



DEFENCE AND SPACE

2026

Airbus is a global aerospace pioneer

Airbus operates in the commercial aircraft, helicopter, defence, security and space sectors. With strong roots in Europe, we have become truly international.



Our purpose

We pioneer sustainable
aerospace for a safe
and united world

Leading the journey
towards clean aerospace

Helping customers
defend their values

Connecting and uniting
people across the globe

Leading the journey towards clean aerospace



Delivering and improving fuel-efficient products

Investing in future technologies

Promoting greater uptake of sustainable aviation fuel

Reducing the Company's industrial emissions

Supporting climate change monitoring

Helping customers defend their values



Safeguarding
airspace, citizens
and vital assets

Responding to
humanitarian
emergencies

Enabling search
and rescue
operations

Providing secure
communication
systems

Providing
cyber security

Connecting and uniting people across the globe



Providing fixed and rotary wing aircraft serving destinations worldwide

Linking the globe through digital connectivity solutions

Enabling satellite navigation for land, maritime and air transport

Helping to coordinate relief efforts with satellite data

Developing new urban air mobility solutions

Sustainability embedded in our purpose and strategy

The Airbus sustainability commitments:

Lead the journey towards clean aerospace

Respect human rights and foster inclusion

Build our business on the foundation of safety & quality

Exemplify business integrity

Airbus Defence and Space at a glance



End 2025 Employees

36,244

2025 Revenues

€13.4 bn

End 2025 Order Book

€50.8 bn

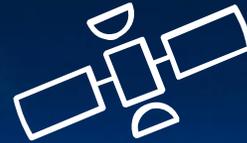
Airbus Defence and Space: our core programmes

Source: Airbus as of end 2022



Air Power

Partnering with armed forces to deliver mission-ready aircraft



Space Systems

Reaching for the stars to protect, serve and explore



Connected Intelligence

Providing secured communications and intelligence for better decisions

180

locations around the world

2,000+

customers and partners

2,000+

aircraft delivered

150+

satellites built and launched

We are a reliable partner



For governments, institutions and enterprises across industries



Ministries of
Defence



Armament
Agencies



Emergency
services



Corporations &
small enterprises



Armed
Forces



Satellite
Operators



Space
Agencies



Aerospace
Industry

We are always on duty for our customers

We offer end-to-end services, from MRO activities and training to secure connectivity

We provide customers with trusted data enabling them to make the right decisions

We develop new digital services to increase efficiency and provide actionable intelligence

We nurture innovation and deliver new technologies



We develop technologies that allow humankind to explore space and build the module that will propel the first woman to the moon



We have pioneered automatic air-to-air refuelling operations and we are advancing new, disruptive autonomous capabilities



We are re shaping Earth Observation with the world's first optical commercial satellites to embark Space-Data-Highway

We foster Europe's strategic autonomy

Our products and services are used to safeguard Europe's citizens and secure the airspace

We enable independent access to space, from traditional spacecraft and satellites to micro-launchers

We are building the next generation of platforms and systems for European defence

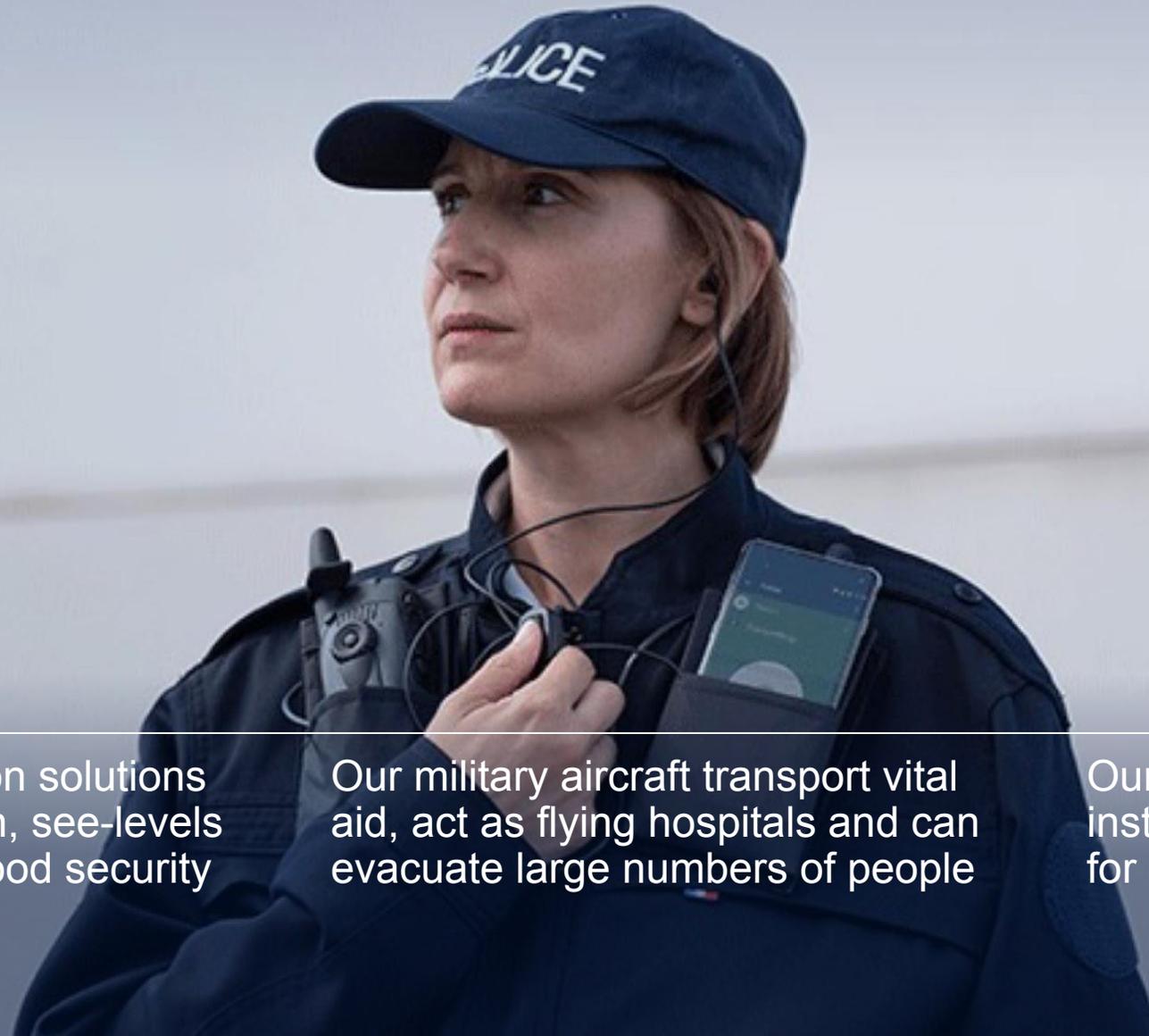
Shaping Europe's largest defence programme: Future Combat Air System (FCAS)

Within FCAS, New Generation Fighters and unmanned Remote Carriers will fight as one

The air platforms will be securely connected and orchestrated through a Multi-Domain Combat Cloud

Other assets from land, sea, space and cyber domains will be part of this system of systems

We strengthen societal resilience as a whole



Our Earth-observation solutions monitor deforestation, sea-levels and support global food security

Our military aircraft transport vital aid, act as flying hospitals and can evacuate large numbers of people

Our systems provide secure, instant group communications for public safety organisations

Executive Committee Airbus Defence and Space



Michael Schoellhorn
Chief Executive Officer



Penelope Jane Basson
Head of Corporate Governance, Quality and Security



Ben Bridge
Executive Vice President Global Business



Jean-Brice Dumont
Head of Air Power



Alain Fauré
Head of Space Systems



François Lombard
Head of Connected Intelligence and HO Strategy



Johannes Müller
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Andreas Riecker
General Counsel, Head of Legal & Compliance



Jesús de Miguel Rodríguez
Executive Vice President Finance



Lionel Rouby
Head of Digital



Francisco Javier Sánchez Segura
President of Airbus in Spain

Thank you

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