

HELICOPTERS

Company presentation 2026

AIRBUS

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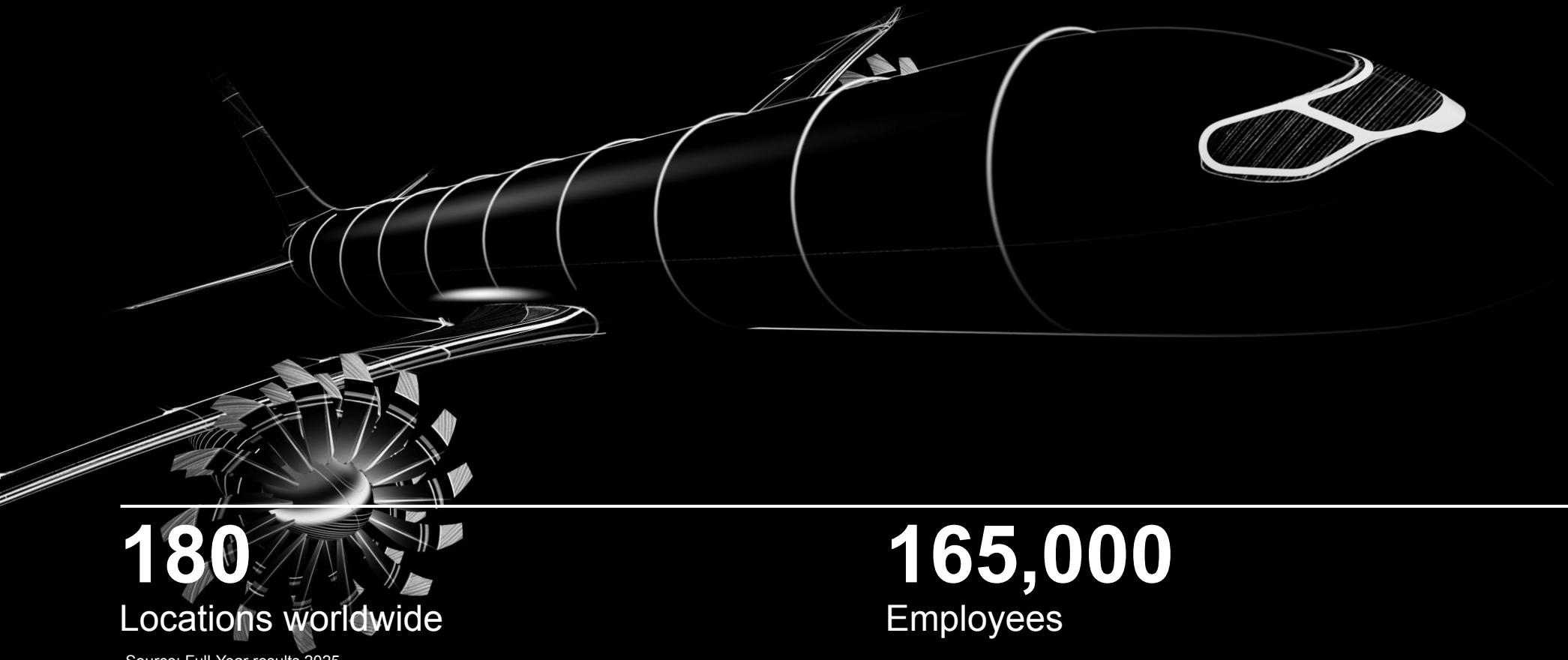
Industrial presence
Fleet data

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AIRBUS

Who we are

Airbus is a global aerospace pioneer, operating in the commercial aircraft, helicopter, defence and space sectors.



180
Locations worldwide

165,000
Employees

€73 bn
2025 revenues

Source: Full-Year results 2025

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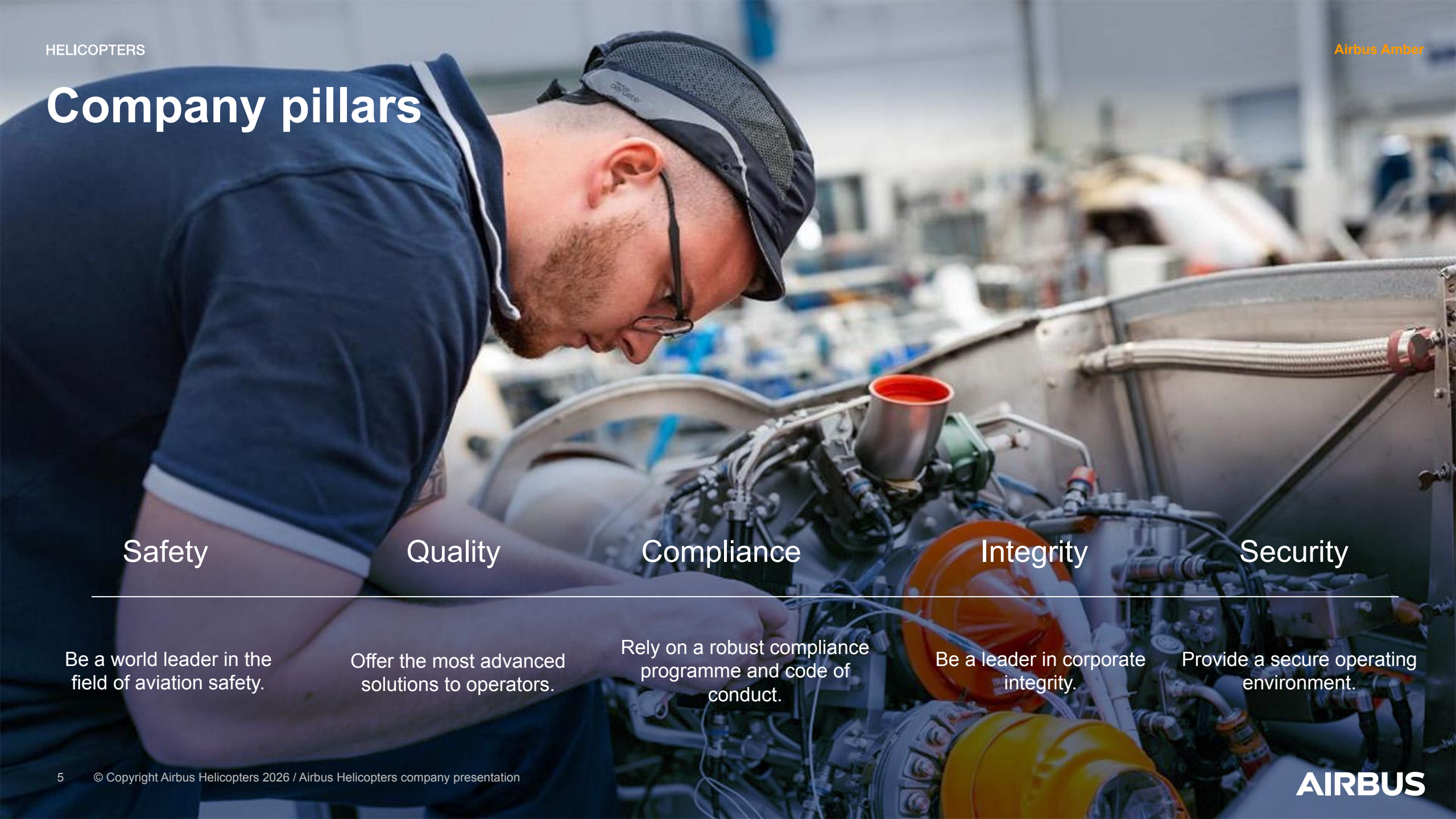
We lead dual-use helicopters and pioneer uncrewed aerial systems to support our customers' essential missions



We provide the most efficient products and service solutions to our customers who serve, protect, save lives, connect communities and safely carry passengers in demanding environments.

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Company pillars



Safety	Quality	Compliance	Integrity	Security
Be a world leader in the field of aviation safety.	Offer the most advanced solutions to operators.	Rely on a robust compliance programme and code of conduct.	Be a leader in corporate integrity.	Provide a secure operating environment.

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Airbus Helicopters top management structure by alphabetical order



Matthieu
Louvot

Chief Executive Officer



Alain
De Zotti

Executive Vice President
Engineering



Marta
Gonzalez-Quintairos

Corporate Secretary



Michael
Henrichs

Executive Vice President
Finance



Benoit
Klein

Executive Vice President
Operations



Volker
Mang

Executive Vice President
Human Resources



Olivier
Michalon

Executive Vice President
Global Business



Mathilde
Royer-Germain

Head of Strategy and
Sustainability



Stefan
Thomé

Executive Vice President
Programmes, Managing
Director of Airbus
Helicopters Germany



Romain
Trapp

Executive Vice President
Customer Support &
Services



Florence
Verlut

Head of Aviation Safety
and Quality



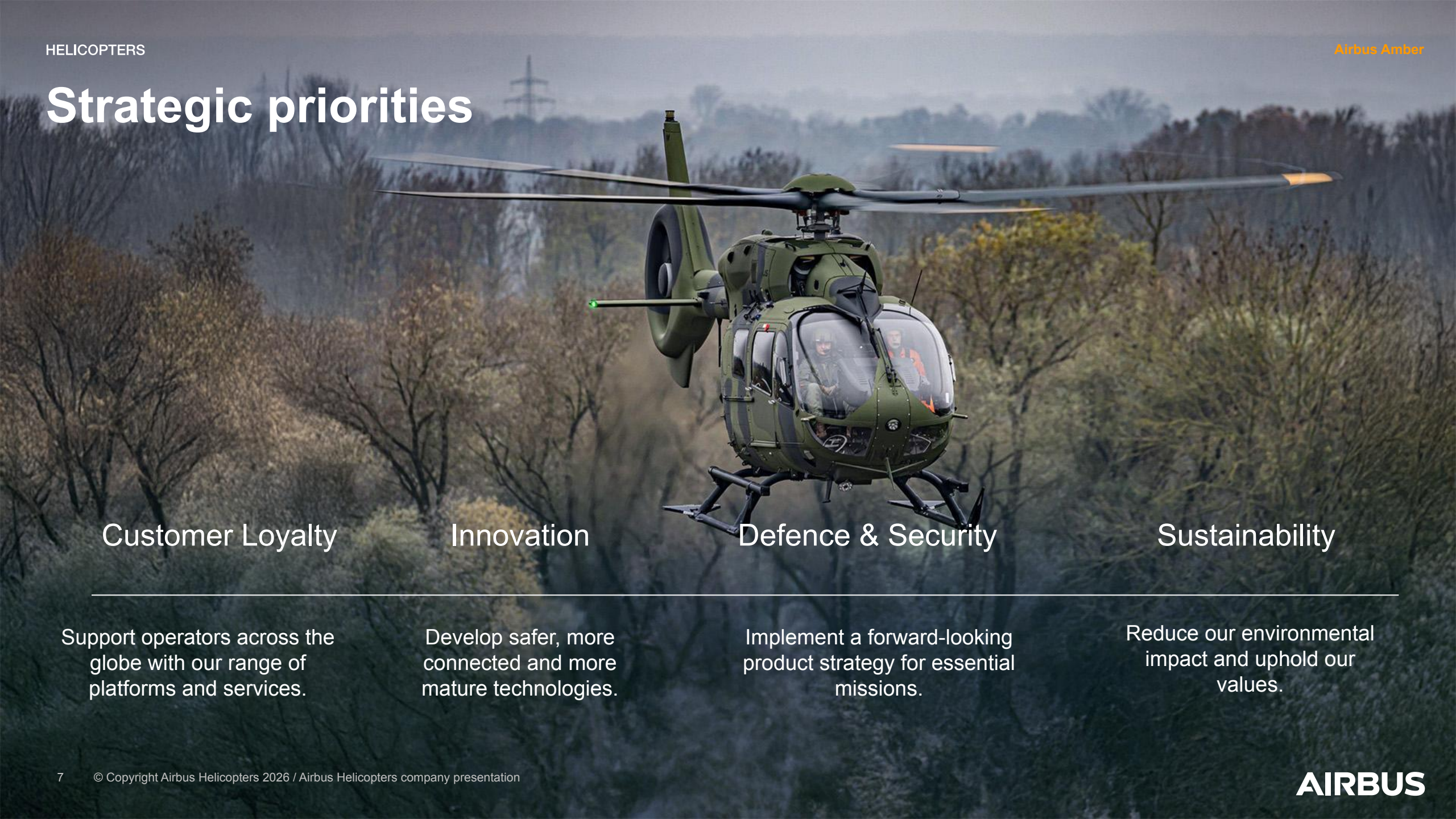
Martin
Werner

Head of Digital and
Company Transformation
(DTO)

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Strategic priorities



Customer Loyalty

Support operators across the globe with our range of platforms and services.

Innovation

Develop safer, more connected and more mature technologies.

Defence & Security

Implement a forward-looking product strategy for essential missions.

Sustainability

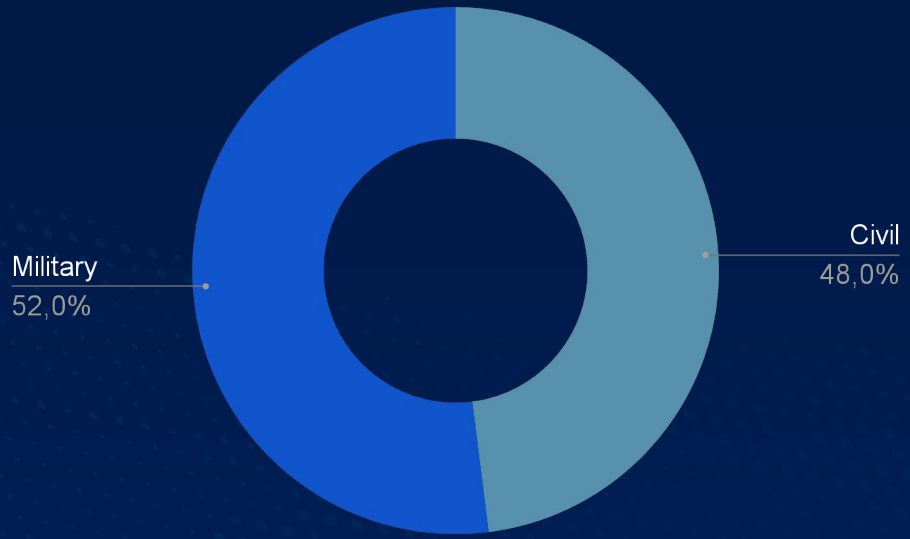
Reduce our environmental impact and uphold our values.

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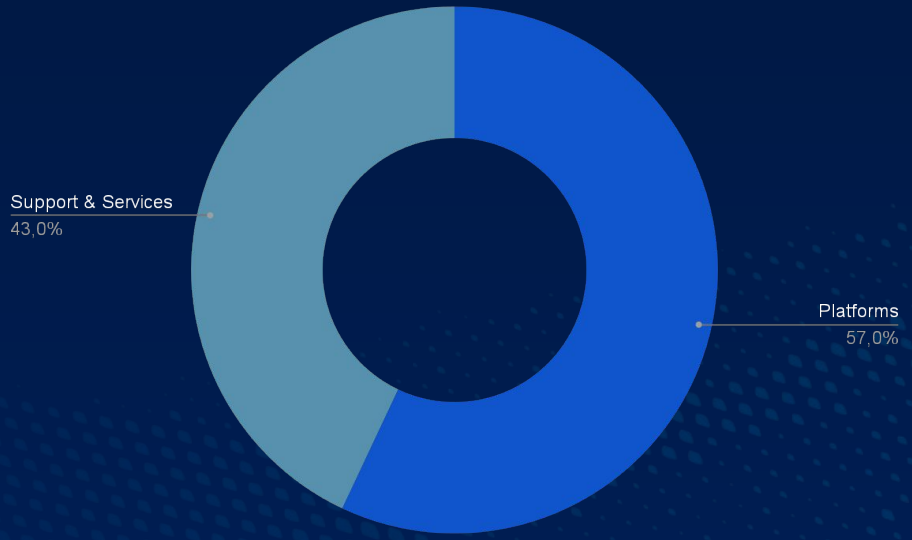
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2025 at a glance: Balanced revenues

Building resilience through a diverse portfolio



Leveraging a robust business model



544
Gross orders

392
Deliveries

€13.7 bn
Order intake

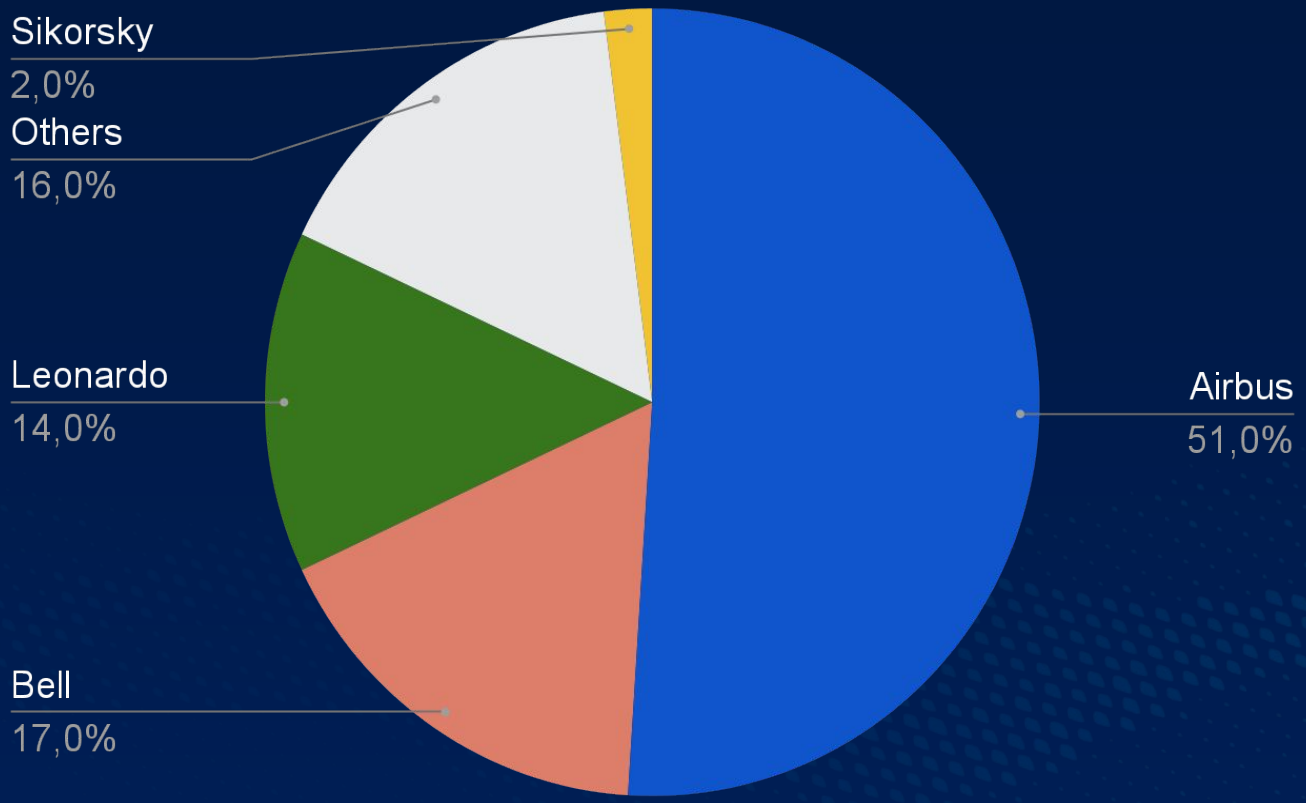
€8.97 bn
Turnover

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Hovering at the top of the civil and parapublic market

In booking, in units



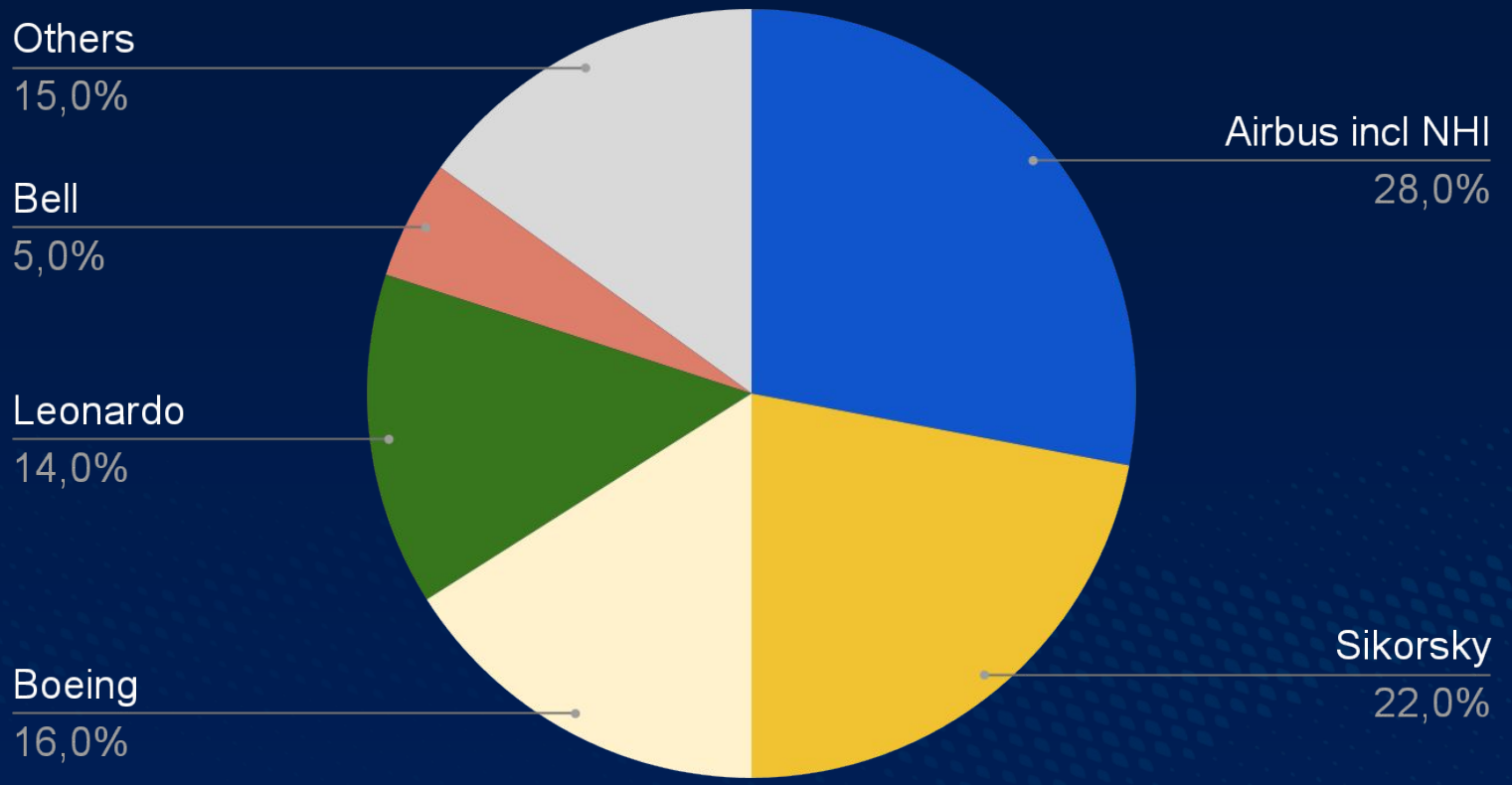
Airbus Helicopters confirmed its leading position on the civil and parapublic market

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A record year for Airbus Helicopters' military range

In booking, in units



Airbus Helicopters leads the military market for the first time

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Pioneering sustainable aerospace

Civil Range


H125


H130


H135


H140


H145


H160


H175


H215


H225

Military Range


H125M


H135


H145M


H160M


H175M


H215M


H225M


TIGER


NH90

Uncrewed Aerial Systems


ALIACA line


FLEXROTOR


CAPA-X


VSR700

Technology Demonstrators and Prototypes


Racer


DisruptiveLab


FlightLab


PioneerLab

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Providing the widest range of helicopters for civil missions



Emergency medical services



Firefighting



Search and rescue



Private & business aviation



Offshore transportation



Aerial work



Law enforcement

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Supporting the most challenging military missions



Armed scout | Light attack



Attack



Training



Naval warfare



Special operations



Combat search and rescue



Utility | Tactical airlift

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A range of UAS to multiply mission capabilities



ISTAR



Firefighting



Search and rescue



Armed scout



Naval



Cargo | Logistics



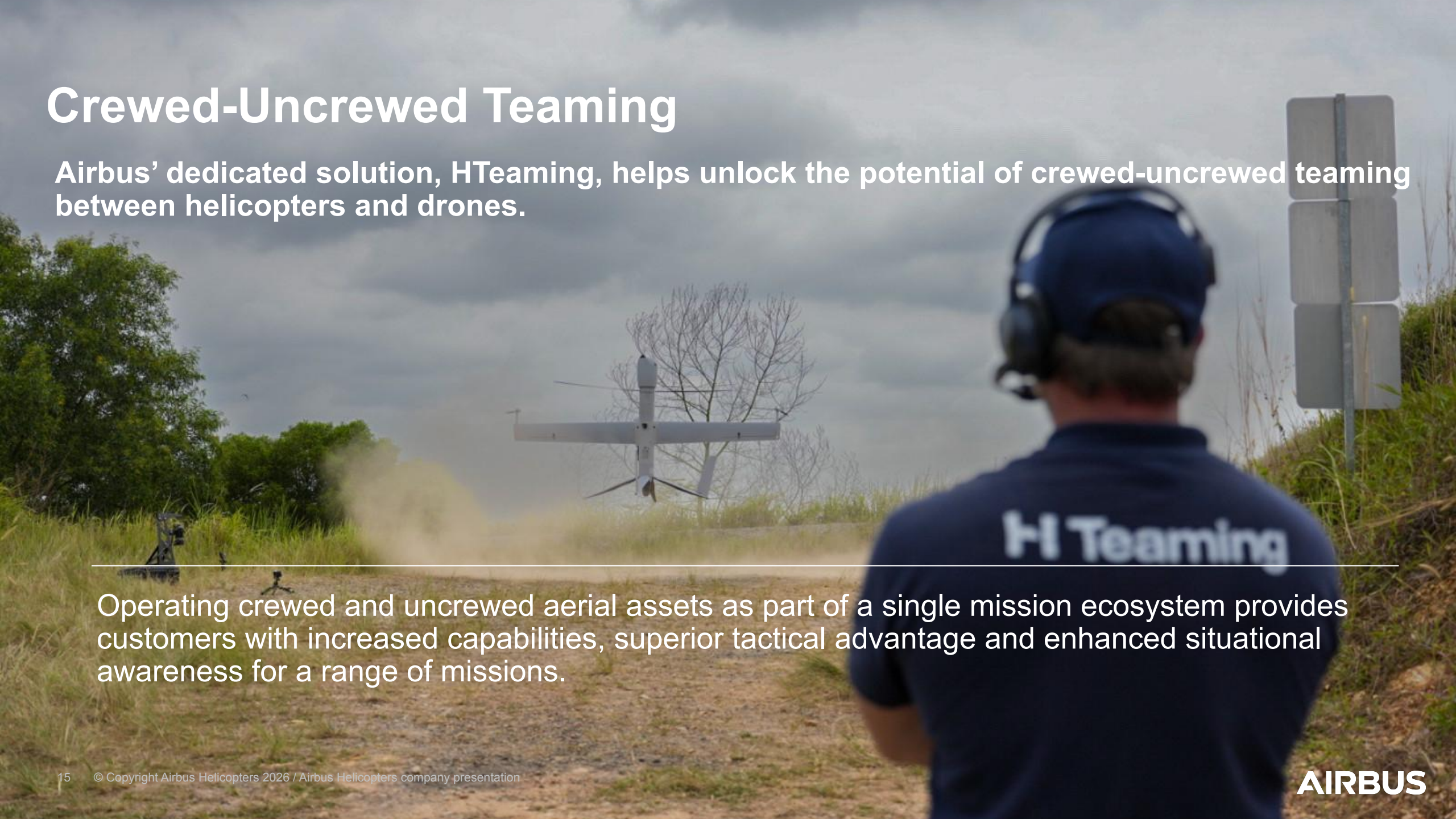
Law enforcement

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Crewed-Uncrewed Teaming

Airbus' dedicated solution, HTeaming, helps unlock the potential of crewed-uncrewed teaming between helicopters and drones.



Operating crewed and uncrewed aerial assets as part of a single mission ecosystem provides customers with increased capabilities, superior tactical advantage and enhanced situational awareness for a range of missions.

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Driving Innovation to Ensure Mission Superiority



Enhanced capabilities

- Next Generation Avionics and Flight Controls for improved safety
- Mission Management Systems
- Weapon & Defensive Systems
- Data-Driven Predictive Maintenance to maximise uptime.

Multi-Domain Collaborative Operations

- Tactical drones
- Uncrewed helicopters
- Crewed-Uncrewed Teaming

Reduced environmental impact

- Improved vehicle aerodynamics for best fuel efficiency
- Increased use of Sustainable Aviation Fuel (SAF)
- Exploring new propulsion technologies
- Reduction of operational sound levels
- Qualify hazardous materials substitutes

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Industrial Footprint



10 Industrial Sites

23,658 Total Workforce (FTE)
as of 31 December 2025

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The Airbus Helicopters fleet in 2025

116,936,000
total flight hours achieved

3,275
operators

12,641
helicopters in service

149
operating countries



21,982
helicopters built

3,049,000
flight hours

* including CCs & affiliates

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YEARLY HIGHLIGHTS
A selection of deep-dives to choose from

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The H140: Raising the bar

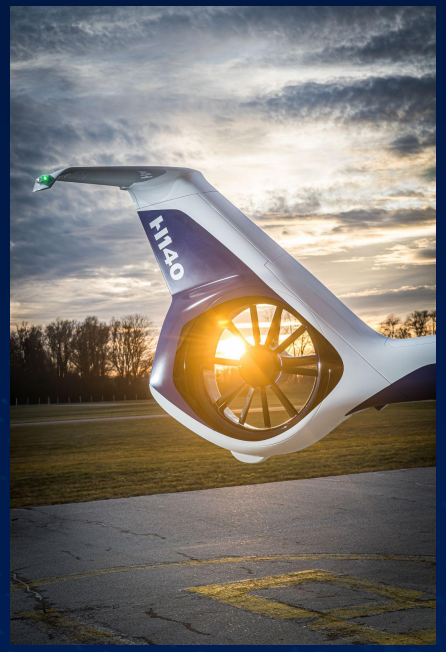
A light-twin engine helicopter designed to take performance, cost-efficiency and passenger comfort to a new level.



Using innovations tested on our demonstrators and designed in close cooperation with operators, the H140 offers exactly what they need for their missions.

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The H140: continuous development reaches new heights



New Fenestron design

Enhancing performance



Introducing the T-Tail

80 kg of additional lift



Large cabin

Versatile and modular
Ideal for medical operators



Five blade rotor

For a smooth and comfortable flight

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The NH90: The combat-proven helicopter

With its tactical transport (TTH) and NATO frigate helicopter (NFH) versions, the NH90 keeps proving itself as a mission-ready partner.



The NH90 incorporates innovative features such as advanced mission flight aids and a fly-by-wire control system with an advanced 4-axis autopilot, along with a full mission-oriented integrated system.

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The NH90: ready for the most demanding missions



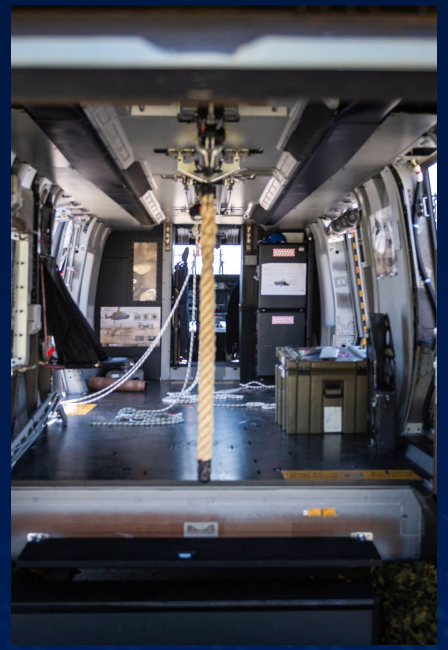
Modern and innovative

Unmatched efficiency



Survivability

Increased resistance and detection avoidance



Maintainability

High commonality, simplified logistics



Sea Tiger

The cutting-edge multi-role frigate helicopter for the German Navy

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The Flexrotor: the versatile force multiplier

With the ability to launch and recover autonomously from land or sea, this tactical uncrewed aerial system (UAS) is designed for expeditionary missions.



In its typical operational configuration, the Flexrotor can fly for more than 12 hours, for missions as varied as intelligence, maritime warfare or public services.

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The Flexrotor: engineered for multi-mission capabilities



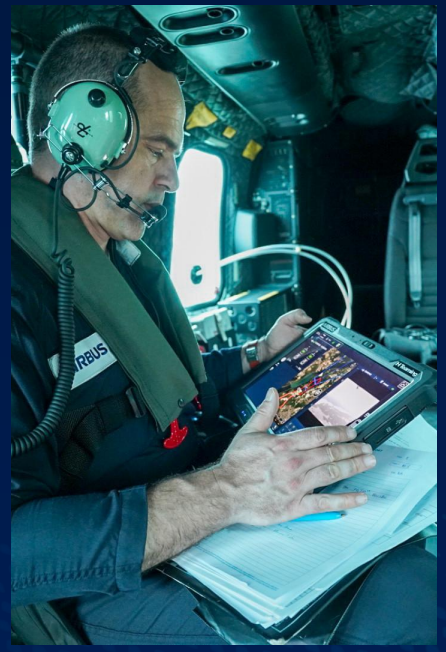
Minimal take-off requirement

3.7x3.7m footprint for launch



Designed for versatility

Fit for fire monitoring, search and rescue…



Made for teaming

Able to operate jointly with crewed helicopters



Compatible with multiple payloads

Electro-optical system, range of sensors

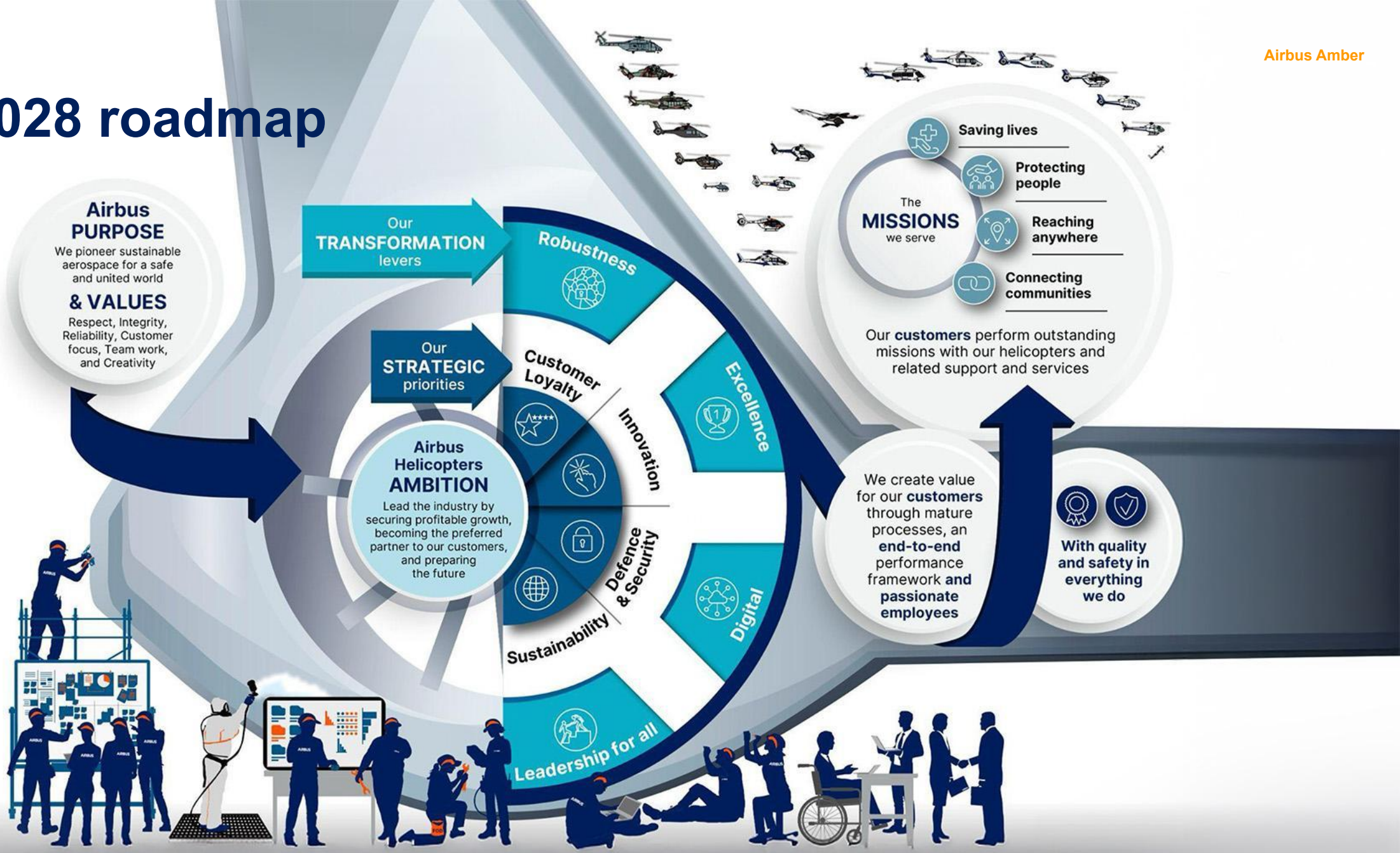
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FOR MORE INFORMATION

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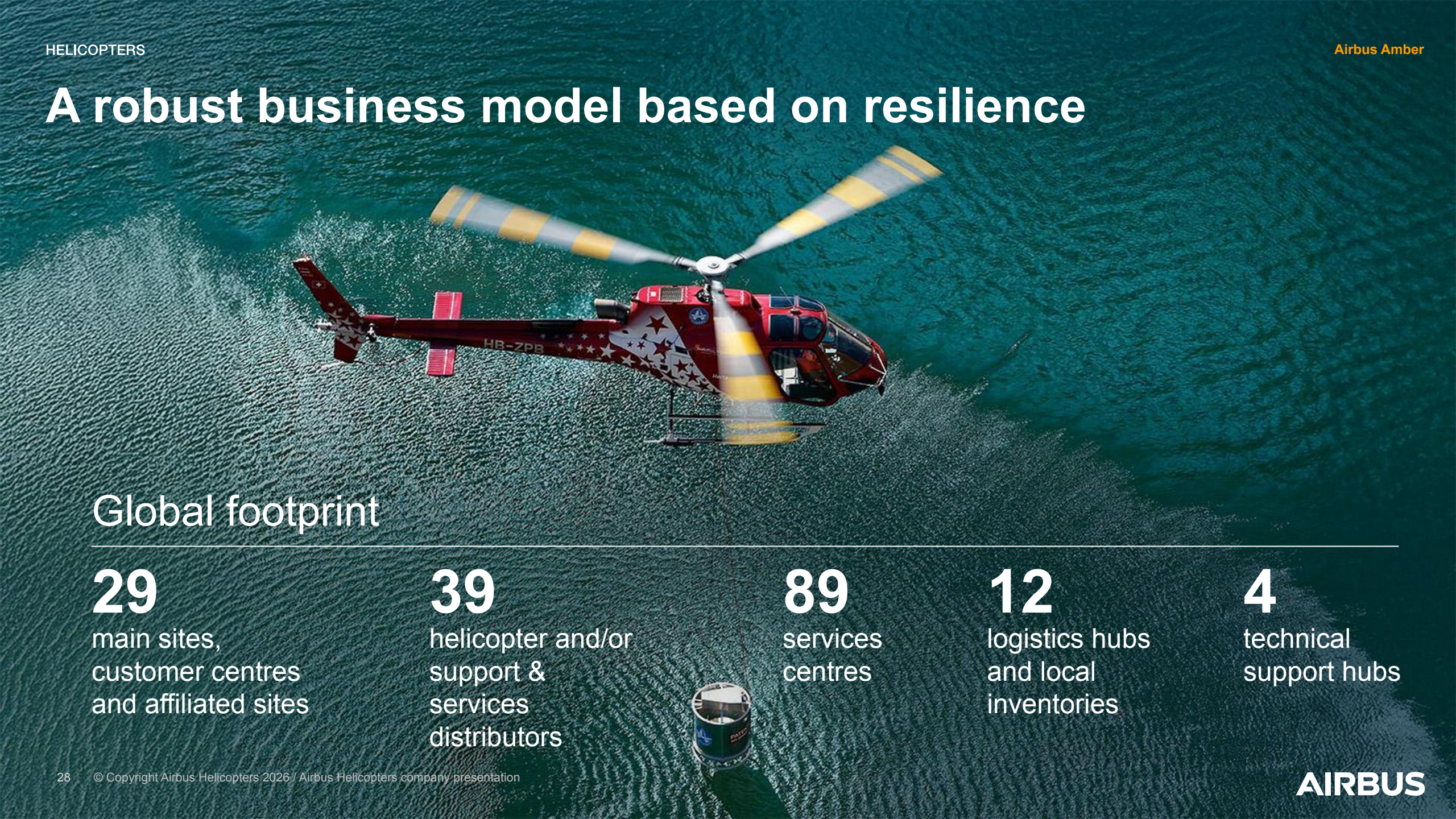
2025-2028 roadmap



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A robust business model based on resilience



Global footprint

29
main sites, customer centres and affiliated sites

39
helicopter and/or support & services distributors

89
services centres

12
logistics hubs and local inventories

4
technical support hubs

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Aviation safety, our chief priority for today and tomorrow



Aviation Safety Leadership

Be the world leader and benchmark in the field of aviation safety.

Accident Prevention Ambition

Significantly reduce the accident rate of the fleet in service.

Product Safety Enhancement

Enhance product safety through R&D and the implementation of new technologies.

Aviation Safety Management System

Be a model of aviation safety through our own operations.

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Ethics and Compliance: doing business with integrity



Robust Compliance programme matching the highest international standards.

Code of Conduct under-pinned by annual employee objectives to drive exemplary behaviour.

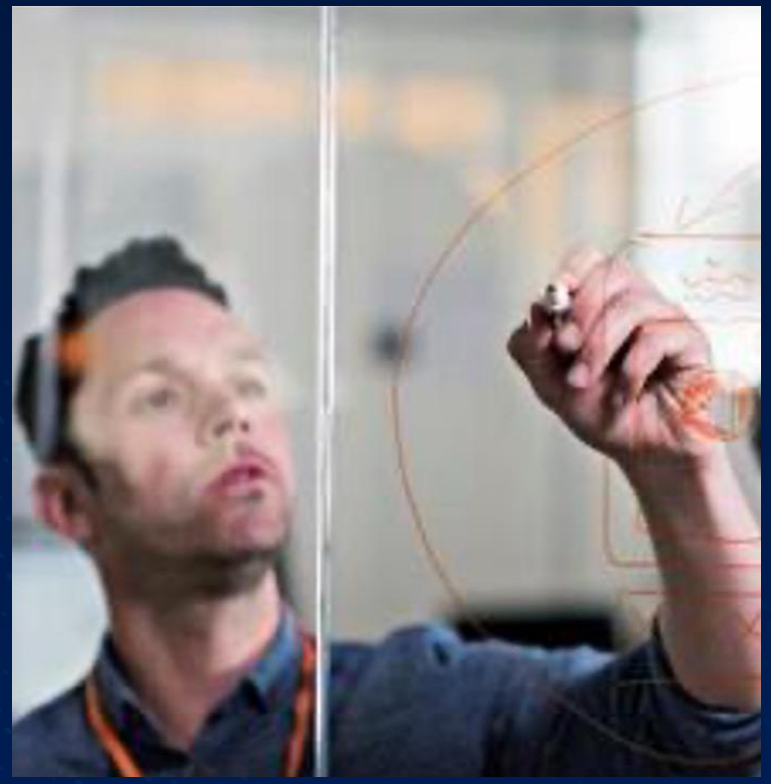
Airbus OpenLine to encourage speak up and address compliance problems early.

A professional, dedicated team of 180 full time compliance officers at Airbus to implement and sustain progress.

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AIRBUS

Mastering the entire **helicopter value chain**



Conception and development



Industry and production



Support and services

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Total workforce*



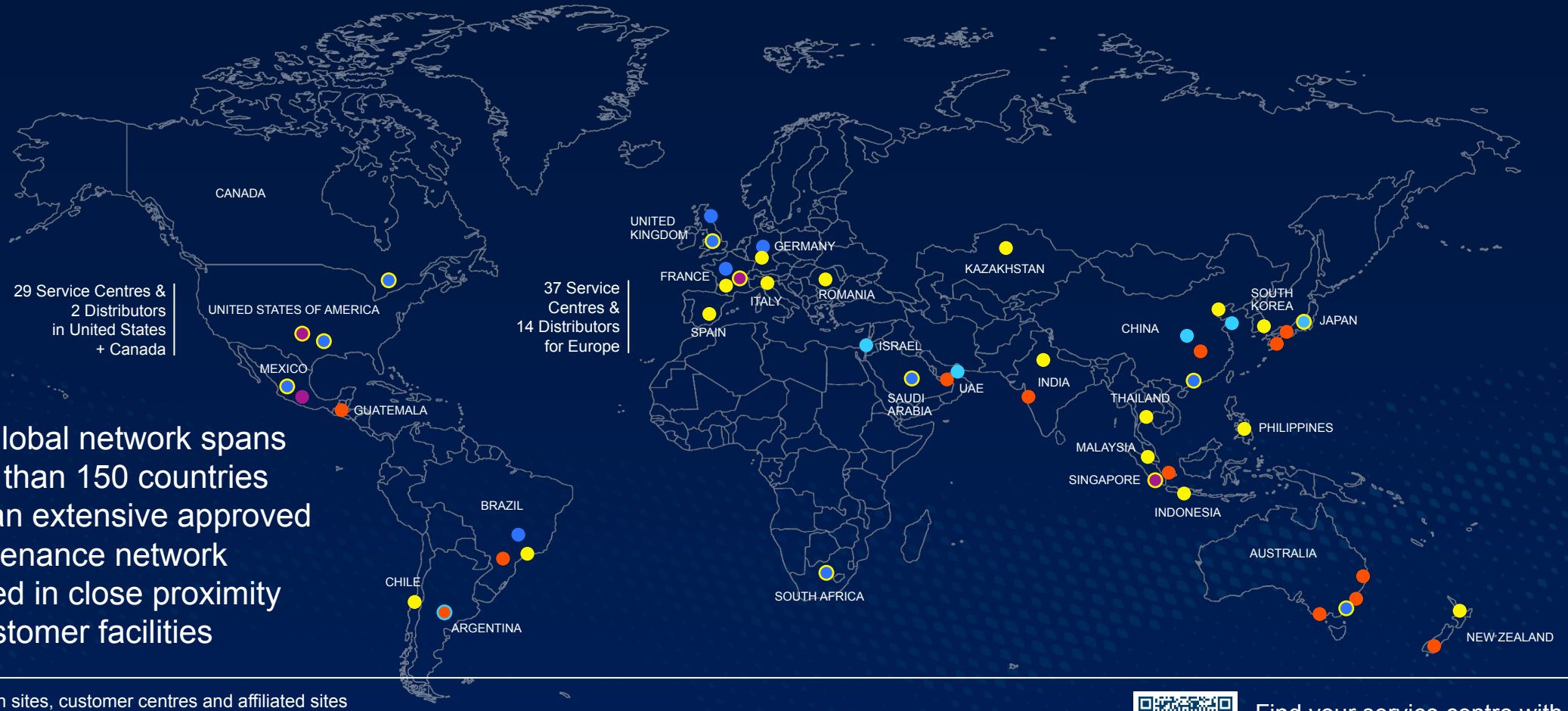
Total workforce (FTE)*	France		Germany			Spain		Customer Centres
23,658	**649**	**8,747**	**115**	**560**	**7,126**	**601**	**185**	**5,675**
	Paris-Le Bourget & Tremblay	Marignane	Kassel	Calden	Donauwörth	Albacete	Getafe	Customer Centres & other sites

*December 31, 2025

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Wherever you operate… we support you



Our global network spans more than 150 countries with an extensive approved maintenance network located in close proximity to customer facilities

- 29 main sites, customer centres and affiliated sites
- 39 helicopters and/or support & services distributors
- 89 service centres
- 12 logistics hubs and local inventories
- 4 technical support hubs

Find your service centre with our Heli Presence App on your mobile devices or through our Helicopters website

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Industry and production: key industrial competences



21,982 HELICOPTERS BUILT

Blade production

Composite parts production

Structure production

Electrical systems production

Repair and overhaul

Dynamic components production

Airplane components production

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History of **Airbus Helicopters**



Lioré et Olivier
Clichy, Argenteuil

H. Potez
Berre, Vitrolles

S.P.C.A.
Marseille

Romano
Cannes La Bocca

1937
SNCASE
Société Nationale de Constructions Aéronautiques du Sud-Est

SNCAM
Société Nationale de Constructions Aéronautiques du Midi

1941
SNCASE

Dewoitine
Toulouse

1956
Sud Est Aviation

Sud Ouest Aviation

1957
Sud Aviation

Nord Aviation

Sereb

1970
SNIAS
Société Nationale Industrielle Aérospatiale

1984
Aerospatiale
Helicopters Division

MBB
Helicopters Division

1992
Eurocopter

2014
Airbus Helicopters

2017
Airbus
Helicopters Division

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Thank you

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