for Europe to strengthen its defence. The Solution: Invest in Europe.

The Security Action for Europe (SAFE), part of the "ReArm Europe" plan, is a game-changer. SAFE fuels a vital shift:

- Bolstering Europe's defence capabilities and industry
- Driving ambitious common procurement
- Championing European innovation

In addition, Investing in a cutting-edge European Defence Technological and Industrial Base (EDTIB) is a non-negotiable cornerstone for our collective security and sustainable future.

At Airbus we pioneer **European Defence Sovereignty**.

For decades, Airbus has delivered critical assets like the Eurofighter, A400M, and A330 MRTT.

We are now shaping Europe's future with visionary projects like the Future Combat Air System (FCAS) and the Multi-Domain Combat Cloud (MDCC), ensuring our intelligence, surveillance and reconnaissance superiority.

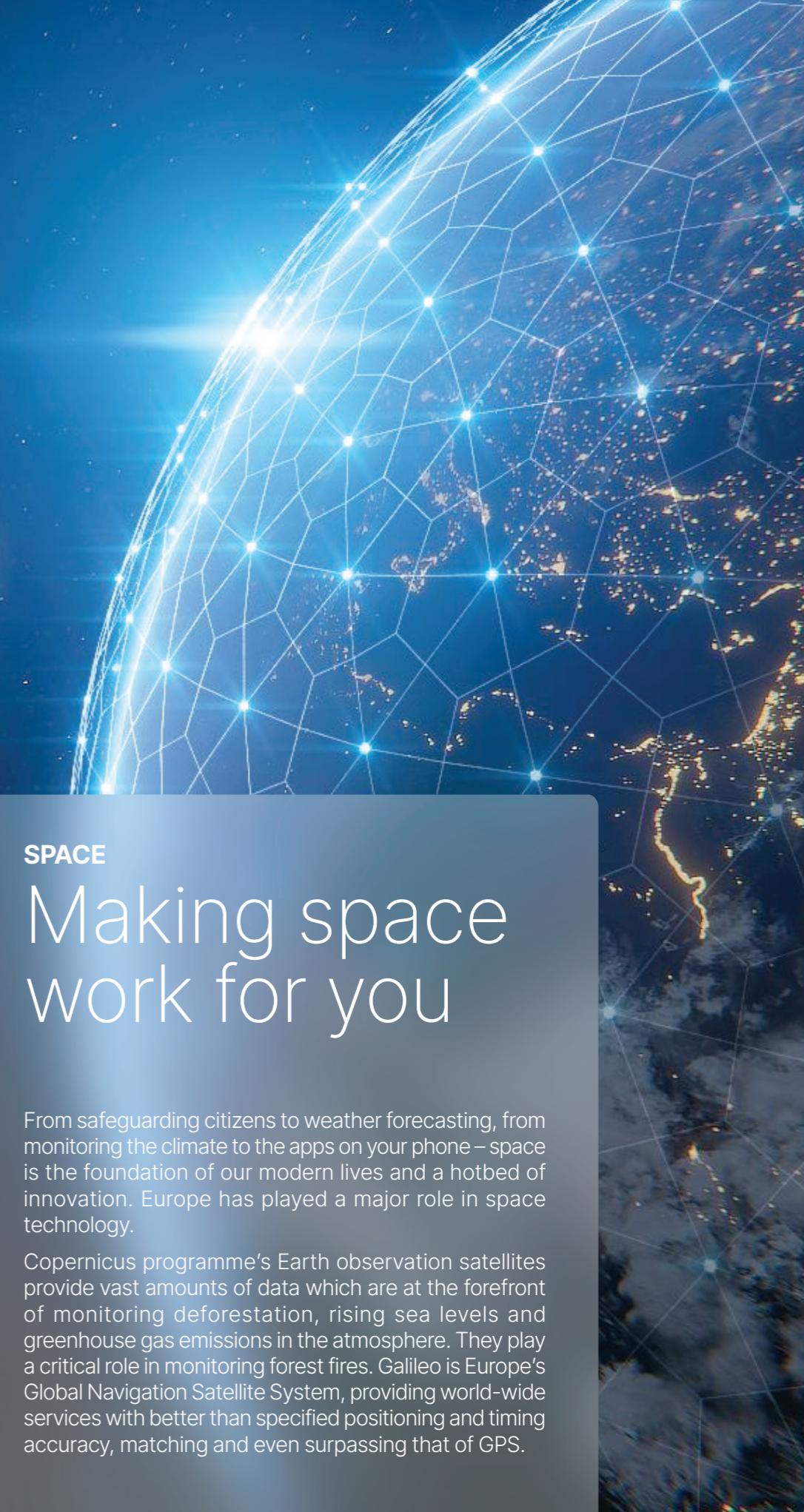


**SPACE**

Making space work for you

From safeguarding citizens to weather forecasting, from monitoring the climate to the apps on your phone – space is the foundation of our modern lives and a hotbed of innovation. Europe has played a major role in space technology.

Copernicus programme's Earth observation satellites provide vast amounts of data which are at the forefront of monitoring deforestation, rising sea levels and greenhouse gas emissions in the atmosphere. They play a critical role in monitoring forest fires. Galileo is Europe's Global Navigation Satellite System, providing world-wide services with better than specified positioning and timing accuracy, matching and even surpassing that of GPS.



HELICOPTERS

Reaching everywhere

Airbus is the world's leading helicopter manufacturer. Our fleet of helicopters undertakes myriad rescue and paramedical missions annually, particularly in Europe. We pride ourselves on delivering highly efficient rotorcraft, essential for ensuring safety and security, as well as proficiently transporting passengers in challenging environments. From aiding firefighters to supporting hospitals and first responders, helicopters are indispensable in saving lives.

Airbus also supplies advanced military helicopters to over 100 armed forces worldwide, meeting current and future operational needs. Our helicopters play a crucial role in aviation, and with nearly 15,000 employees in Europe, Airbus remains dedicated to safety and innovation in developing the future of vertical flight.



DIGITALISATION

Building Europe's digital future

In today's aerospace landscape, sustainability is paramount, presenting a monumental challenge for the industry. At Airbus, we're revolutionising aerospace norms, pushing the boundaries of possibility through innovative aircraft designs and the development of lightweight, high-performance materials. Central to this transformation is Digital Design, Manufacturing & Services (DDMS), which revolutionises the entire product lifecycle. DDMS accelerates the development of cleaner aircraft, enhancing our competitiveness.

Our DDMS program at Airbus prioritises digital methodologies and tools, streamlining end-to-end business processes to reduce costs and time to market, all while exceeding customer expectations for quality, safety, and environmental performance.



Airbus' European locations

REGISTERED OFFICE

Netherlands: Leiden

HEADQUARTER

France: Toulouse

SITES AND LOCATIONS

● Main Sites
● Airbus Locations
● Sourcing Locations
■ EU-Country
■ Non EU-Country

AIRBUS LOCATIONS

FRANCE

Bezons
 Blagnac
 Bordeaux
 Bourges
 Brest
 Cazaux
 Choisy-le-Roi
 Cognac
 Elancourt
 Le Bourget
 Les Ulis
 Lyon
 Marignane
 Méaulte
 Nantes
 Paris
 Pierrelatte
 Rochefort
 Saint Gilles
 Saint-Nazaire
 Salaunes
 Sophia Antipolis
 Toulouse
 Val-de-Reuil
 Villeneuve-d'Asq
 Vitrolles

GERMANY

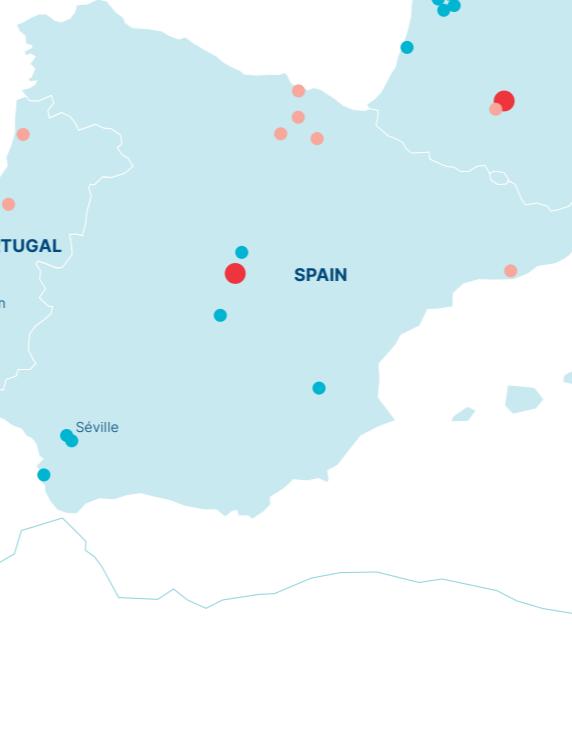
Aschau am Inn
 Augsburg
 Backnang
 Berlin
 Bonn
 Bremen
 Buxtehude
 Cologne
 Donauwörth
 Dresden
 Frankfurt am Main
 Friedrichshafen
 Hamburg
 Hohn
 Jena
 Kassel
 Kiel
 Koblenz
 Lampoldshausen
 Manching
 Nordenham
 Ottobrunn/
 Taufkirchen
 Potsdam
 Schrobenhausen
 Stade
 Trauen
 Ulm
 Varel
 Wunstorf

SPAIN

Albacete
 Centro Bahía de Cádiz (CBC)
 Getafe
 Illescas
 Sevilla: San Pablo
 Sevilla: Tablada
 Tres Cantos

UNITED KINGDOM

Aberdeen
 Belfast
 Blandford
 Broughton
 Cardiff
 Colerne
 Corsham
 Farnborough
 Filton
 Guildford
 Hawarden
 Leicester
 London
 Newcastle upon Tyne
 Newport
 Oakham
 Oxford
 Portsmouth
 Shawbury
 Stevenage
 RAF Brize Norton
 RAF Shawbury
 RAF Valley



OTHER COUNTRIES

Belgium: Brussels, Diegem
Czech Republic: Prague
Denmark: Copenhagen
Finland: Helsinki, Jyväskylä
Hungary: Budapest
Ireland: Dublin
Italy: Milan, Rome, Naples
Netherlands: Den Haag, Leiden
Norway: Oslo, Lysaker, Høkland, Hovsberg
Poland: Mielec, Warsaw
Portugal: Évora
Romania: Brașov, Bucharest
Slovakia: Bratislava
Sweden: Stockholm
Switzerland: Bern



Contact



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