



HELICOPTERS

Company presentation 2026

AIRBUS

Contents



Who we are

Within Airbus
What we provide
Governance
Top management structure
Strategic priorities

2025 at a glance

Key annual figures
Market shares

Our products

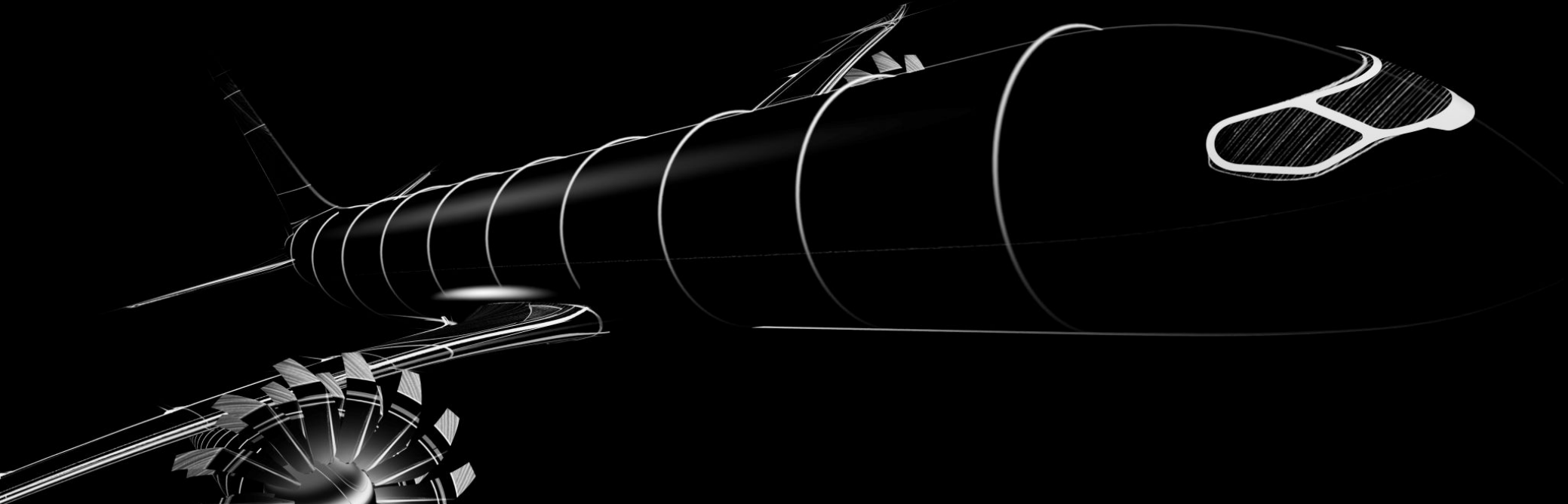
Dual range
Yearly highlights
Our customers' missions
Innovation roadmap

Our footprint

Industrial presence
Fleet data

Who we are

Airbus is a global aerospace pioneer, operating in the commercial aircraft, helicopter, defence and space sectors.



180

Locations worldwide

Source: Full-Year results 2025

165,000

Employees

€73 bn

2025 revenues

We lead dual-use helicopters and pioneer uncrewed aerial systems to support our customers' essential missions



We provide the most efficient products and service solutions to our customers who serve, protect, save lives, connect communities and safely carry passengers in demanding environments.

Company governance

Safety

- Be a world leader in the field of aviation safety.
- Reduce the accident rate of our fleet.

Quality

- Offer the most advanced solutions to operators.
- Integrate state-of-the-art features and equipment.

Compliance

- Do business with integrity.
- Rely on a robust compliance programme and code of conduct.
- Encourage a 'speak-up' culture.

Integrity

- Be a leader in corporate integrity.
- Power a sustainable business growth.
- Create a long-term competitive advantage for Airbus.

Security

- Provide a secure operating environment by protecting the business (products, services), people, sites, and data.

Airbus Helicopters top management structure by alphabetical order



Bruno Even

Chief Executive Officer



Alain De Zotti

Executive Vice President Engineering



Marta Gonzalez-Quintairos

Corporate Secretary



Michael Henrichs

Executive Vice President Finance



Volker Mang

Executive Vice President Human Resources



Laurent Mazoué

Executive Vice President Operations



Olivier Michalon

Executive Vice President Global Business



Mathilde Royer-Germain

Head of Strategy and Sustainability



Stefan Thomé

Executive Vice President Programmes, Managing Director of Airbus Helicopters Germany



Romain Trapp

Executive Vice President Customer Support & Services



Florence Verlut

Head of Aviation Safety and Quality



Martin Werner

Head of Digital and Company Transformation (DTO)

Strategic priorities



Customer Loyalty

- Support operators across the globe with our range of platforms and services.
- Mobilise our global network of Airbus experts.

Innovation

- Develop safer, more connected and more mature technologies that will serve our customers on dual platforms.

Defence & Security

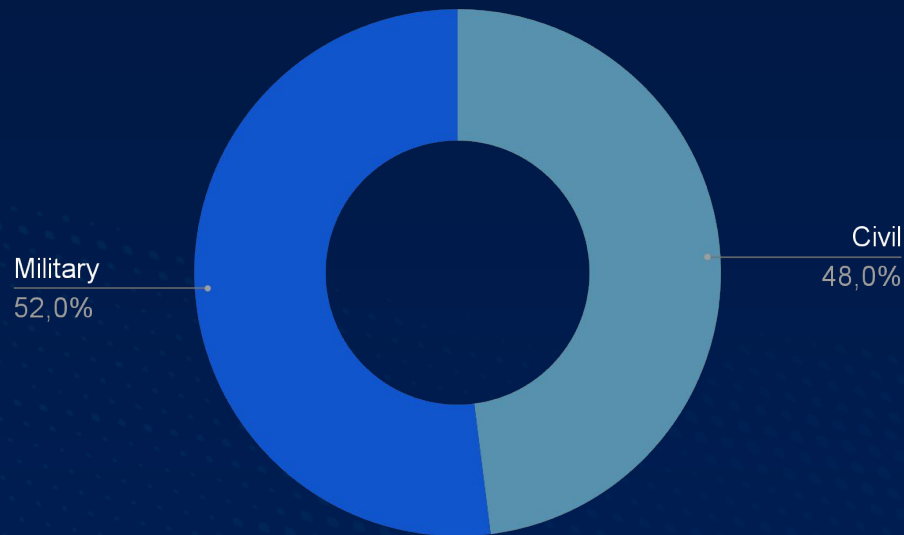
- Implement a forward-looking product strategy.
- Focus on improving efficiency and supporting operators in their new missions.

Sustainability

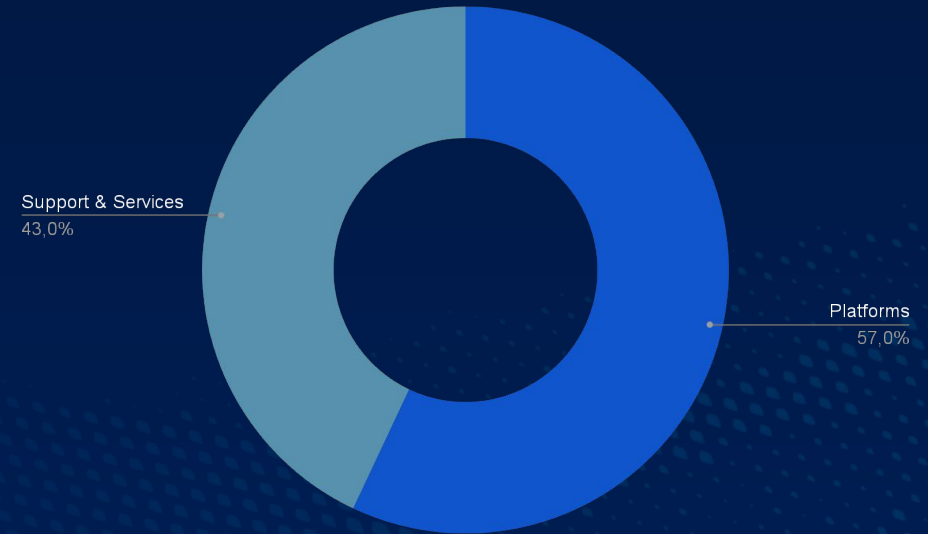
- Reduce our environmental impact.
- Uphold our values and rely on efficient governance.

2025 at a glance: Balanced revenues

Building resilience through a diverse portfolio



Leveraging a robust business model



544

Gross orders

392

Deliveries

€13.7 bn

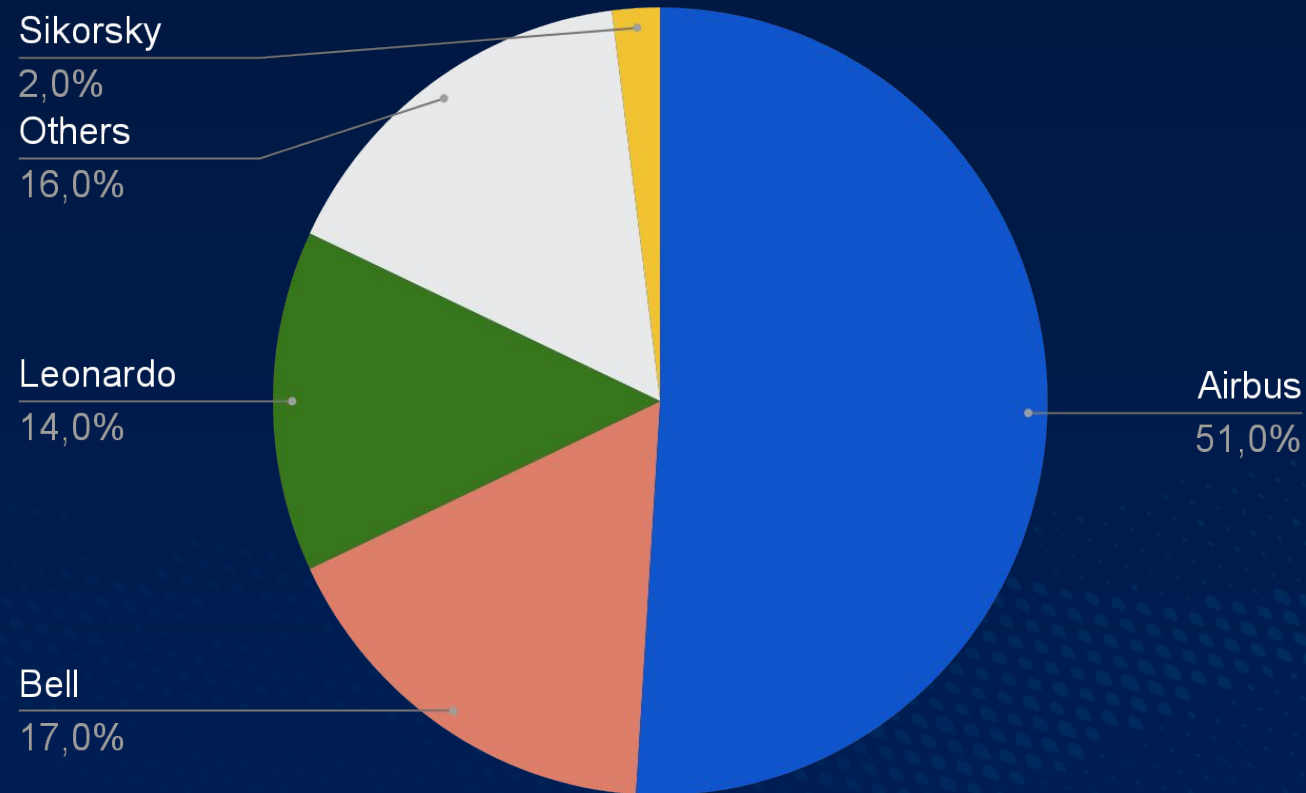
Order intake

€8.97 bn

Turnover

Hovering at the top of the civil and parapublic market

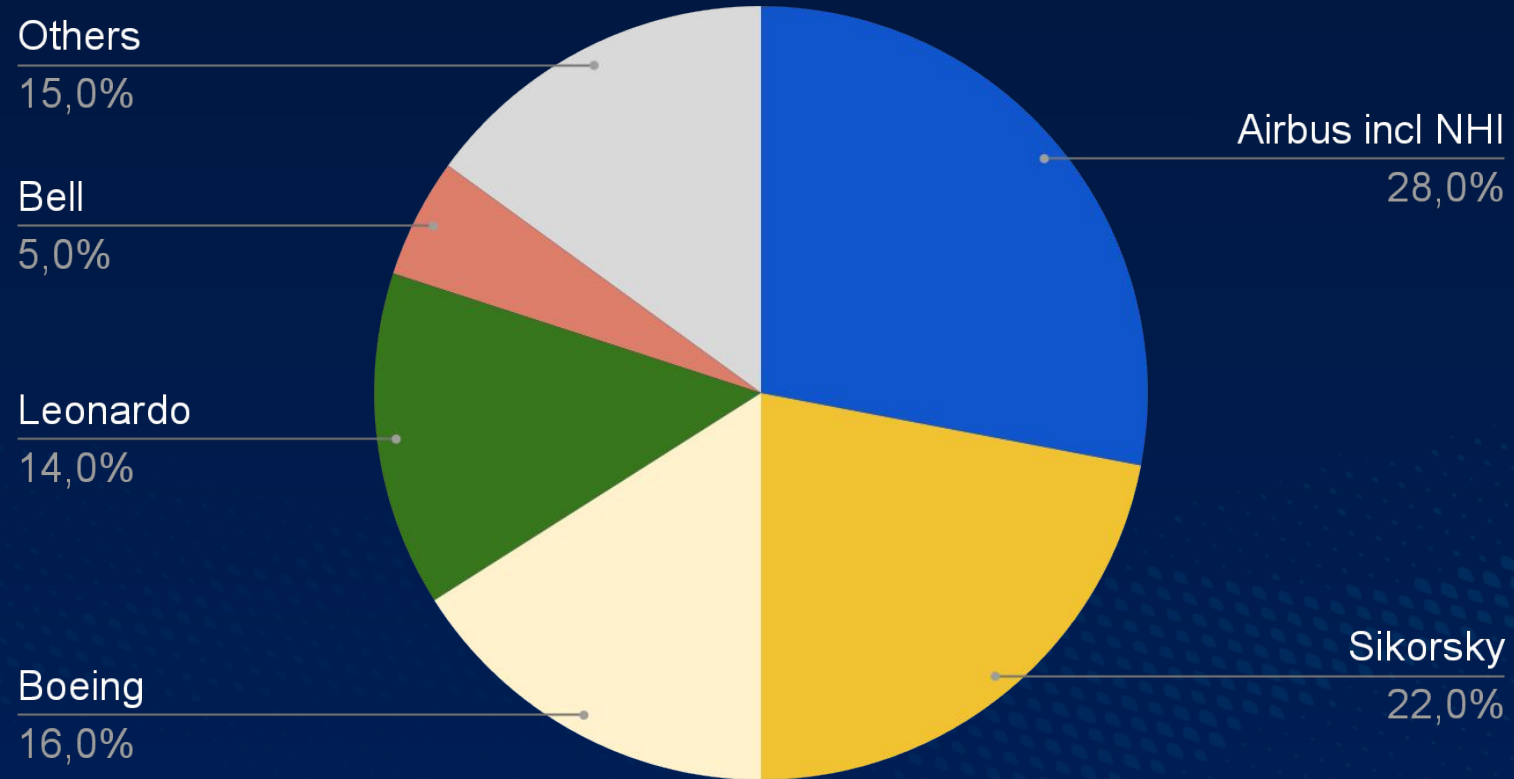
In booking, in units



Airbus Helicopters confirmed its leading position on the civil and parapublic market

A record year for Airbus Helicopters' military range

In booking, in units



Airbus Helicopters leads the military market for the first time

Pioneering sustainable aerospace

Civil Range



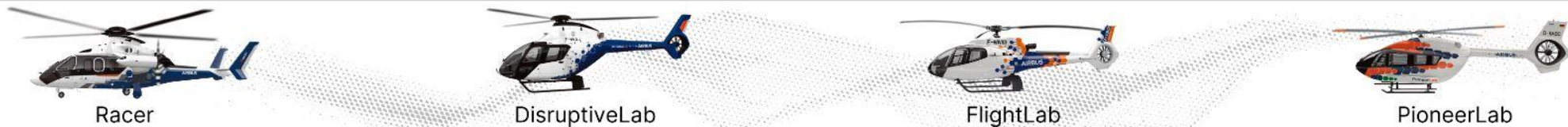
Military Range



Uncrewed Aerial Systems



Technology Demonstrators and Prototypes



YEARLY HIGHLIGHTS

A selection of deep-dives to choose from

The H140: Raising the bar

A light-twin engine helicopter designed to take performance, cost-efficiency and passenger comfort to a new level.



Using innovations tested on our demonstrators and designed in close cooperation with operators, the H140 offers exactly what they need for their missions.

The H140: continuous development reaches new heights



New Fenestron design

Enhancing performance



Introducing the T-Tail

80 kg of additional lift



Large cabin

Versatile and modular
Ideal for medical operators



Five blade rotor

For a smooth and
comfortable flight

The NH90: The combat-proven helicopter

With its tactical transport (TTH) and NATO frigate helicopter (NFH) versions, the NH90 keeps proving itself as a mission-ready partner.



The NH90 incorporates innovative features such as advanced mission flight aids and a fly-by-wire control system with an advanced 4-axis autopilot, along with a full mission-oriented integrated system.

The NH90: ready for the most demanding missions



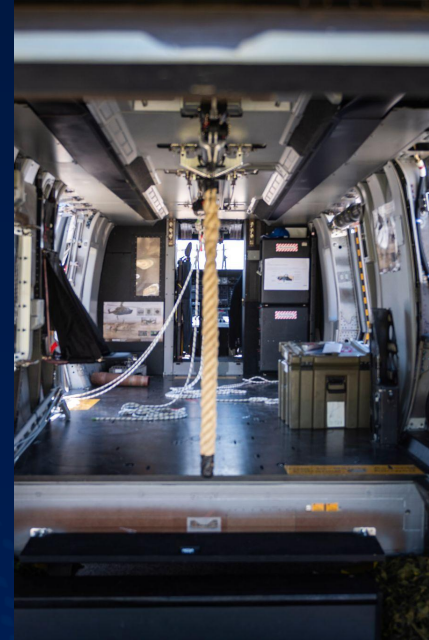
Modern and innovative

Unmatched efficiency



Survivability

Increased resistance and detection avoidance



Maintainability

High commonality, simplified logistics



Sea Tiger

The cutting-edge multi-role frigate helicopter for the German Navy

The Flexrotor: the versatile force multiplier

With the ability to launch and recover autonomously from land or sea, this tactical uncrewed aerial system (UAS) is designed for expeditionary missions.



In its typical operational configuration, the Flexrotor can fly for more than 12 hours, for missions as varied as intelligence, maritime warfare or public services.

The Flexrotor: engineered for multi-mission capabilities



Minimal take-off requirement

3.7x3.7m footprint for launch



Designed for versatility

Fit for fire monitoring, search and rescue...



Made for teaming

Able to operate jointly with crewed helicopters



Compatible with multiple payloads

Electro-optical system, range of sensors

Providing the widest range of helicopters for civil missions



Emergency medical services



Firefighting



Search and rescue



Private & business aviation



Offshore transportation



Aerial work



Law enforcement

Supporting the most challenging military missions



Armed scout | Light attack



Attack



Training



Naval warfare



Special operations



Combat search and rescue



Utility | Tactical airlift

Crewed-Uncrewed Teaming

Airbus' dedicated solution, HTeaming, helps unlock the potential of crewed-uncrewed teaming between helicopters and drones.

A person wearing a blue helmet and a blue shirt with "H Teaming" on the back is seen from behind, looking towards a drone in flight. The drone is a fixed-wing aircraft with a V-shaped tail, flying over a field of tall grass. The sky is overcast and grey. In the background, there are trees and a utility pole with three rectangular signs.

Operating crewed and uncrewed aerial assets as part of a single mission ecosystem provides customers with increased capabilities, superior tactical advantage and enhanced situational awareness for a range of missions.

A range of UAS to multiply mission capabilities



ISTAR



Firefighting



Search and rescue



Armed scout



Naval



Cargo | Logistics



Law enforcement

Driving Innovation to Ensure Mission Superiority



Enhanced capabilities

- Next Generation Avionics and Flight Controls for improved safety
- Mission Management Systems
- Weapon & Defensive Systems
- Data-Driven Predictive Maintenance to maximise uptime.

Multi-Domain Collaborative Operations

- Tactical drones
- Uncrewed helicopters
- Crewed-Uncrewed Teaming

Reduced environmental impact

- Improved vehicle aerodynamics for best fuel efficiency
- Increased use of Sustainable Aviation Fuel (SAF)
- Exploring new propulsion technologies
- Reduction of operational sound levels
- Qualify hazardous materials substitutes

Industrial Footprint



10 Industrial Sites

23,658 Total Workforce (FTE)
as of 31 December 2025

The Airbus Helicopters fleet in 2025



116,936,000
total flight hours achieved

3,275
operators

12,641
helicopters in service

149
operating countries

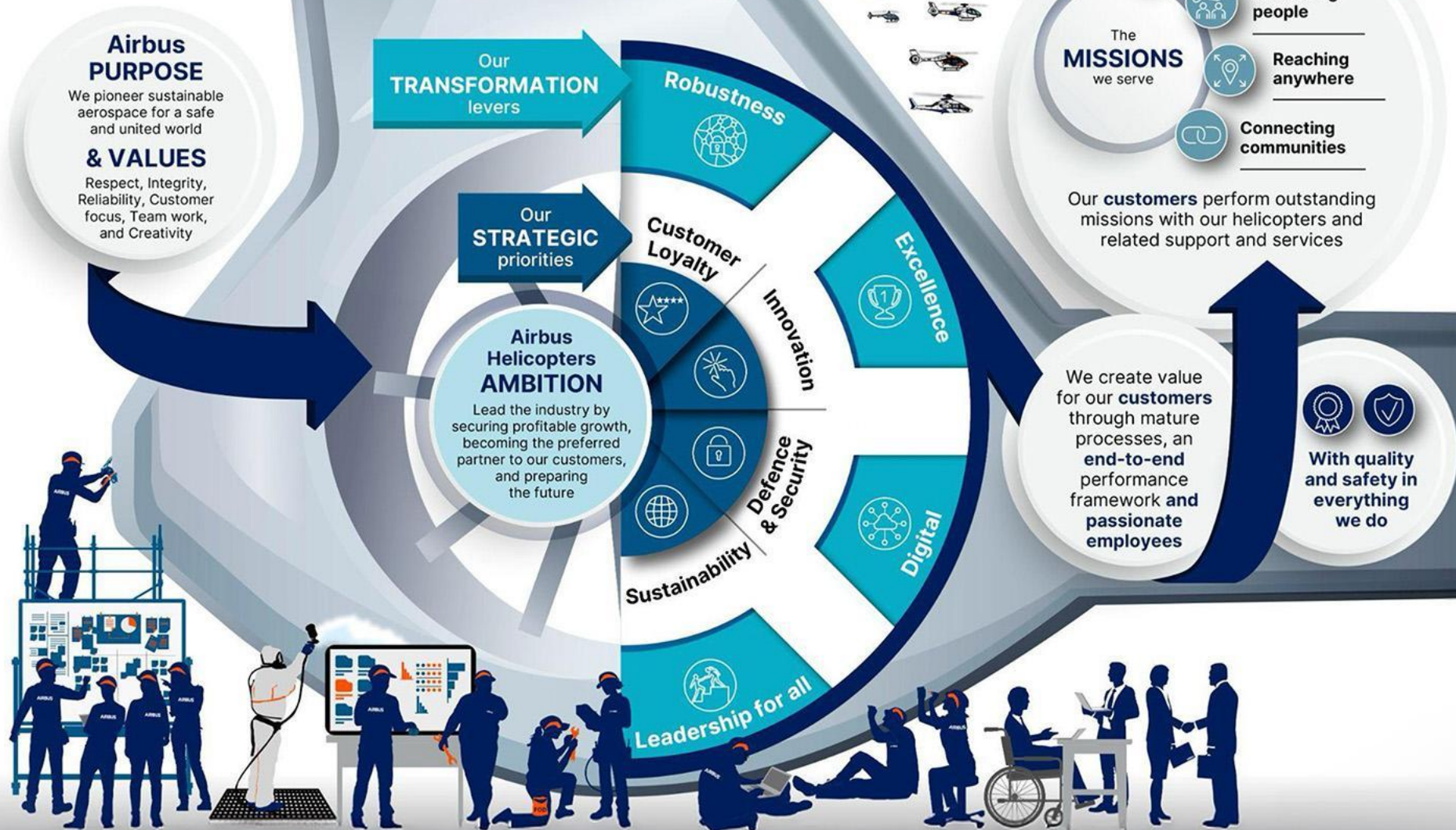
21,982
helicopters built

3,049,000
flight hours

* including CCs & affiliates

FOR MORE INFORMATION

2025-2028 roadmap



A robust business model based on resilience



Global footprint

29

main sites,
customer centres
and affiliated sites

39

helicopter and/or
support &
services
distributors

89

services
centres

12

logistics hubs
and local
inventories

4

technical
support hubs

Aviation safety, our chief priority for today and tomorrow

Aviation Safety Leadership

Be the world leader and benchmark in the field of aviation safety.

Accident Prevention Ambition

Significantly reduce the accident rate of the fleet in service.

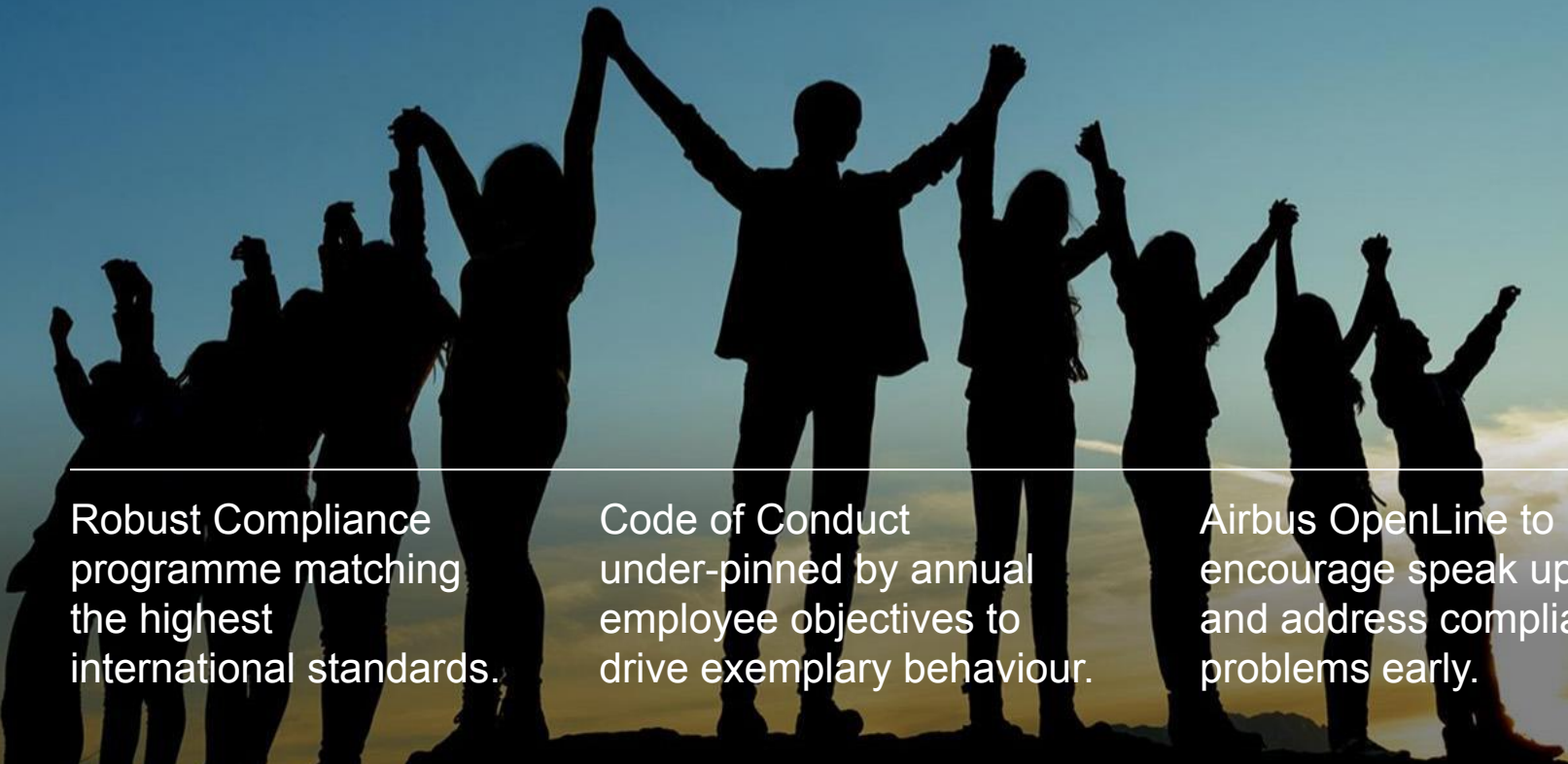
Product Safety Enhancement

Enhance product safety through R&D and the implementation of new technologies.

Aviation Safety Management System

Be a model of aviation safety through our own operations.

Ethics and Compliance: doing business with integrity



Robust Compliance programme matching the highest international standards.

Code of Conduct under-pinned by annual employee objectives to drive exemplary behaviour.

Airbus OpenLine to encourage speak up and address compliance problems early.

A professional, dedicated team of 180 full time compliance officers at Airbus to implement and sustain progress.

Mastering the entire helicopter value chain



Conception and development



Industry and production



Support and services

Total workforce*



Total workforce (FTE)*

23,658

France

649

Paris-Le Bourget & Tremblay

8,747

Marignane

Germany

115

Kassel

560

Calden

7,126

Donauwörth

Spain

601

Albacete

185

Getafe

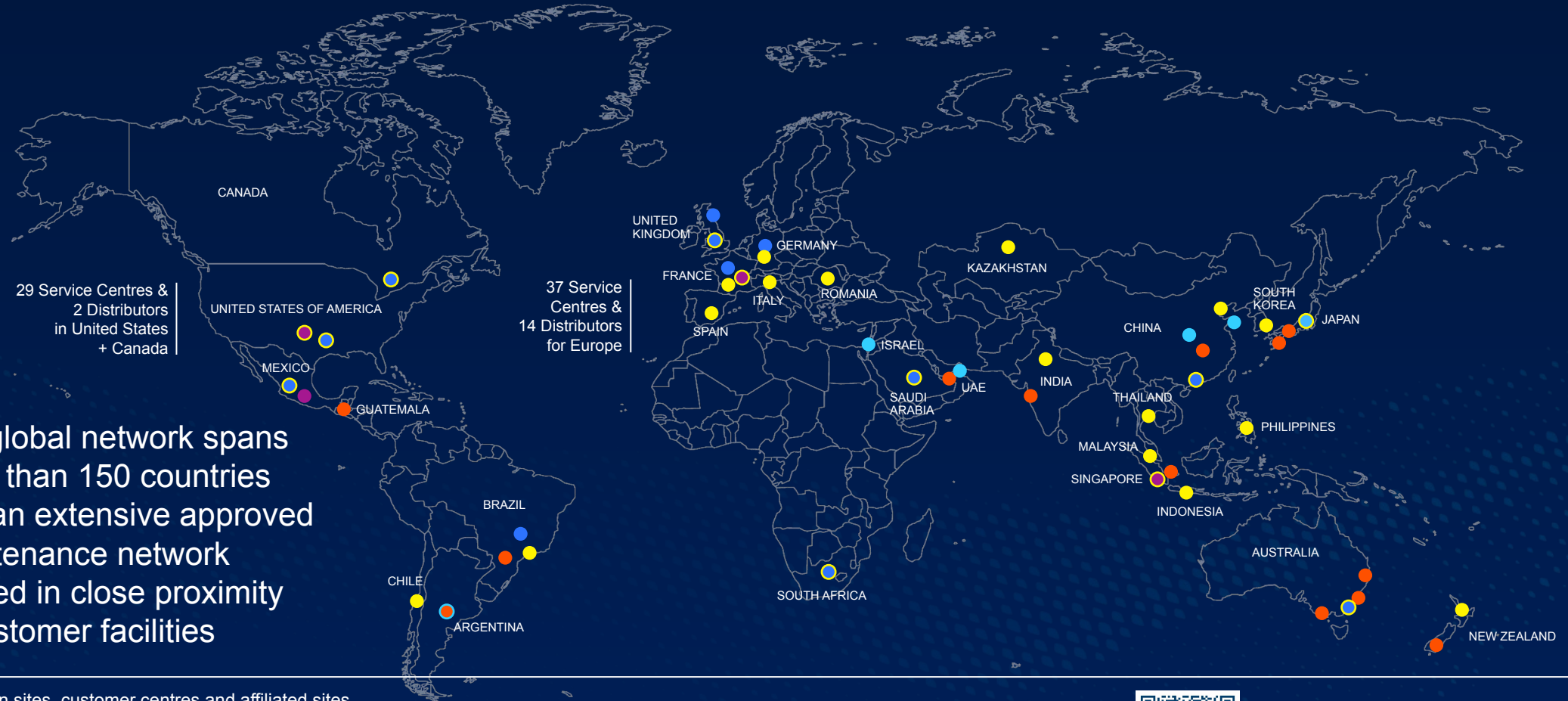
Customer Centres

5,675

Customer Centres & other sites

*December 31, 2025

Wherever you operate... we support you



Our global network spans more than 150 countries with an extensive approved maintenance network located in close proximity to customer facilities

- 29 main sites, customer centres and affiliated sites
- 39 helicopters and/or support & services distributors
- 89 service centres
- 12 logistics hubs and local inventories
- 4 technical support hubs



Find your service centre with our Heli Presence App on your mobile devices or through our Helicopters website

Industry and production: key industrial competences



21,982 HELICOPTERS BUILT

Blade production

Composite parts production

Structure production

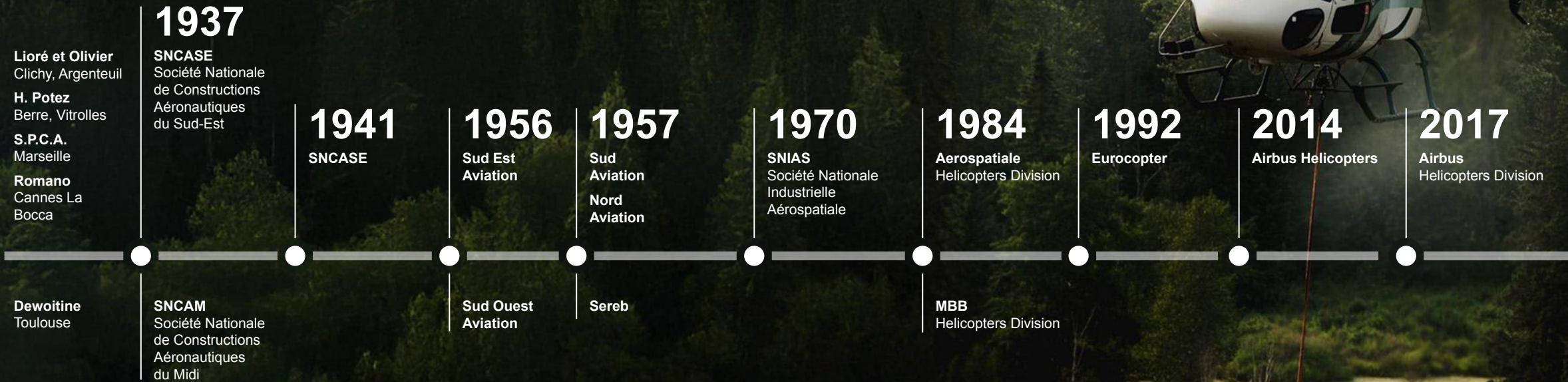
Electrical systems production

Repair and overhaul

Dynamic components production

Airplane components production

History of Airbus Helicopters



Thank you

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