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RQ2600464
Issue: A.05

Airbus Aerostructures Supplier Requirements for Standalone PO

PURPOSE / SCOPE:

This document defines Airbus Aerostructures' general supplier requirements for standalone Purchase Order.

It lists all high level cross-functional requirements that are necessary to ensure that Products and Services achieve the expected level of performance (on quality / on time / on cost) and customer expectations. These cross level requirements are valid all along the Product lifecycle or Service duration and shall be cascaded by Airbus Aerostructures' Suppliers to their lower tiers at any level of the complete supply chain.

This document is applicable to all Airbus Suppliers delivering Aircraft related Products and/or Services.

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1 - Introduction

Airbus Aerostructures maintains a list of general requirements (ASRs), valid for all Programs, formalizing WHAT Airbus Aerostructures requests (not detailing the HOW to do it): **ASR Baseline**.

The ASR Baseline is structured based on the International Aerospace Quality Group (IAQG) Supply Chain Process Life Cycle (figure 1).

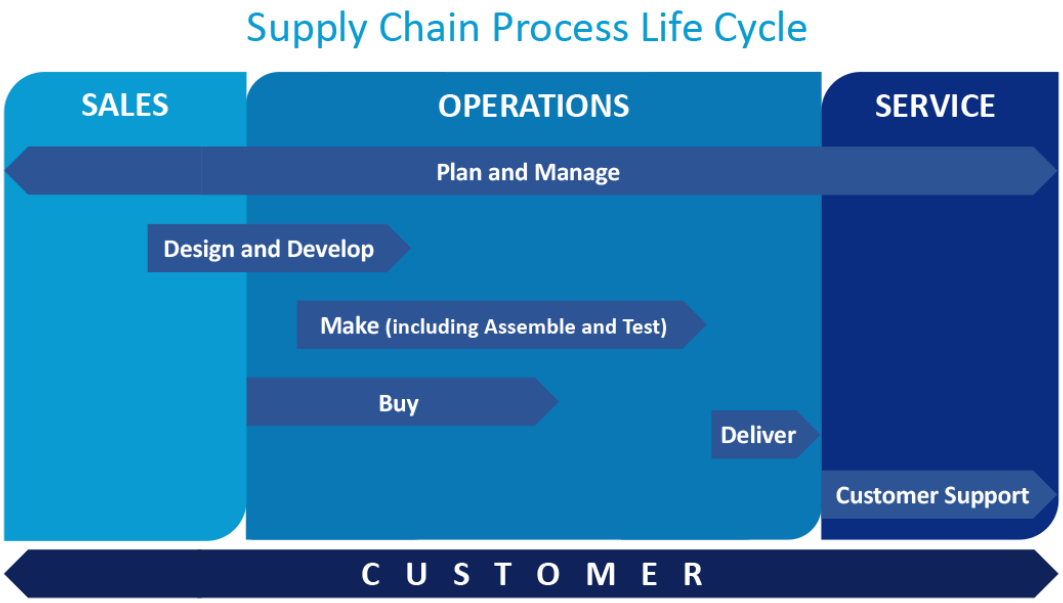

Figure 1: Supply Chain Process Life Cycle

The requirements are identified as follows:

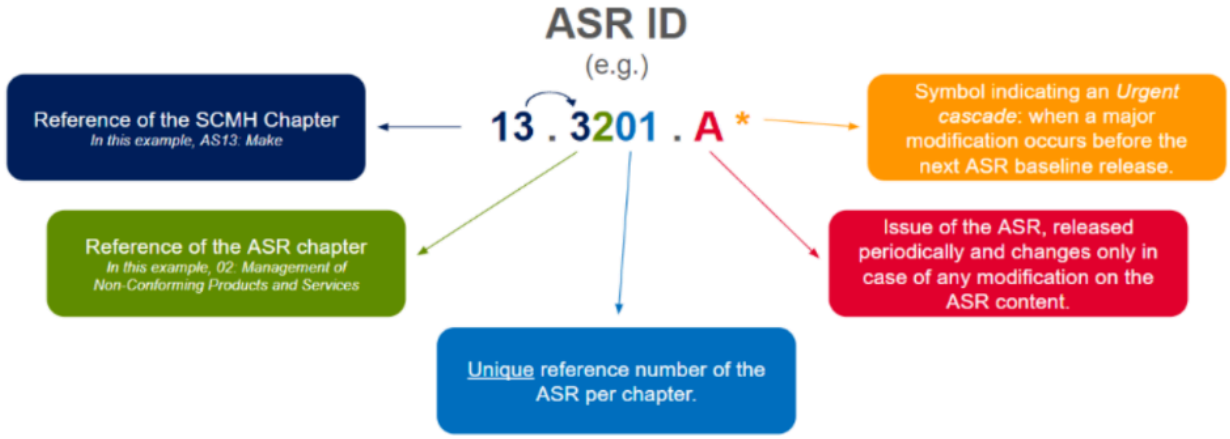

Figure 2: ASR identification

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1.1 - Plan and Manage (AS11)

These requirements define main rules and processes for the establishment, selection, flow-down and commitment of Airbus Aerostructures Supplier Requirements (ASRs). It also lists all cross functional requirements that are necessary to ensure that Products and Services achieve the expected level of performance (on quality / on time / on cost) and customer expectations. These cross level requirements are valid all along the Product lifecycle or Service duration and are applicable in association with other chapters (AS12 to AS16) that describe ASRs applicable to a specific business type associated to a product category. This document is applicable to all Airbus Aerostructures Suppliers delivering Aircraft related Products and/or Services.

1.2 - Design and Develop (AS12)

These requirements define general requirements for the Supplier related to Design and Develop activities applicable during the Program lifecycle or Service duration. Requirements from this document have to be considered, when relevant, in association with requirements from other topics in ASR Baseline. This document is applicable to all Airbus Aerostructures Suppliers delivering Aircraft related Products and/or Services.

1.3 - Make (AS13)

These requirements define general requirements for the Supplier related to all manufacturing activities including: Production Organization, industrialization and compliance verification activities, manufacturing and inspection activities, manufacturing activities in serial phase and materials management.
"Make" covers all manufacturing activities performed inhouse (i.e. not outsourced) by the Supplier. Requirements from this document have to be considered, when relevant, in association with requirements from other topics in ASR Baseline. This document is applicable to all Suppliers delivering Aircraft related Products and/or Services.

1.4 - Buy (AS14)

These requirements define general requirements for the Supplier with regard to selection, contracting and monitoring of its Sub-tier suppliers for Airbus Aerostructures related activities. "Buy" covers the field of activities outsourced by the Supplier. Requirements from this document have to be considered, when relevant, in association with requirements from other topics in ASR Baseline. This document is applicable to all Airbus Aerostructures Suppliers delivering Aircraft related Products and/or Services.

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1.5 - Deliver (AS15)

These requirements define general requirements for the Supplier related to all delivery activities including pre-delivery, delivery operations, Product quality and delivery conformance, Outlocated Work, Outstanding Work and release of reworked Products. Requirements from this document have to be considered, when relevant, in association with requirements from other topics in ASR Baseline. This document is applicable to all Airbus Aerostructures Suppliers delivering Aircraft related Products and/or Services.

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AS11 - Plan and Manage

1 - Quality Assurance

11.1101.A.05
QMS certification

The Supplier shall:
(a) have and maintain a Quality Management System (QMS) compliant with IAQG (EN/AS/JISQ) 9100 series and certified by a Certification Body (CB) accredited through IAQG Industry Controlled Other Party (ICOP) scheme,

Notes:
(1) Depending on scope of activities, 9100 series means: 9100 (Aviation, Space and Defense Organizations), 9110 (Aviation Maintenance Organizations) and 9120 (Aviation, Space and Defense Distributors).
(2) Only certifications registered in Online Aerospace Supplier Information System (OASIS) are valid (refer to www.sae.org/iaqg and www.iaqg.org/oasis).
(3) For some specific types of Products and/or low-risk Aircraft related Product or Services Suppliers, another QMS standard certification (e.g. ISO 9001) or compliance to such a standard, may be sufficient if formally agreed by the Purchaser.

(b) provide the Purchaser on request with the copies of all its certificates/approvals obtained, with the associated scope/capability list and the name of the organization which granted them,
(c) for IAQG (EN/AS/JISQ) 9100 series certification:

(1) grant access to Airbus to the area of OASIS database containing detailed certification related information,
(2) provide Airbus on request with any information about the content of the OASIS report. When the OASIS report is not in English, it is the responsibility of the Supplier to translate and submit necessary information in English.

(d) inform Airbus in case of suspension or withdrawal of its QMS certification, (e) notify to Airbus any major change to the QMS (e.g. scope change).

11.1102.A.05
ASR list, associated documents and tools

The Supplier shall:
(a) commit on and maintain its compliance declaration related to ASRs and associated documents in the Purchaser's dedicated IT tool,
(b) propose another means of compliance in case of deviation not accepted by the Purchaser,
(c) when no timeframe is specified, provide the Purchaser with the deliverables mentioned in the cARL at the latest 3 weeks before the milestone at which it is expected,
(d) contribute to each milestone review to demonstrate the compliance with received ASRs with means of compliance for maturity.

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11.1103.A.05

Flow down and fulfilment of Statement of Work and associated Purchaser Requirements

(a) The Supplier shall ensure that the Purchaser Statement of Work and associated requirements, goals and targets as well as their evolutions are analyzed and flowed down internally and to its Sub tier suppliers as relevant.

(b) The Supplier shall provide the Purchaser on request with the rationale in the case some Purchaser Requirements are not flowed down internally and to its Sub-tier suppliers.

(c) The Supplier shall ensure the Purchaser Requirements are fulfilled through appropriate:

(1) documented processes, methods and tools,

(2) organization with adequately dimensioned and trained staff,

(3) surveillance process (e.g. day-to-day operational monitoring, audits, assessments, spot checks, including subsequent action plan and action closure) internally and at Sub-tier suppliers.

(4) the delivery of expected inputs at the required date before the milestone at which it is expected,

(5) milestone reviews (in order to reach the expected maturity),

Note : The supplier's procedural management system should fully support Airbus' compliance demonstration with requirements imposed by the European Aviation Safety Agency (EASA) for Production Organization Approval (POA) (EU No. 748/2012 Annex I, Part 21).

(d) When application of some Purchaser's processes, methods and tools is specified, the Supplier shall:

(1) either apply these Purchaser's processes, methods and tools,

(2) or use its own processes, methods and tools provided that the Supplier is able to demonstrate on request, at any time, the equivalence of these processes, methods and tools, and their compliance with the Purchaser's requirements.

Note: "equivalence" means that the Supplier uses and operates processes, methods and tools which are comparable to the Purchaser's ones and produce similar and compatible outputs. It does not require that the way-of-working of the Supplier is identical to the Purchaser's ones.

(e) When full compliance to the Purchaser's requirements and/or equivalence with specified processes, methods and tools cannot be demonstrated, the Supplier shall provide evidence and justification to the Purchaser and get formal Purchaser approval for the deviation.

(f) The Supplier shall record accepted deviations to Purchaser Requirements in a Quality Assurance Plan (QAP) or equivalent, or a compliance matrix, or using the relevant Purchaser's tool as requested by the Purchaser.

(g) In case one of the Supplier's processes, methods and tools evolves, the Supplier shall:

(1) verify if the change has an impact on its status of compliance to the Purchaser's requirements,

(2) inform the Purchaser when the compliance status is impacted and propose a new or revised deviation to the Purchaser as appropriate,

(h) The Supplier shall provide the Purchaser on request with all information necessary to demonstrate that Purchaser's requirements are fulfilled (e.g. procedures or extracts of them, records, results of the surveillance activities performed internally or at sub-tier suppliers).

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(i) use the IT tool provided by the Purchaser to :
(1) receive contractual requirements and associated procedural documents,
(2) declare its commitment potentially with deviation,
(3) and demonstrate its compliance.

11.1105.A.05
Quality Assurance Plan
(a) The Supplier shall issue and maintain a Quality Assurance Plan (QAP) and provide it to the Purchaser for acceptance.
(b) This Supplier's QAP shall be in line with ISO10005, unless specifically agreed with the Purchaser.
Note: When agreed with the Purchaser, one single QAP may cover several Products or Services over different Contracts.

11.1107.A.05
Data and documentation management - General
The Supplier shall:
(a) comply with international, regulatory and Purchaser Requirements related to data and documentation (scope, content, language, configuration management, archiving, retention and retrieval),
Note: English, Airbus reference language and acronyms must be used unless mutually agreed.
(b) provide a documentation management and exchange plan including:
(1) a list of the data and documentation required for the Contract completion,
(2) the data and documentation management rules implemented by the Supplier,
(3) the frequency and volume of data and documentation to be exchanged with the Purchaser,
(4) the means put in place to support the data exchange.
(c) justify when data cannot be transferred electronically due to legal, certification, Intellectual Property (IP) rights, confidentiality, classification rules or regulations, and agree with the Purchaser the means by which the data will be transferred,
(d) contribute to any tests related to data exchange as required by the Purchaser.

11.1108.A.05
Documentation rules overview
(a) Unless specifically requested/agreed by the Purchaser, all documents provided to or shared with the Purchaser, and/or used to demonstrate compliance to a requirement shall be in English, available at any time and include the following information:
(1) title, reference and version,
(2) Supplier logo, name and address,
(3) Product or Service description,
(4) Supplier code, Commercial and Government Entity (CAGE/NCAGE),
(5) signatory's name (or individual, unambiguous and traceable signatory code), (6) signatory's function when specified (recommended in other cases),
(7) date of signature,
(8) in case of revision: identification of what has changed, version number, affected pages/paragraphs/sequences, short description of reasons for revision,

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(9) copyright legal mention,
(10) reference to Aircraft Product family applicability (when relevant).

(b) In case the Supplier wants to use digital signature or upon Airbus request, the Supplier shall comply with specific rules defined in the Purchaser Requirements.

11.1109.A.05

Archiving product conformity records & continuing airworthiness

The Supplier shall archive all records that demonstrate product conformity and are essential for continuing airworthiness. Retention periods are specific to the record type.

a) Manufacturing Conformity Records: All records providing evidence that a product conforms to its applicable design data shall be archived for a minimum of 15 years from the issuance of the issue date of the related statement of conformity or the Authorised Release Certificate.

b) Essential Airworthiness Records: Records essential for continuing airworthiness (e.g., All the design data including occurrence reports, and concessions) shall be archived until Type Certificate (TC) / Supplemental Type Certificate (STC) is revoked plus an additional 6 years.

11.1110.A.05

Use of International Organization for Standardisation (ISO)

The Supplier shall use International Organization for Standardization (ISO) as referential for all data provided in various domains of activities (e.g. for system of units, for graphical & symbolic representation on drawings), unless otherwise specified by the Purchaser.

11.1111.A.05

Airbus and Aviation Authorities' surveillance and investigations

The Supplier shall:

(a) make arrangements that enable Airbus, Airbus Customers, Aviation Authorities and their representatives or delegated parties to conduct surveillance and investigations in all sites where the Supplier performs Airbus related activities, whether the activity is subject to a Delegation of Design Organization Authority or not. This includes cases where such surveillance or investigations are performed at Sub-tier suppliers in relation to the Supplier's contractual obligations,

Note: Surveillance and Investigations include audits, assessments, on-site visits, expert reviews further to an issue, an incident or an accident, etc.

(b) participate to and/or support as required surveillance and investigations performed by Airbus, Airbus Customers, Aviation Authorities and their representatives or delegated parties by providing as relevant:

(1) all process related information, documents and procedures (or extracts of them) developed by the Supplier to fulfill the Purchaser requirements,
(2) evidences demonstrating that these processes and associated procedures are/were effectively implemented as relevant,
(3) samples of deliverable, reports, results of investigations, etc.

Note: In case of investigations launched further to an Aircraft accident or incident, these data and information must only be provided to authorized representatives or delegated persons from Airbus and investigations Authorities.

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(c) launch corrective actions and/or support Airbus as required to enable closure of possible findings and/or required action plans, in line with associated target dates.

11.1112.A.05
Record keeping system characteristics
The Supplier shall establish, implement, and maintain a documented record-keeping system for all activities conducted under its approval. This system shall:
(a) be defined and documented: describe the organization, responsibilities, type of record to be archived, record formats, location, archiving duration and access control procedures.
(b) Ensure Integrity and Security: Store all records in a manner that protects them from loss, physical/digital risks of damage, alteration, unauthorized access, and theft.
(c) Ensure Authenticity and Legibility: Keep records complete, validated or signed if applicable, authentic, and readable for their entire mandated retention period.
(d) Ensure Traceability and Retrieval: Organize records to be traceable and retrievable within a reasonable time.
The archiving system used by the partners, suppliers and sub-contractors meets the objective of conformity of the product, part or appliance with the same level of confidence as for their own manufacture.
Those procedures define in each case who is responsible to archive the record data (organisation or partner, supplier or sub-contractor) and the method for surveillance of their own archiving/archiving system and for the one of their partners, suppliers or sub-contractors.
Note: For CAMO and AMO suppliers, the system to archive the aircraft continuing airworthiness records shall be in a form acceptable to the competent authority.

2 - Management of Issues

11.1201.A.05
Root cause analysis and problem solving
(a) The Supplier shall have a process in line with EN9136 or equivalent to manage and analyze significant and/or recurrent issues (such as Product or Service quality escapes, late production or deliveries, process deviations, documentation issues, late or incorrect design) in order to contain them, identify their root causes and prevent their recurrence including on similar products and processes.
(b) The Supplier shall inform the Purchaser about progress and results of actions in line with the Purchaser's criteria and timeframes (these may vary depending on the nature, the complexity and the impact of the issue).

Note: This includes implementing an Early Warning System to inform the Purchaser when relevant. Note: See also "Notification of Product Quality Escape identified post-delivery".

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11.1202.A.05
Management of non-conforming Products and Services
The Supplier shall, in line with EN9131 and EN9136:
(a) implement the control of non-conforming outputs, which includes timely reporting of non conformities affecting delivered Products and Services to the Purchaser and to relevant interested parties,
(b) define corrective actions for non-conforming Products and Services whether detected before or after delivery, according to their impacts,
(c) communicate to and collaborate with the Purchaser to launch any investigations and actions as deemed appropriate,
(d) identify and physically segregate the non-conforming Products until they are scrapped, reworked or released after disposition of the non-conformity by the competent organization.

3 - Risk and Opportunity (R&O) Management

11.1301.A.05
Risk and Opportunity management
The Supplier shall:
(a) demonstrate a robust, organization-wide Risk and Opportunity (R&O) management system for all Products and Services delivered to the Purchaser.

Notes:
(1) Risks covered can be related but not limited to contractual, financial, technical, industrial, Transfer of Work (whether driven by the Purchaser, the Supplier, or Sub-tiers suppliers), supply chain & quality, Sub-tiers suppliers, projects, catastrophic events, industrial systems & tools, IT systems, geopolitical, environment, Corporate Social Responsibility (CSR), human factors, resources, technological capability, industrial capacity, lead time, location, lot size, transportation, delivery, etc.
(2) Adherence to ISO 31000 standard is a valid answer to this R&O management system requirement.
(3) For Supply Chain risk, the use of EN9134 "Supply Chain Risk Management Guideline" is recommended.

(b) actively contribute to a joint approach to manage shared R&O, agreeing business focuses and continuous R&O improvements,
(c) perform regular risk reviews at adequate management level to ensure effectiveness of mitigation plan,
(d) ensure Early Warning of new risks to the Purchaser,
(e) share with the Purchaser (at a periodicity to be mutually agreed, minimum once a year) the status of all R&O and associated plan.

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11.1302.A.05
Foreign object prevention - General
The Supplier shall have a Foreign Object prevention program compliant with EN9146 covering all stages of the Product life from design to delivery, in particular:
(a) to guarantee Foreign Object debris (FOd) and Foreign Object Damage (FOD) free Products are delivered to Airbus, Airbus Suppliers and Airbus Customers,
(b) to document, analyze and launch adequate corrective actions in case of FOD. Notes:
In addition, it must cover verification that consumables used during manufacturing/assembly/maintenance and/or integrated in the Product are only those authorized in technical specifications and/or manufacturing instructions.

4 - Environmental Requirements

11.1401.A.05
Environmental Management System
The Supplier shall:
(a) implement an Environmental Management System (EMS) based on ISO 14001 or similar standard and in line with its environmental policy and associated objectives.
(b) operate a substance management process and proactively communicate all identified issues to the Purchaser.
(c) alert the Purchaser on any potential Environmental, Health and Safety (EHS) risks that may impact Purchaser's or Supplier's brand image, supply or delivery of Product.

11.1402.A.05
Material Declaration Form
The Supplier shall provide to the Purchaser a duly completed and updated Airbus Material Declaration Form (MDF).

11.1403.A.05
Environmental, Health and Safety processes
The Supplier shall:
(a) have a process to identify applicable laws and regulations in connection with Environment, Health and Safety and integrate associated requirements.
(b) have a process to integrate Airbus Environmental Requirements.
(c) obtain and make available to the Purchaser:
(1) all authorizations required to perform its activities,
(2) latest and other relevant inspections follow-up letters from authorities,
(3) all information in connection with Environmental, Health and Safety matters to enable management of the life-cycle of the Product (including waste management and emissions) in accordance with applicable laws/regulations/requirements of governmental bodies/authorities.

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11.1404.A.05
Environment - Substances of Concern - Substitution Plan
When Product contains and/or manufacturing processes use substances that are regulated or proposed for inclusion in applicable laws/regulations, including (but not limited to) those recorded in the List of Substances, the Supplier shall agree a substitution plan with Airbus for phase-out of these substances.

11.1405.A.05
Environment - Importer obligations/requirements for substances
The Supplier shall be responsible for and comply with all importer obligations and requirements (European or other) applicable in connection with substances contained in the Product to be delivered to Airbus.

11.1406.A.05
Environment - Substances of Concern - General
The Supplier shall:
(a) ensure at all stages (including, but not limited to, from design to delivery) that the Product does not contain and that it does not use in its manufacturing process any substance which is regulated or targeted for inclusion in applicable laws/regulations, including (but not limited to) those present in the List of Substances,
(b) in case of deviation (e.g. when a suitable alternative is not available), deliver to Airbus a technical justification prior to finalization of the design (including any re-design/modification) and/or the manufacturing process.

5 - Obsolescence Management

11.1501.A.05
Obsolescence management process
The Supplier shall:
(a) implement a process for preventing, predicting and resolving obsolescence during the life of the Program,
(b) regularly report the status of potential obsolescence to the Purchaser,
(c) notify, when requested by the Purchaser, any Product obsolescence to the Purchaser by communicating a Last Buy Order (LBO) and a Last Time Shipment (LTS).

11.1502.A.05
Obsolescence due to substances
For substances that are regulated or proposed for inclusion in applicable laws and regulations, including (but not limited to) those recorded in the List of Substances, the Supplier shall:
(a) identify and anticipate potential obsolescence or any regulatory constraint (also coming from its own supply chain),
(b) ensure continuity of supply throughout the life of the Program and provide an action plan satisfactory to the Purchaser,

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(c) regularly report to the Purchaser on the status of any potential obsolescence concerning substances contained or used in the manufacturing process of each Product to be delivered.

6 - Secured IT Services

11.1601.A.05
Information Security
The Supplier shall, considering security and cyber security risks, secure the operating environment in which both the Supplier and Airbus collaborate by complying with the Purchaser Requirements on Information Security.

11.1602.A.05
Information and Communication Technology (ICT)
The Supplier shall:
(a) comply with the Purchaser Requirements on Information and Communication Technology (ICT),
(b) provide the Purchaser with its own IT organization information (e.g. connectivity model to Airbus IT, related standards, site locations),

Note: These information are required prior to obtain any authorization to connect to Airbus Information System.

(c) adapt its IT connectivity model to Airbus Extended Enterprise specifications,
(d) deploy, setup and manage installation of, and access to, any needed Airbus-Specified IT solutions & services.

7 - Project Management

11.1701.A.05
Lessons learnt capture and continuous improvement
The Supplier shall establish a continuous improvement process for regularly capturing lessons learnt and improving the Product realization process and future Products, including:
(a) definition of scope and objectives (target setting),
(b) definition of metrics,
(c) follow-up of improvement actions (including the update of control plan, DFMEA and PFMEA),
(d) identification and recording of lessons learnt.

11.1702.A.05
Master Schedule
The Supplier shall:
(a) define and update a Master Schedule covering all deliverables and required activities, including those of Sub-tier suppliers, in consistency with the main development Milestones defined by the Purchaser and the different breakdown structures.
(b) agree with the Purchaser on the level of granularity of the Master Schedule and use it to identify the critical path, steer the Project and interface with the Purchaser.

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11.1703.A.05
Detailed Workpackage Schedules
The Supplier shall define and update for every work package a schedule of the activities needed to deliver the Product, synchronized with the Master Schedule allowing monitoring and control of the activities progress, critical path identification, optimization of the detailed activities.

11.1704.A.05
Validation of activities, Project Milestones and Project Baseline
The Supplier shall:
(a) define the criteria required:
(1) to validate their internal project milestones,
(2) to complete the associated activities, in terms of time, cost, quality and technical performance,
(3) to allow an estimation of the volume of remaining work.
(b) ensure that these criteria are consistent with the main development Milestones defined by the Purchaser.
(c) define and maintain up-to-date the schedule and the content of the activities in a shared Project Baseline to be mutually agreed with the Purchaser.
(d) evaluate all the potential impacts of all Project Baseline changes on the Purchaser or other parties and alert the Purchaser on these impacts.

11.1705.A.05
Project requirements management
The Supplier shall at all times, for all requirements governing the Project,
(a) as a prerequisite, identify the Project stakeholders,
(b) for all requirements governing the Project:
(1) identify the latest applicable version of all requirements governing the Project, including business, regulatory, Product (technical) design requirements, and all associated Project targets (including safety, performance, quality/manufacturability, reliability and service life, etc.),
(2) evaluate their applicability to the Project,
(3) ensure they are available and understandable for all internal and external contributors,
(4) ensure they are expressed in terms that can be verified and validated,
(5) provide the compliance status to these requirements and evidence supporting this status,
(6) take into account lessons learnt on best practices from previous Projects.

11.1706.A.05
Work Breakdown Structure
The Supplier shall provide, maintain and communicate to the Purchaser a complete Work Breakdown Structure (WBS):
(a) covering its activities, and those performed by its Sub-tier suppliers,
(b) presenting the breakdown of Project Work Packages,
(c) ensuring consistency with the Organization Breakdown Structure (OBS).

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11.1707.A.05
Organization Breakdown Structure
The Supplier shall provide, maintain and communicate to the Purchaser a complete Organization Breakdown Structure (OBS) describing:
(a) the Project organization, the roles and responsibilities of the identified teams covering the activities performed internally or by Sub-tier suppliers,
(b) the relationship with the company organization,
(c) the consistent links with the Work Breakdown Structure (WBS).

11.1708.A.05
Project Progress Review (target achievement)
The Supplier shall:
(a) regularly provide the Purchaser with the achievements relative to the Project requirements and targets, including its Sub-tier suppliers, in order to ensure that the activities are correctly performed,
(b) agree with the Purchaser on the format, content and frequency of the Project Progress Review.
Note: When APQP is applied, the Project progress review must include the status of the required EN9145 deliverables.

11.1709.A.05
Resource Breakdown Structure
(a) The Supplier shall deliver and update a complete Resource Breakdown Structure (RBS) for all phases of the Project.
(b) For material resources, the Supplier shall ensure that:
(1) the RBS establishes the Suppliers' and Sub-tier suppliers' needs in terms of tools and facilities,
(2) the projected needs and the current availability of its own material resources and those of Sub-tier suppliers are regularly compared.
(c) For human resources structure, the Supplier shall:
(1) provide a resource plan for the realization of the Project in accordance with its scope, complexity and technical nature to ensure the management of the required know-how, resource level and organization structure,
(2) define the means and implementation plan to ensure the quality and sustainability of the Project (e.g. theoretical, specific, practical or refresher trainings).

11.1710.A.05
Project Management Plan
The Supplier shall:
(a) define, maintain up-to-date and provide the Purchaser with a Project Management Plan (PMP)/project plan describing:
(1) Project Management practices, rules and ways of working set up for the Project, including the steering model, monitoring sequence, roles and responsibilities,
(2) interdependencies inside the Project and/or with other projects.
(b) provide the Purchaser with the PMP using the PMP Template provided by Airbus.

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11.1711.A.05
Product Breakdown Structure (High level BOM)
The Supplier shall provide a Product Breakdown Structure (High level BOM) or comply with the Product Structure provided by the Purchaser.

11.1712.A.05
Project closure
The Supplier shall ensure:
(a) that all lessons learnt captured along the life of the project are analysed and recorded at project closure so that they will be taken into consideration for any new project,
(b) that the Project closure meeting includes the formal hand-over of activities from Program to Operations with a clear definition of roles and responsibilities before and after transition to series.

11.1713.A.05
Project Management - General
The Supplier shall:
(a) nominate a project leader accountable for all deliverables requested by the Contract,
(b) deploy an organization-wide Project management system for all Products and Services delivered to the Purchaser in line with the Project Management Plan (PMP) template provided by the Purchaser,
(c) define a way of working compatible with the Purchaser's, including the steering model, monitoring sequence, roles & responsibilities and agree content and frequency of the Project Progress Review,
(d) formalize and manage in configuration a project baseline including the set of requirements and schedule to execute and deliver the project,
(e) actively contribute to a joint approach to manage shared Projects, agreeing business focuses and ensure continuous Project improvements,
(f) perform regular Project reviews at adequate management level to ensure effectiveness of the Project including Project risk and opportunities identification and mitigation,
(g) share with the Purchaser the Project status at a periodicity to be mutually agreed.
(h) identify and agree with the Purchaser any deviation with the plan.

9 - Key Performance Indicators

11.1901.A.05
Quality Metrics
The Supplier shall:
(a) define the Quality Metrics used to monitor the manufacturing process such as:
(1) pre-test First Pass Yield (% FPY),
(2) First Pass Yield rate,
(3) Environmental Stress Screening (ESS)/ageing/NDT First Pass Yield (% FPY),
(4) Capability indexes (Cp/Cpk, Pp/Ppk),
(5) control limits when Statistical Process Control (SPC) is implemented,
(6) Roll Throughput Yield,

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(7) final test, i.e. Ground Test Instruction First Pass Yield or Acceptance Test Procedure (ATP),
(8) Defects Per Million (DPM) (number of defects/total number of potentialities for defects),
(9) scraps rate,
(10) internal reworks rate,
(11) Product in-service returns,
(b) define any additional relevant metric depending on any specific situation that may occur,
(c) define targets for each metric and ensure they are compatible with the Purchaser's Project objectives,
(d) include selected metrics and associated targets in process flow diagram, (e) provide results of these metrics and associated actions when requested by the Purchaser.

Note: The results can be requested either regularly (e.g. monthly or quarterly) or in case of performance degradation, during an audit or an assessment, a quality review, etc.

11.1902.A.05
Quality performance indicators and Quality Review
The Supplier shall:
(a) establish its own quality performance indicators in line with the definitions provided by the Purchaser,
(b) provide results of its quality performance indicators upon Purchaser request,
(c) perform gap analysis between its own quality performance indicators and those calculated by the Purchaser and provide the Purchaser upon request with any evidence and justification of gaps,
(d) participate in regular Quality Review Meetings (QRM) organized by the Purchaser to assess the quality performances at or after delivery and review associated actions.

11.1903.A.05
Supply chain indicators (delivery and capacity) and supply chain reviews
The Supplier shall:
(a) calculate its own delivery performance indicators based on the definitions provided by the Purchaser,
(b) provide the delivery metrics as defined in the supply chain flow chart,
(c) provide results of its delivery performance indicators upon Purchaser request,
(d) perform a gap analysis between its own delivery performance indicators and those calculated by the Purchaser and provide the Purchaser upon request with any evidence and justification of gaps,
(e) calculate its own capacity performance indicators correlated with delivery performances and provide the result to the Purchaser upon request,
(f) participate in regular Supply Chain review meetings organized by the Purchaser to assess the capacity and delivery performances and review associated actions.

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AS12 - Design and Develop

8 - Development and Technical Qualification Requirements for Standard Parts, Standard Materials, Specified Items and Blanks

12.2801.A.05
Engineering data
The Supplier shall provide engineering data (e.g. drawings, reports, documents) all along the development and qualification of Product or Manufacturing Process & Test Methods in accordance with the Purchaser planning.

12.2804.A.05
Standards & Technical Specifications for qualification
(a) The Supplier shall provide formally released in-house standards/specifications or Design Data Set requested to complete Purchaser qualification activities.
(b) Such data shall include as applicable:
(1) 3D model or sufficient geometrical data to support generation of Purchaser models for DMU libraries,
(2) Supplier's technical definition (Supplier contractual detailed drawings and specifications in line with nomenclature),
(3) Complete Product nomenclature and/or Bill of Materials (BoM) if containing multiple elements,
(4) Trade name/Supplier part reference(s),
(5) Manufacturing site and CAGE/NCAGE code,
(6) Reference to manufacturing/inspection route,
(7) Design Data substantiating Product definition against Purchaser Requirements.

12.2805.A.05
Supplier Qualification Plan (QP)
The Supplier shall produce or contribute to the generation of a Qualification Plan (QP) by providing the Purchaser with a detailed list of activities, deliverables and schedules regularly updated as required.
Notes: This list should contain but is not restricted to:
(1) Qualification schedule
(2) Prototype development steps
(3) Environment Health and Safety (EHS) assessment
(4) External laboratory tests

12.2806.A.05
Qualification Test Program (QTP)
The Supplier shall:
(a) produce or contribute to the generation of the Qualification Test Program (QTP) to verify by analysis and/or by test that the Product and/or process comply with technical requirements and standards,
(b) comply with the Purchaser approved Qualification Test Program (QTP).

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Notes:
(1) The QTP may be subject to updates to record proposed changes and deviations as accepted by the Purchaser.
(2) This requirement is to be considered in coordination with "Testing" requirements of chapter "Design and Develop General Requirements" of this document.

12.2807.A.05
Qualified test laboratory & inspection facilities
(a) The Supplier shall ensure that all qualification samples are tested with a qualified couple <Test Method/Test Facilities> that is referenced in the relevant Airbus database.
Notes: This includes:
(1) preparation of these samples and performance of the tests,
(2) captive laboratories in a Supplier site or independent laboratories or facilities.
(b) Any needs for Special Processes or tests shall be specified in the Airbus Qualification Test Program (QTP).

12.2808.A.05
Qualification control samples/coupons
The Supplier shall deliver qualification samples/coupons for in-house or independent control tests, in line with Qualification Test Program (QTP).
Note: Samples/coupons must be equivalent of serial production units.

12.2809.A.05
Functional tests on Standard Parts, Specified Items and Blanks
The Supplier shall ensure that functional tests performed on Standards Parts, Specified Items and Blanks, in line with Qualification Test Program (QTP), are representative of the Aircraft installation.
Note: This can involve the supply of test units for qualification verification tests on Purchaser test rigs or flight test Aircraft.

12.2810.A.05
Supplier qualification progress and failure reporting
The Supplier shall:
(a) keep the Purchaser informed on the progress of qualification testing at key Milestones of the Qualification Test Program (QTP), or when specifically required by the Purchaser,
(b) in case of any qualification anomaly, failure or improper test:
(1) stop the tests,
(2) immediately report to the Purchaser,
(3) not repeat or resume tests until root cause and appropriate corrective actions are identified and accepted by the Purchaser.

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12.2811.A.05
Manufacturers Test Report

(a) The Supplier shall provide a Manufacturer Test Report (MTR) which documents the results from all qualification testing or analysis.

(b) This report shall contain as a minimum:

(1) verification of compliance with the Qualification Test Program (QTP),

(2) evidences that tests have been performed according to the Qualification Test Program (QTP),

(3) deviations approved by the Purchaser and justification where applicable,

(4) details of test coupon and sample preparation to freeze qualification standards,

(5) tests results including any failures, root cause and corrective actions with evidences of Purchaser approval for resumed or repeated tests,

(6) test facilities, set-up, means of calibration and test dates,

(7) risk analysis if preliminary qualification is requested by the Purchaser.

12.2812.A.05
Manufacturer Approval Record Sheet (MARS)

When required by the Purchaser, the Supplier shall contribute to the generation of an Individual Product Specification (IPS) and agree on its content by signing a Manufacturer Approval Record Sheet (MARS) before Purchaser qualification completion and issuance of the Qualification Compliance Sheet (QCS).

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AS13 - Make

1 - Qualification of Industrial Processes

13.3101.A.05
Qualification of industrial processes - General
The Supplier shall ensure that:
(a) its Products, and all components and materials included in the Products, are manufactured and inspected in accordance with industrial processes that are qualified as per Supplier's internal rules,
(b) these internal rules are compliant with Purchaser industrial qualification requirements when they are specified.

13.3102.A.05
Qualification of SP/NDT/TM – Aerostructure & Material
(a) The Supplier shall contribute to the completion of the SP/NDT/TM qualifications performed by Airbus as specified by the rules in the tables below.

Note: Airbus may decide at any time to reinforce or simplify these rules based upon a risk analysis on the Product/Supplier.

Note: For military or non-Airbus programs, the supplier have to consider the requirements from the customer.

(b) When Airbus specifications (Airbus Test Method (AITM)) or standard test methods (EN, ASTM, ISO) are referred to in Airbus specification Design Data Sets and/or in Airbus industrial process/material specifications, the Supplier shall gain and maintain Airbus qualification for these destructive/physical chemical Test Methods.

Note: For military or non-Airbus programs, the Supplier shall gain and maintain customer specific qualification.

(c) The Supplier shall only subcontract SP, NDT, TM to Sub-tier supplier sites qualified by Airbus (as listed in the relevant Airbus database).

Note: Use of Airbus-qualified SP/NDT/TM for the manufacturing of the Product does not relieve Suppliers of their responsibility for Product conformity.

Note: For military or non-Airbus programs, the applicable SP/NDT/TM is listed in the relevant customer database.

13.3103.A.05
Independent test facilities accreditation
The Supplier shall use only independent test facilities that are:
(a) certified in accordance with ISO 17025 by a Certification Body recognized by Airbus, and
(b) qualified by Airbus for every applicable Test Method (TM).

13.3104.A.05
Compliance to Airbus Process Instructions and Specifications
The Supplier shall:

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(a) ensure that its manufacturing Process Instructions (PI) are compliant with Airbus Process Instructions (Airbus PI, including AIPI and Airbus Special Process Instruction), and meet Airbus Process Specifications (Airbus PS, including AIPS) when specified,
(b) In exceptional cases where full compliance between Supplier PI and Airbus PI cannot be demonstrated or is not maintained:

(1) get formal acceptance from Airbus through applicable APID (Airbus Process Instruction Deviation) form,
(2) perform all qualification tests required to demonstrate conformity to Airbus PS.
Note: Manufacturing Process Instructions (PI) refers to Supplier Job Cards/Routing cards/Work orders, MNI (Manufacturer Notice instruction), SOI, etc.

13.3105.A.05
Nadcap accreditation

The Supplier shall:
(a) gain and maintain Nadcap accreditation as mandated by Airbus and provide accreditation planning when not yet completed,
(b) provide the Purchaser on request with copies of its Nadcap accreditations,
(c) determine any additional surveillance activities required to ensure the final conformity of the Product.

13.3106.A.05
Supplier qualification for Non-Destructive Testing and Material Evaluation

The Supplier performing Non-Destructive Testing (NDT) activities, including NDT Service providers, shall demonstrate compliance to EN4179 or NAS410, and in addition:
(a) provide the Purchaser with the name of its NDT Responsible Level 3,
(b) ensure that each NDT work instruction or specific technique sheet approval has been subject to an on-site assessment by a NDT Level 3 certified in the relevant method,
(c) ensure no individual possesses more than one NDT Level 1 Limited certification at any given time,
(d) ensure that employees performing Material Evaluation but not holding NDT certification have participated to an adequate training and evaluation program to guarantee they have the experience, training skills and knowledge to apply the procedures.

13.3107.A.05
Use of Material Products for manufacturing

The Supplier shall only purchase and use qualified couples <Material Product/site> that are referenced in the relevant Airbus database.

Notes:
(1) Use of Airbus-approved sources for manufacturing of the Product does not relieve Suppliers of their responsibility for Product conformity.
(2) In case the Supplier has no other option or identifies a better option to procure the qualified material from a source not approved for this Product, the Supplier must:

(i) notify Airbus in writing,
(ii) provide technical justification,

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(iii) deliver to Airbus evidence of the completion of all applicable industrial activities to support the approval and qualification process,
(iv) gain formal approval from Airbus.

2 - Management of Non-Conforming Products and Services

13.3201.A.05
Management of non-conformities with design origin
In case the Supplier detects a non-conformity originated or suspected to be caused by a design issue (e.g. incorrect or unclear design), the Supplier shall:
(a) ensure proper feedback or escalation to the design holder,
(b) implement the design solution in production.

13.3202.A.05
Collection and management of manufacturing occurrences
The Supplier shall:
(a) collect and analyze internal manufacturing occurrences, identify any possible adverse trends and assess their impact on the Product quality,
(b) collect, record and trace all non-conformities (e.g. originated from in-house manufacturing, or Sub-tier suppliers, identified at Purchaser's site or by Aircraft operator) in an integrated or linked database,
(c) establish correlation between the non-conformities found during industrialization, production, tests and after delivery (Aircraft manufacturer, in-service and maintenance), and assess their overall impact on Purchaser and final Product,
(d) present to the Purchaser during dedicated Supplier quality reviews an overall status including Root Cause Analysis results and corrective/preventive actions implemented to prevent recurrence.
Note: See also "Management of non-conforming Products and Services" and "Notification of Product Quality Escape identified post-delivery".

13.3203.A.05
Management of Unsalvageable Items
(a) The Supplier shall manage all Aircraft-related Products declared as unsalvageable in line with EN9147, to ensure they cannot:
(1) be used for Aircraft, parts or Equipment manufacturing,
(2) re-appear or be sold as airworthy at a later date on the aeronautical parts market.
(b) The Supplier shall ensure that Aircraft related Products declared as unsalvageable:
(1) are physically identified,
(2) are handled and stored in secured/quarantine areas,
(3) are mutilated (when feasible) prior transfer for destruction/recycling.
(c) The mutilation of Unsalvageable Items and material shall be done in such a way that they are beyond economic salvage or repair, including their potential sub-assemblies.
(d) When the mutilation of Unsalvageable Items and material is not feasible prior to the transfer for destruction/recycling (e.g. hazardous or small items), the transfer and destruction/recycling process shall be secured with capability to demonstrate the destruction or the recycling.

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3 - Identification, Traceability and Configuration Management

13.3301.A.05
Identification, traceability - General
The Supplier shall:
(a) ensure identification and traceability (records storage and retrieval) of Products and documentation in accordance with Purchaser specifications,
(b) ensure adequate industrial means for downward and upward traceability (e.g. batch, time-series, serial number) regarding:
(1) manufacturing operators/operations,
(2) operations/means,
(3) components and materials in relation to the delivered Product,
(4) Product localization at any time,
Note: For critical parts, traceability at serial number level is mandatory.
(c) ensure adequate methodology is used to serialize parts ensuring uniqueness of serial number and non re-use in case of scrap, or homogeneity of batch number when relevant,
(d) when no specification is provided by the Purchaser to define means, methods and depth of the traceability, define these elements based on the results of non-conformity and risk analysis and provide the Purchaser with associated evidences,
(e) ensure the traceability of any changes and non-quality events on the different elements of the Product.

13.3302.A.05
Marking
The Supplier shall:
(a) mark or tag Products in compliance with Purchaser Requirements,
Note: This includes regular marking and additional marking required for non-conforming Products.
(b) use ATA Spec 2000 as the standard for encoding data for any AIDC item containing identification data,
(c) when 2D coding is required, apply EN9132 "Data matrix",
(d) when new identification technology such as Radio Frequency Identification (RFID) is requested, follow corresponding Purchaser Requirements.

13.3303.A.05
Delta between "as built" and "as designed" status
The Supplier shall be able to provide visibility on any deviation between the released elements of the Definition Dossier and the Work Orders applicable to the specific serial number or batch of Products.

13.3304.A.05
Compliance with Interchangeability requirements
The Supplier shall ensure compliance with applicable Purchaser Requirements related to Interchangeability (ICY).

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4 - Industrialization General Requirements

13.3401.A.05
Production preparation plan

The Supplier shall provide and maintain a production preparation plan, including:
(a) the necessary qualified and authorized resources required to manufacture the Product in sufficient quantity to satisfy the Purchaser demand rate in accordance with the Contract,

Note: The resources include production and test/inspection equipment, manufacturing technologies, tooling, jigs, fixtures, computing processes, materials, supply chain, adequately trained work force, and facilities.

(b) the qualification activities including the list of SP, NDT, and TM that are needed to manufacture the Product (including at Sub-tier suppliers),

Note: The qualification activities include also those standards referenced inside the main process instructions/process specifications.

(c) a list of the Material Products to be integrated into the Product,
(d) a build sequence optimized considering the best practices of the selected technologies.
(e) a specific Product qualification plan for Material Products not yet qualified at the beginning of the industrialization phase,
(f) a detailed schedule for the deployment and implementation of necessary resources and qualification activities,
(g) the estimated cycle times, the test concept and the safety and environmental factors for the Work Package,
(h) consistency with the relevant design activities related to concurrent engineering and Design For Manufacturing and Assembly (DFMA).

13.3402.A.05
Manufacturing and inspection processes and means

The Supplier shall demonstrate that the manufacturing and inspection processes and means (including those implemented for Special Processes (SP), Non-Destructive Testing (NDT) and Test Method (TM) of the Product) are qualified for a given site according to rules that have been defined and that they are stable, under control, available at the point of use and continuously optimized.

Note: This includes verification that operator qualifications specific to the Product and operation are defined and deployed.

13.3403.A.05
First Article Inspection

The Supplier shall:
(a) provide the Purchaser with the planning of the First Article Inspection (FAI) including schedule and description of activities,
(b) carry out and repeat as appropriate the FAI in accordance with EN9102 and associated Purchaser Requirements,
(c) provide the FAI Report (FAIR) upon Purchaser request.

Notes:
(1) The Purchaser reserves the right to have a representative attending FAI as an observer.

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(2) For Equipment and Systems, FAI is to be performed for end Products (Line Replaceable Unit (LRU)) and for each major sub-assembly (Shop Replaceable Unit (SRU)) for each standard.
(3) Prototype parts, or parts built using methods different from those intended for the normal production process, are not considered as part of the first production run.

13.3404.A.05
Industrial change - General
The Supplier shall:
(a) systematically perform risk analysis and communicate the results to the Purchaser, prior to implementation of any industrial change (including "Transfer of Work"), such as:
(1) plant location,
(2) plant layout,
(3) transportation mode,
(4) Enterprise Resource Planning (ERP) system,
(5) top level organisation and personnel at key position,
(6) process (manufacturing, assembly, tests, inspection; in-/ outsourcing),
(7) industrial production means (machines, tools listed in the process flow diagram),
(8) Company name change or POA holder address change or request for Release certificate change,
(9) product documentation/drawings/AIMS/AIPS or design specifications update,
(10) MOD, Design or formulation change (including alternative proposal, equivalent product not qualified).
Note: The risk analysis must also include Sub-tier suppliers activities.
(b) provide the Purchaser with the following information:
(1) Product identification,
(2) change description,
(3) reason for change,
(4) point of embodiment (application rank),
(5) risk identification and mitigation status,
(6) associated schedule,
(7) proposal of any necessary verification/validation/qualification/certification activities to be (re-)performed.
(c) obtain a formal agreement from the Purchaser before implementing any industrial change,
(d) manage the industrial change according to its risk analysis and according to Purchaser instructions, if any.

13.3405.A.05
Make-to-Make and Buy-to-Make - Transfer of Work
The Supplier shall comply with Purchaser Requirements in case of Supplier driven Make-to-Make or Buy-to-Make Transfer of Work.
Note: For Make-to-Make, Transfer of Work addresses activities transferred from one location to another, including transfers within the same facility of the Supplier.

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13.3406.A.05
Last Article Inspection
The Supplier shall perform or support a Last Article Inspection (LAI) upon Purchaser's request in accordance with a method provided by or agreed with the Purchaser.

Note: For Services activities, LAI is called Last Delivery Acceptance (LDA).

13.3407.A.05
Process Flow Diagram
The Supplier shall establish, maintain and provide the process flow diagram of the industrial production process (internal and external) up to shipment and delivery of the Product, including for each Product and sub-assemblies:
(a) manufacturing phases including Special Processes (SP),
(b) inspections (incoming, intermediate and final) and test activities including Non-Destructive Testing (NDT), Material Evaluation and Test Method (TM),
(c) identification of outsourced activities,
(d) which and where Quality Metrics are recorded (refer to Quality Metrics Chapter),
(e) which and where Key Characteristics/Critical Items are recorded (refer to Process Control Chapter),
(f) the processes requiring a qualified operator,
(g) the means and tools used,
(h) documentation used at each step of the manufacturing.

13.3408.A.05
Work environment
The Supplier shall:
(a) determine and implement the work environment needed to achieve conformity to Product requirements,
(b) define and maintain a dedicated work environment procedure.

Note: Factors that may affect the conformity of the Product include cleanliness, temperature, humidity, ventilation, lighting (including ultra-violet), space/access, noise, air pollution, vibrations/shocks, dust protection and electrostatic discharge protection.

13.3409.A.05
Industrial process layout (floor plan and spaghetti diagram)
The Supplier shall provide:
(a) an industrial process layout (or shop floor plan/floor plan) representing the production line layout and mapping the overall Product flow from the receiving area to the shipping area,
(b) a spaghetti diagram.

13.3410.A.05
Industrial breakdown structure
The Supplier shall provide the Purchaser:
(a) with its industrial breakdown structure: industrial parties, organization and responsibilities involved,
(b) with a list of all Site(s) involved in the Service and to be updated when needed.

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13.3412.A.05

Product preservation during manufacturing operations

The Supplier shall guarantee the preservation, final integrity and quality of the Product during the entire manufacturing cycle (including internal and external moves). This includes ensuring all items and materials used to manufacture or prevent deterioration of the Product (and its interfaced elements) are controlled, including at least:

(a) verification of shelf-life/expiry date/life limitation requirements,

(b) temporary storage conditions between reception and final manufacturing operations,

(c) appropriate protection, packing and packaging across all the manufacturing process (in particular Conditions of Transport when applicable),

(d) protection from electrostatic phenomena (ESD) across all the manufacturing process in accordance with IEC 61340-5-1 or ANSI/ESD S20.20, as applicable to the Product.

13.3413.A.05

PPAP file and Purchaser specific PPAP requirements

The Supplier shall:

(a) build and maintain a PPAP file in accordance with EN9145,

Note : PPAP file aims at

(1) confirming that the production process has demonstrated the potential to produce Products that consistently fulfill all requirements at the Purchaser demand rate and according to ramp-up, from the Project start and all along the Product life cycle (development, serial phase in case of modification/update),

(2) securing Product and Process validation before serial production,

(3) recording the compliance for the PPAP requirements listed in EN9145 and those specifically required by the Purchaser, i.e. Product validation results (V&V), Critical Items (CIs) and Key Characteristics, Industrial Process Layout and Supplier mapping (breakdown structure). The PPAP file must include the PPAP Approval form as specified in order to ensure Purchaser approval.

(b) provide the Purchaser with the PPAP file.

5 - Production Management System and Capacity Management

13.3501.A.05

Production management policy

The Supplier shall:

(a) establish its production management policy (engineering-to-order, make-to-order, assemble-to order, make-to-stock) according to its production pattern (Project manufacturing, intermittent manufacturing, repetitive manufacturing, batch process, continuous process),

(b) ensure its production management system masters its whole Supply Chain, either in a push or a pull manufacturing system (e.g. pull system for Purchasing and Production Activity Control (PAC) and push system for upper levels),

(c) demonstrate its production management system is consistent with its policy and the Product complexity.

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13.3502.A.05
Production planning management
The Supplier shall:
(a) have a process to manage the production planning activities including long term, medium term and operational level,
(b) for each step, define the purpose of the plan, the owner of the process, the inputs/outputs data, the planning horizon, the time bucket, the update frequency,
(c) describe how the data accuracy (e.g. Bill of Materials (BoM), inventory) is ensured throughout the process.

13.3503.A.05
Use of the Purchaser's procurement plans
The Supplier shall:
(a) verify procurement plans (purchase orders, call-ups, forecasts) sent by the Purchaser for integrity and applicability prior to manual or automatic import into its production management system,
(b) use the Purchaser's procurement plans data for its own long term planning of procurement.
(c) demonstrate the adaptability to Purchaser demand (rate and variation).

13.3504.A.05
Capacity management process and assessments
The Supplier shall:
(a) have a process to manage capacity at long term, medium term and operational level,
(b) have methods and tools to analyze its capacity by comparing resources data and operations historical data,
(c) define a method for capacity margin evaluation and implementation.

13.3505.A.05
Planning and capacity management tools
The Supplier shall:
(a) describe its planning and capacity management tool(s) (IT solutions),
(b) demonstrate the integrity of the overall capacity analysis, in particular by describing how tool(s) (or modules in one tool) interface together, and how data quality and synchronizations are ensured,
(c) demonstrate effectiveness of maintenance and obsolescence management of its IT solutions.

13.3506.A.05
Inventory management
The Supplier shall manage its inventory (including Work In Progress), in particular:
(a) rules for determining safety stocks or lead time margin (criteria for Product selection and safety solutions),
(b) rules for physical inventory (e.g. cycle counting with ABC classification, annual),
(c) method to control and guarantee inventory accuracy (e.g. incoming inspection, stocktaking),
(d) implementation of an inventory rotation method, e.g. First In First Out (FIFO) methodology,
(e) selection and deployment of relevant logistic solutions,

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(f) bottleneck management,
(g) KPIs to monitor inventory.

13.3507.A.05
Backorder management
The Supplier shall manage its Backorders, including monitoring of delays and shortages, to anticipate and mitigate the risk of delays or poor quality on Purchaser side.

6 - Production Organization

13.3601.A.05
Production Organization Approval compliance table
The Supplier shall:
support Airbus' compliance demonstration with requirements imposed by the European Aviation Safety Agency (EASA) for Production Organization Approval (POA) (EU No. 748/2012 Annex I, Part 21),
(b) provide visibility of its procedural referential and declare compliance to Purchaser Requirements related to POA via a POA compliance table using the Purchaser's template or using the dedicated Purchaser's IT Tool as requested by the Purchaser,
(c) maintain its POA requirement compliance status up-to-date when Purchaser POA Requirements (POA compliance table template) or Supplier referential evolve.
Note: See also "Flow Down, Verification and Surveillance of Purchaser Requirements"

13.3604.A.05
Archiving of personal data - production organization involvement
The supplier shall archive the following minimum information for each person that is involved in the activities of Manufacturing, Safety Management, Quality Management and / or releasing an authorised release certificate (eg: EASA Form 1):
(a) name;
(b) date of birth;
(c) basic training received and standard attained;
(d) specific training received and standard attained;
(e) continuation training received (if appropriate);
(f) experience gained;
(g) scope of the authorisation;
(h) date of first issue of the authorisation;
(i) expiry date of the authorisation (if appropriate);
(j) identification number of the authorisation (or equivalent means to identify the link between the authorisation and the staff member that holds the authorisation);
(k) changes to the data.
The above information shall be archived for at least 3 years after the staff member is no longer employed by the organisation or as soon as the authorisation or qualification or nomination is withdrawn and give reasonable access, on their request, to their own records.

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7 - Manufacturing, Testing and Inspection

13.3702.A.05

Manufacturing and Inspection Dossier (including work station documentation)

(a) The Supplier shall establish, maintain and provide a Manufacturing and Inspection Dossier that describes all means, processes and tools necessary to purchase, produce, assemble and test the Product in compliance with the Definition Dossier.

(b) The manufacturing and inspection dossier, covering work station documentation, shall include as a minimum:

(1) process flow diagram,

(2) applicable drawings,

(3) routings,

(4) Bill of Materials (BoM), including consumables, as referenced in the technical specification, Definition Dossier or Standard Operating Instructions (SOI),

Note: Temporary replacement of a part or material specified in the BoM by any other equivalent standard is only authorized when validated by the relevant Airbus technical expert. Permanent replacement is only authorized when the Definition Dossier has been updated accordingly.

(5) Manufacturing and control procedured (including inspection and test) performed for each of the approved facilities,

(6) measurement procedures in line with data and tolerance requirements and in conditions representative of Product integration into Aircraft or Aircraft major assembly,

(7) stamped work orders (traveler sheets/trailer sheets/shop routers or process sheets),

(8) Standard Operating Instructions (SOI),

(9) list of applied manufacturing and test tools.

(c) The Supplier shall define:

(1) a detailed plan for preventive and corrective maintenance of manufacturing and inspection means/tools,

(2) the Overall Equipment Efficiency (OEE) calculation of manufacturing means.

13.3703.A.05

Means and tools management

The Supplier shall:

(a) design, buy, manufacture, identify, calibrate, verify, validate, qualify, maintain and ensure traceability of manufacturing and inspection means and tools (hardware and software) to guarantee
the right level of quality and production ramp-up, and ensure that tooling-related processes comply with the specific Purchaser Requirements,

Note: The calibration of inspection means must be performed by a laboratory that has been evaluated on its compliance with the requirements to ISO 17025.

(b) have a documented process to guarantee the preservation, final integrity and quality of the means and tools at any time (including internal and external moves),

(c) perform Machinery Failure Modes and Effects Analysis (MFMEA) when designing new/modifying existing machinery (equipment, jigs & tools),

(d) ensure calibration control of means and tools which affect critical dimensions and values comply with, and are traceable to, recognised national or international standards.

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(e) describe required maintenance activities to be performed and secure the availability of the means and resources (including spares) to perform those activities.

13.3704.A.05
Airbus specific tooling
The Supplier shall comply with the Purchaser Requirements:
(a) for Airbus specific tooling required for the development, testing, manufacture and support of the Aircraft related Product.
(b) during the full lifecycle of specific tooling: concept, design, identification, manufacture, installation, certification, acceptance, modification, maintenance, re-certification, replacement, duplication, movement, storage, disposal, Tooling Dossier and Tooling Register.

13.3705.A.05
Test strategy and control
The Supplier shall:
(a) define its manufacturing test strategy to ensure that all potential defects are covered by manufacturing tests as upstream as possible,
(b) provide its manufacturing test coverage analysis method,
(c) ensure that manufacturing tests cover all components, parts and associated processes during all manufacturing and assembly phases,
(d) When requested by the Purchaser, justify and propose an action plan (e.g. Acceptance Test Procedure (ATP)) to mitigate the associated risks when full coverage is not achieved,
(e) When requested by the Purchaser, continually measure, analyze and improve the efficiency of its manufacturing tests.

8 - Process Control

13.3801.A.05
Process risk management (PFMEA)
The Supplier shall:
(a) apply the Process Failure Mode and Effects Analysis (PFMEA) methodology in accordance with EN9145,
(b) provide the results of its PFMEA to the Purchaser upon request,
(c) have a process for reviewing and keeping the PFMEA up-to-date at all times.

13.3802.A.05
Product & Process Critical Items (CIs) and Key Characteristics (KCs) - Preliminary listing and variation management
The Supplier shall, in line with EN9103:
(a) capture Product Critical Items/Key Characteristics provided by the Purchaser and/or design office,
(b) identify process Critical Items/Key Characteristics and indicate them in the process flow diagram,
(c) manage variation of these Product and process Key Characteristics.

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13.3803.A.05
Measurement System Analysis (MSA)
The Supplier shall provide the Purchaser with:
(a) the Measurement System Analysis (MSA) plan,
(b) the main results of its MSA including metrology (accuracy, precision) and Gauge R&R (Repeatability and Reproducibility) on Product and process Key Characteristics.

13.3804.A.05
Statistical Process Control
The Supplier shall:
(a) monitor the Product and process Key Characteristics by Statistical Control Process (SPC) and provide evidence as requested by the Purchaser,
(b) demonstrate using measurable evidence that the controls are efficient if other variation control methods are used.

13.3805.A.05
Process capability studies
The Supplier shall:
(a) set up variation management activities on Product and process Key Characteristics to achieve the capability target value (e.g. Cp, Cpk, Pp, Ppk) and provide evidence to the Purchaser,
(b) provide evidence to the Purchaser, starting with the initial process capability studies,
(c) define a specific action plan to improve the capability results in a continuous improvement approach.

13.3806.A.05
Control Plan
The Supplier shall:
(a) provide a Control Plan including, at a minimum, the criteria defined in EN9145, to ensure that the process is under control (stable, repeatable and meeting capability requirements defined in EN9145 unless otherwise specified by the Purchaser),
(b) have a process for reviewing and keeping the Control Plan up-to-date at all times,
(c) use recognised industrial standard template unless specifically agreed with the Purchaser,
(d) include in the Control Plan the list of activities (e.g. measurements, controls, tests, inspections) required at each phase of the process, including receiving, in-process and out-going requirements, to ensure that all process outputs will be in a state of control,
(e) include and indicate all identified Product and process Key Characteristics and Critical Items in the Control Plan,
(f) ensure the Control Plan is agreed by its own quality and production functions,
(g) provide to the Purchaser, for each approved facility/location, evidence that the Control Plan is operated and that the process outputs conform to the Purchaser Requirements.

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9 - Industrial Process Maturity

13.3901.A.05

Industrial process maturity

The Supplier shall achieve and demonstrate industrial process maturity by:
(a) ensuring its industrial processes are measurable against agreed serial condition targets to repeatedly deliver its Products on quality, on time and on cost,
(b) providing the status and evidence of industrial process maturity, via regular industrial reviews with the Purchaser.

13.3902.A.05

Production process run

The Supplier shall perform the production process run(s) at the intended production site(s)/line(s) under serial production conditions (e.g. tooling, gauges, processes including cycle time and Takt Time, quality performance, sequence, operations, instructions, materials, personnel, environment) to demonstrate the ability to satisfy requirements at the Purchaser demand rate.

13.3903.A.05

Product Validation Results

The Supplier shall:
(a) demonstrate that Products manufactured under serial conditions (e.g. tooling, gauges, processes including cycle time and Takt Time, quality performance, sequence, operations, instructions, materials, personnel, environment) during production process run are compliant to Verification & Validation plan,
(b) provide the validation testing results.

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AS14 - Buy

1 - Selection of Sub-Tier Suppliers and Results

14.4101.A.05
Supply Chain Flow Chart
The Supplier shall establish, maintain and provide the internal and external supply chain flow chart covering door-to-door processes (from reception to delivery) and including as applicable to the Product or Product family:
(a) physical flow,
(b) information flow,
(c) customer demand (quantity per week or month and lot size) and delivery frequency,
(d) production rate,
(e) available resources,
(f) available time,
(g) utilization rate,
(h) efficiency rate,
(i) measured (rated) capacity,
(j) lot size and lead-time,
(k) inventory between process steps (number of days = quantity/downstream usage),
(l) Master Production Schedule (MPS adherence),
(m) bottleneck identification,
(n) rejection rate,
(o) KPI's for delivery performance (On Time Delivery (OTD)) and quality performance (rejection rate),
(p) any other relevant information.

14.4102.A.05
Sourcing plan and supplier mapping
The Supplier shall establish, provide and maintain a sourcing plan including the make/buy decisions, and identification of potential Sub-tier suppliers, including:
(a) the results of the pre-selection assessments and audits of Sub-tier suppliers,
(b) the results (decision matrix) of Sub-tier supplier selection,
(c) the Sub-tier supplier mapping,
(d) the Sub-tier supplier R&O analysis and the status of associated actions.

14.4104.A.05
Supply of products delivered by Distributors/Stockists
The Supplier shall ensure that Products supplied from Distributors/Stockists for integration in their Product are:
(a) purchased from EN9120 certified source unless specifically authorized by the Purchaser, In case the distributor is not EN9120 certified, the check of documentation authenticity (CoC) shall be done with the original raw material manufacturer.
(b) authorized by the Original Equipment Manufacturer (OEM) when relevant,

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(c) manufactured by approved sources,

Note: for aerostructure and material Suppliers, this includes verifying that the couple <Product/Supplier site> is declared in the relevant Airbus database for the specific manufacturing site. For military or non-Airbus programs, the information is declared in the relevant customer database.

(d) for the scope aerostructure and materials Suppliers declared in the relevant Airbus database for the couple <Product/Supplier site> manufacturing site.

(e) delivered with the required delivery documentation.

Note: this requirement contributes to prevent the use of counterfeit or suspect counterfeit part and their inclusion in the Product.

14.4105.A.05

Flow down of production demand

The Supplier, based on its Customers' forecast and through its Master Production Schedule (MPS) and Material Requirement Planning (MRP) calculation, shall ensure production demand is well communicated to its Sub-tier suppliers, understood, accepted and integrated by them.

2 - Sub-Tier Supplier Management

14.4201.A.05

Sub-tier supplier risk management

The Supplier shall formalize, implement and maintain the procurement and Sub-tier suppliers risk and opportunity management system (including as a minimum Supply Chain risks such as resources, technological capability, industrial capacity, lead time, location, lot size, transportation, delivery, etc.).

Note: This system must be embedded in the global Risk and Opportunity management.

14.4202.A.05

Performance metrics

The Supplier shall:

(a) communicate the definition and content of its Sub-tier suppliers' performance metrics and associated objectives, on Purchaser request,

(b) provide on a regular basis or upon request, the results of its Sub-tier supplier metrics regarding performance versus objectives.

14.4203.A.05

Surveillance of Nadcap accredited Sub-tier suppliers

The Supplier shall:

(a) use Nadcap as a means of surveillance of its Sub-tier suppliers only if:

(1) the scope of Sub-tier supplier accreditation covers outsourced processes,

(2) the Sub-tier supplier's Nadcap accreditations are recognized by Airbus,

(3) the Supplier has access to all audit reports and findings of its Sub-tier suppliers,

(4) the Supplier receives information of Nadcap advisories and suspension or loss of Nadcap accreditations related to its Sub-tier suppliers.

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Note: If the Supplier has no access to above data and information required in (3) and (4), the Supplier must get this data and information from its Sub-tier suppliers.

(b) determine additional surveillance activities required to guarantee the final conformity of the Product, and justify its decisions to the Purchaser on request,
(c) provide the Purchaser on request with copies of its Sub-tier supplier Nadcap accreditations.

14.4204.A.05
Incoming inspection of procured Products

The Supplier shall ensure that incoming Products are in conformity with the applicable Design Data and the following requirements:
(a) verification of delivery and conformity documentation,
(b) visual incoming inspection,
(c) technical incoming inspection,
(d) testing (including documented sampling methodology) as appropriate,
(e) management of non-conformities possibly detected during the incoming inspection.

Notes:
(1) This includes incoming inspection of Products delivered by Airbus, another Airbus Supplier (or an Airbus Customer's supplier) to the Supplier for integration into its Product.
(2) When the Supplier has access to only some interface Design Data (e.g. for some BFEs and parts delivered from another Airbus Supplier or an Airbus Customer's supplier), it is the referential for the verification of the Product conformity.
(3) In case the non-conformity is originated or suspected to be caused by a design issue, the Supplier must inform the design holder for proper root cause analysis.

14.4205.A.05
Transfer of Work process

The Supplier shall:
(a) manage Buy-To-Buy or Make-To-Buy Transfers of Work (ToW) in order to evaluate and mitigate risks and identify opportunities for Airbus (on quality/on time performance),
(b) ensure its ToW process complies with specific Purchaser Requirements and includes in particular a transfer notification form, a risk register and a project plan.

Note: For Make-To-Make and Buy-To-Make ToW see AS13-Make.

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AS15 - Deliver

1 - Product Qualification: Acceptance Test Procedure and Report, or equivalent

15.5102.A.05
Acceptance Test Report
(a) The Supplier shall perform an acceptance test for each component of the Product.
(b) The test results shall be documented in the Acceptance Test Report (ATR) in accordance with its Acceptance Test Procedure (ATP).

2 - Delivery Operations

15.5201.A.05
Delivery activities - Product integrity and quality, packaging and identification
The Supplier shall:
(a) define and continuously improve:
(1) the management of delivery activities to guarantee the Product integrity and quality in accordance with Purchaser Requirements,
Note: Delivery activities includes labelling, handling, storage, packaging, packing, picking, preparation, preservation of the Product (including prevention of Foreign Object debris (FOd) and Foreign Object Damage (FOD)), shelf-life management, traceability and shipping.
(2) the packaging specifications and solutions (including protection and packing when relevant) to guarantee convenient, safe, robust, environment-friendly and cost-efficient delivery of Products.
(b) ensure that identification of parcels on the delivery note matches with physical identification of the parcels.

15.5202.A.05
Protective devices
The Supplier shall ensure that when protective devices (e.g. covers, caps) are fitted they comply with the following requirements as relevant to the Product:
(a) the Product cannot be operated or installed without removing protective devices,
(b) such devices are temporarily fitted with features to ensure that the operator removes them before operation or installation (e.g. a red flag),
(c) they are designed so that they do not cause any damage (in particular FOD) or malfunction to the Product.

15.5205.A.05

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Oversize Transport

For Oversize Transport, the Supplier shall:
(a) adhere to the availability date (pick-up date, linked to the Purchase Order) provided by Airbus,
(b) guarantee TCU (Transport Cargo Unit) transportability, including Transport Jigs with or without the WP Product, by securing for each shipment:
(1) compliance of TCU with transport conditions,
(2) integrity of TCU (complete and in conformance with the definition),
(3) accuracy of TCU characteristics and loading configuration (e.g. overall dimensions, weight, center of gravity position) contained in the relevant reports.
Note: Oversize Transport is not considered as General Cargo.

15.5207.A.05
Serial Delivery Condition

During serial phase, the Supplier shall only deliver Products from a couple <Product/Supplier site> recorded in the relevant Airbus database.

3 - Delivery Documentation

15.5302.A.05
Certificate of Conformity

(a) The Supplier shall release all its Products with a Certificate of Conformity (CoC).
Note: This implies having verified that the released Product is in conformity with applicable Design Data.
(b) The Supplier shall ensure that the CoC:
(1) is written in English (or is bilingual),
(2) contains at least the following information:
(i) CoC number,
(ii) Supplier name and address of the manufacturing site,
Note: for Distributors and Stockists, see also ASR "Documentation for delivery by Distributors/Stockists",
(iii) CAGE code if relevant,
(iv) Purchase order,
(v) Part number and Product designation,
(vi) Serial number or batch number if relevant,
(vii) Reference number to an original CoC (or equivalent) from OEM where applicable,
(viii) Quantity and unit as relevant,
(ix) Description and status of work performed, where applicable,
(x) Conformity details or remarks (e.g. reference to non-conformities affecting the Product if any, expiry date, life limitation, and any other conformity elements as requested by the Purchaser),
(xi) Following statement of conformity (or equivalent wording): "We hereby declare that the delivered Product(s) comply with the applicable requirements, specifications, drawings, regulations, standards and have been successfully tested and/or verified",

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(xii) Authorized signature and name (function also recommended) or individual, unambiguous and traceable signatory code,
(xiii) Date.

15.5303.A.05
Traceability of critical Product
The Supplier shall provide the Purchaser with information enabling identification of any Product subject to traceability requirements, even if integrated in an upper assembly.

Notes:
(1) This includes the identification of serial numbers of Products integrated in the upper Assembly, or several identical Part Numbers integrated at different locations.
(2) Means of identification must be agreed with the Purchaser.

15.5305.A.05
Documentation for Material Product Suppliers
The Supplier shall:
(a) supply at first and each subsequent delivery a Declaration of Conformance (as per EN10204 and/or other certificate as required in the purchase order),
(b) supply or make available on Purchaser's request:
(1) FAI report,
(2) Raw Material report (e.g. test results from the Supplier or from a Sub-tier supplier).

15.5306.A.05
Delivery documentation – General
The Supplier shall comply with the regulatory and specific Purchaser Requirements related to delivery documentation (e.g. commercial, release certificate and quality reports, logistics, transportation, customs).

15.5307.A.05
Customs documentation and compliance with local customs requirements
The Supplier shall:
(a) ensure that customs information and documentation are provided along with the delivered Product,
(b) comply with the local customs rules applicable to the country where the Product is delivered.
(c) when requested by the local customs authorities, provide the customs department of the Purchaser with the commercial invoice between buyer and seller.

4 - Non-Conformity and Delay Management

15.5401.A.05
Quality submission of insignificant non-conformities

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For non-conforming Product managed internally by the Supplier per Airbus formal delegation, the Supplier shall provide at the delivery of the Product a list of all non-conformities which are visible.

Note: Roles & responsibilities between the Purchaser and the Supplier may depend on the type of Product and the level of delegation. Any changes of delegation must be mutually agreed and recorded.

15.5402.A.05
Acceptance of non-conforming Product prior delivery

In case that non-conforming Product(s) has to be delivered to the Purchaser, the Supplier shall ensure that:
(a) the Purchaser has authorized the delivery of the non-conforming Product,
(b) non-conforming Product(s) are approved prior to delivery,
(c) accepted non-conforming Products are marked.

15.5403.A.05
Assessment of non-conformity after delivery to Airbus site

(a) In case a non-conforming Product (or Service) is identified at Airbus site, and when requested by the Purchaser, the Supplier shall assess the non-conformity and propose solutions (e.g. reject, scrap, or rework Product), and/or obtain acceptance by Airbus.

Note: In some cases and when agreed between Airbus and the Supplier, the acceptance of non-conforming Product(s) may be issued and managed by Airbus on behalf of the Supplier.

(b) When the Supplier has installed a non-conforming Product into its upper Assembly and/or has delivered a non-conforming Product to the Purchaser, the Supplier shall help identify the location of the non-conforming Product upon request.

15.5404.A.05
Notification of Product Quality Escape identified post-delivery

The Supplier shall:
(a) ensure Airbus is immediately informed in case Products have been delivered and it has been subsequently identified that they are or are suspected to be defective (Product Quality Escape) and this potentially impacts safety, technical, quality and/or industrial aspects,
(b) notify any Product Quality Escape in line with the EN9131,
(c) support investigation with Airbus to identify those Product Quality Escapes that could lead to an unsafe condition and provide assistance in dealing with any continuing airworthiness actions.

Note: Airbus, as the Type Certificate (TC) holder of the aircraft, is the only organization having the empowerment and the responsibility to assess the impact of a Product Quality Escape on the final Aircraft and to manage all resulting continuing airworthiness actions.

15.5405.A.05
Management of delays

The Supplier shall:

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(a) collect internal and external delays in an integrated or linked database, establish correlation between the delays found during industrialization, production (including tests) and after delivery to Purchaser or Customers,
(b) analyse the delays, identify and manage their root causes,
(c) record and correlate the root causes, set up corrective and preventive actions and measure their effectiveness,
(d) inform the Purchaser in case of forecasted delays.
(e) In case of raw material shortage specify which final part is affected by when

Note: If the supplier cannot meet the requested delivery date, he is obliged to work on improving the delivery date up to the need-date.

5 - Re-Release of Parts into the Airbus Production System

15.5501.A.05
Conditions to allow re-release of parts
When a part delivered to the Purchaser is returned to the Supplier and then is re-released into the Airbus production system, the Supplier shall make sure that all of the following conditions are satisfied:
(a) When the part is modified, rectified or newly reworked in another facility than the one where the part was produced, ensure that this facility has been approved by Airbus.
(b) The originating Supplier may send parts to a Sub-tier supplier only when the originating Supplier has full control of the contracted Sub-tier supplier and this has been formally agreed by Airbus.

15.5502.A.05
Documentation for re-release of parts
(a) The Supplier shall ensure parts re-released into the Airbus production system are accompanied by a release certificate, as follows:

(1) Authorized Release Certificate (ARC), e.g. EASA Form 1, FAA 8130-3:

(i) when the initial delivery of the Product was accompanied with an Authorized Release Certificate under the Supplier's Production Organization Approval, and
(ii) if this Production Organization Approval covers the scope of the work performed and the facility where the work has been performed.

(2) New Certificate of Conformity in other cases.

(b) The certificate for the re-release to Airbus and/or associated documents shall:

(1) be in line with requirements as specified in Airbus order,
(2) indicate that the Product re-delivered to Airbus is the one which has been removed from and returned to Airbus production line,
(3) state that it has never been flown or operated on in-service Aircraft since it was returned from Airbus.

Note: When the CoC or ARC cannot include the required information, the use of appendices are allowed, provided that the link with the release document can be traced.

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8 - Glossary

Abbreviations	*Meaning*
2D	Two Dimensional
3D	Three Dimensional
ACD	Airframe Certification Documents
AD	Airworthiness Directive
ADAP	As-Designed/As-Planned
ADR	Audited Data Route
AIDC	Automated Identification and Data Capture
AIPI	Airbus Process Instruction
AIPS	Airbus Process Specification
AITM	Airbus Inspection Test Method
AMM	Aircraft Maintenance Manual
AOG	Aircraft On Ground
APU	Auxiliary Power Unit
ARC	Authorized Release Certificate
ARL	Applicable Requirements List
ASD	Aerospace and Defense Industries Association of Europe
ASR	Airbus Aerostructures Supplier Requirements
ASTM	American Society for Testing and Materials
ATA	Air Transport Association of America
ATE	Automatic Test Equipment
ATI	Airbus Transport International
ATP	Acceptance Test Procedure
ATR	Acceptance Test Report
AWB	Air Waybill
BFE	Buyer Furnished Equipment
BoM	Bill of Material

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C-MAT-CDR	C-Maturity-Critical Design Review
CA	Constituent Assembly
CAD	Computer Aided Design
CAGE/NCAGE	Commercial and Government Entity
CAIR	Constituent Assembly Inspection Report
cARL	contractual Applicable Requirements List
CASID	Continued Airworthiness and Safety Interface Document
cDMU	configured Digital Mock-Up
CDR	Critical Design Review
CDS	Component Delivery Specification
CER	Composite Engineering Requirements
CG	Center of Gravity
CI	Critical Item
CM	Configuration Management
CMM/CMP	Component Maintenance Manual/Component Maintenance Publication
CMP	Configuration Management Plan
CoC	Certificate of Conformity
CoS	Condition of Supply
Cp/CpK/Pp/PpK	Process Capability Indexes
CPPR	Capture Product or Process Requests
CR	Certification Review
CRIT	CRITICAL Order
CVE	Compliance Verification Engineer
DAC	Design Assurance Coordinator
DCR	Design Change Request
DDA	Direct Delivery Authorization
DER	Design Engineering Representative
DFMA	Design for Manufacturing and Assembly

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DFMEA	Design Failure Mode and Effect Analysis
DFMR	Data For Manufacturing Review
DFMRO	Design for Maintenance, Repair and Overhaul
DMU	Digital Mock-Up
DO/PO	Design Organization/Production Organization
DOA	Design Organization Approval
DoE	Design of Experiments
DOID	Design Organization Interface Document
DOM	Design Organization Manual
DOS	Design Organization Signatory
DP	Design Principles
DPM	Defect Per Million
DQN	Design Query Note
EA	Equipment Assembly
EASA	European Aviation Safety Agency
EC	European Conformity
EHS	Environment, Health and Safety
EMS	Environmental Management System
EPA	European Part Approval
ERP	Enterprise Resource Planning
ESS	Environmental Stress Screening
ETSO	European Technical Standard Order
EWS	Engineering Work Specification
EXP	EXPEDITE Order
F&DT	Fatigue & Damage Tolerance
FAA	Federal Aviation Administration
FAI	First Article Inspection
FAL	Final Assembly Line
FCA	Free Carrier

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FDA	First Design Acceptance
FE	Finite Element
FEM	Finite Element Model
FH	Flying Hours
FHA	Functional Hazard Assessment
FIFO	First In First Out
FO	Foreign Object
FOd	Foreign Object debris
FOD	Foreign Object Damage
FPQ	First Part Qualification
FPY	First Pass Yield
FTI	Flight Test Installation
FWPS	Functional Work Package Specification
GSE	Ground Support Equipment
GTI	Ground Test Instructions
IAQG	International Aerospace Quality Group
IATA	International Air Transport Association
ICA	Instructions for Continued Airworthiness
ICOP	Industry Controlled Other Party
ICT	Information and Communication Technology
ICY	Interchangeability
IP	Intellectual Property
IPC	Illustrated Parts Catalogue
IPL	Illustrated Parts List
IPS	Individual Product Specification
ISB	Inspection Service Bulletin
ISO	International Standardization Organization
IT	Information Technology
KC	Key Characteristics

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KOR	Kick Off Review
KPI	Key Performance Indicator
LAI	Last Article Inspection
LLI	Long Lead Item
LRU/LRI	Line Replaceable Unit / Item
MAP	Mise Au Point
MARS	Manufacturer Approval Record Sheet
MDF	Material Declaration Form
MFT	Multi-Functional Team
MME	Maintenance Maintainability Evaluation
MOA	Maintenance Organization Approval
MPS	Master Production Schedule
MRBR	Maintenance Review Board Report
MRO	Maintenance and Repair Organization
MRP	Material Requirements Planning
MSA	Measurement System Analysis
MSG-3	Maintenance Steering Group 3
MSI	Maintenance Significant Item
MSL	Materials Selection List
MSN	Manufacturing Serial Number
MTR	Manufacturer Test Report
NAA	National Airworthiness Authorities
NC	Non Conformity
NDT	Non-Destructive Testing
O/W	Outstanding Work
OASIS	Online Aerospace Supplier Information System
OBS	Organization Breakdown Structure
OEE	Overall Equipment Effectiveness
OEM	Original Equipment Manufacturer

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OLW	Outlocated Work
OR	Operational Reliability
OTD	On Time Delivery
P/N	Part Number
PAC	Production Activity Control
PDM	Product Data Management
PDR	Preliminary Design Review
PFMEA	Process Failure Mode & Effects Analysis
PI	Process Instructions
PMA	Part Manufacturer Approval
PMP	Project Management Plan
PN	Part Number
POA	Production Organization Approval
PRA	Particular Risks Analysis
PRM	Project Review Meeting
PS	Process Specifications
PSSA	Preliminary System Safety/Reliability Assessment
QAP	Quality Assurance Plan
QCS	Qualification Compliance Sheet
QG	Quality Gate
QMME	Qualitative Maintenance Maintainability Evaluation
QMS	Quality Management System
QRM	Quality Review Meeting
QTP	Qualification Test Program
R&O	Risk and Opportunity
R&R	Repeatability and Reproducibility
RBS	Resource Breakdown Structure
RCN	Requirement Change Note
RFID	Radio Frequency Identification

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RFR	Request For Revision
SB	Service Bulletin
SCMH	Supply Chain Management Handbook (refer to IAQG)
SI	Special Instruction
SLA	Service Level Agreement
SN	Serial Number
SOI	Standard Operating Instruction
SP	Special Process
SPC	Statistical Process Control
SRM	Structural Repair Manual
SRM/ASR	Structural Repair Manual/Aircraft Structural Repair
SRU	Shop Replaceable Unit
SSI	Structural Significant Item
SSL	Standard Selection List
STR	Static Test Report
STS	Spares Technical Specification
TA	Technical Adaptation
TC	Type Certificate
TCCA	Transport Canada Civil Aviation
TCU	Transport Cargo Unit
TD	Technical Data
TDEP	Technical Data Exchange Plan
TEM	Tool and Equipment Manual
TM	Test Method
TMS	Transport Management System
ToW	Transfer of Work
TR	Test Request
TR	Temporary Revision
TTA	Time To Answer

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V&V	Validation and Verification
WBS	Work Breakdown Structure
WP	Work Package
ZSA	Zonal Safety Analysis

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9 - Terminology

Term	*Definition*
A/C related subcontracted activities	A/C related subcontracted activities cover all tasks performed by the Supplier at Airbus premises or an Airbus assigned facility different to that in which the item is originally manufactured. They can be planned activities (e.g. FAL and Plant Services manufacturing, inspections and testing.) or unplanned activities (e.g. Outlocated Work, Outstanding Work.).
Advanced Product Quality Planning (APQP)	Refer to EN9145.
Aerostructure Product	Constituent Assembly, Assembly or Elementary Part (see ABD0000).
Airbus Aeorstructures Supplier Requirement	Business requirement applicable to Airbus Aerostructures Suppliers. These business requirements are coming from either external requirements (e.g. laws, regulations) or internal Airbus policies.
Airbus Order	Any Purchase Order or work order including associated service technical specification placed by Airbus.
Airbus Proprietary Parts	Airbus Proprietary parts are referring to Aerostructure Work Package/sub assembly/ Elementary parts. As detailed definition of Assemblies, Elementary Parts and (Airbus) Company Standard is under responsibility of Airbus, they are considered as "Airbus Proprietary Parts" (see ABD0000).
Aircraft	Refer to EASA COMMISSION REGULATION (EC) No 2042/2003.
Applicable Requirements List	A compliance matrix pre-customized per business type/Product category (including requirements applicability, deliverables, Responsible function, Support function(s), Milestones...), which is finalized in accordance with the specificities of the Contract in order to generate the contractual Applicable Requirements List (CARL).
ASR Baseline	Baseline containing all the ASRs.

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Assembly	See ABD0000
Backorder	An unfilled Customer order or commitment. A Backorder is an immediate (or past due) demand against a Product whose inventory is insufficient to satisfy the demand.
Bill of Materials	Structure containing the list of all components/materials, the link between parent and child Products, and the quantity of each required to manufacture the end Product.
Change Process	Aircraft change process is the Airbus process to manage any change to the aircraft that requires Product design evolution or airworthiness traceability. The authorization of such changes is done through a MOD (Modification).
Common Phase	For aerostructure product development, The common phase, also sometimes referred as the plateau phase, is a joint Purchaser/ Supplier development step upstream of the Preliminary Design Review (PDR)/ Critical Design Review (CDR) Milestone necessary to converge towards an agreed definition of Work Package (WP) in compliance with the Purchaser Requirements. The common phase schedule and location is defined by the Purchaser. For information only, it is frequent that the common phase starts after Kick-Off Review (KOR).
Compliance Verification Engineer	Person in charge of the independent checking function ensuring: - Approval, by signing, of all compliance documents, including test Program and data, necessary for the verification of compliance with the applicable airworthiness, operational suitability and environmental protection requirements as defined in the certification Program, - Approval, by signing, of the technical content (completeness, technical accuracy, etc.), including any subsequent revisions, of the manuals required to be approved by the Agency [Aircraft Flight Manual (AFM), Airworthiness Limitations Section (ALS) of the Instructions for Continued Airworthiness (ICA), Weight & Balance Manual (WBM - limitation section), Maintenance Review Board Report (MRBR), where applicable].
Component	Means any engine, propeller, part or appliance.

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Concurrent Engineering	Work methodology based on the parallelization of tasks. Every function and their related processes could be involved to optimize their outcomes.
Condition of Supply	A Condition of Supply (CoS) is the design representation of an intermediate state of the Part for an intermediate Manufacturing Process stage. It is a "mean" for Manufacturing to ease their activities (e.g. transportation of heavy Parts, fixation of Part to the machine, adjustment guidance, etc...)
Conditions of Transport	Conditions include duration, temperatures, humidity, precipitation, marine environment, condensation, contamination, UV radiation, maximum force acceleration exposure, electromagnetic exposure etc.
Configuration Management	Technical and organization activities including: - CM planning and management, - Configuration identification, Configuration change control, - Configuration status accounting, - Configuration verification and audit.
configured Digital Mock-Up (cDMU)	A configured Digital Mock-Up (cDMU) is a 3D representation of the Aircraft generated with a CAD/PDM tool and composed of: - 3D Models created systematically to represent all Aircraft Constituent Items (except few particular cases: e.g. some sealants, some very small rivets.) - An overall Aircraft Product Structure with parentchild relations and positioning information with some specific nodes representing intermediate Assembly Operations on Manufacturing side, including final installation in Final Assembly Line (FAL) or pre-FAL. Configuration Metadata for lifecycle management and effectivities of all Aircraft Constituent Items. The cDMU allows, using configuration criteria and filtering functions, to get a consistent set of 3D Models representing a unique Product configuration (i.e. Scenario, Version, Manufacturer Serial Number (MSN), etc.) of a Zone, a Section, a Major-Component and of the overall Aircraft. Note that there are different types of cDMUs depending on the development phase with various types of content and for various purposes.

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Constituent Assembly	A class of configuration items, in the sense of ISO10007 (Quality management — Guidelines for configuration management), reflecting the physical Product assembly breakdown. The complete and tested Aircraft is the overall CA. It is broken down into several levels of CAs reflecting the various assembly processes, facilities and owners which contribute to the final Product. Each assembly process owner is responsible for the establishment and follow-up of its CA configuration up to Aircraft delivery to the Customer.(see ABD0000).
Contract	Agreement signed between the Purchaser and the Supplier to which cARL is incorporated hereof.
contractual Applicable Requirements List	The cARL is the result of a detailed agreement between Airbus Procurement MFT and the Supplier. The cARL presents - A list of ASRs to which the Supplier must answer, - A list of requested deliverables.
Control Plan	Refer to EN9145.
Critical Item (CI)	Refer to EN9103.
CRITICAL Order	Urgent delivery needed to avoid imminent Aircraft On Ground or work stoppage situation.
Customer	Refer to the definition in the Contract.
Customer Support & Service	Customer Support & Service is the provision of services to Customers before, during and after Aircraft Entry Into Service for assisting Customers in making cost effective and correct use of a Product. It includes assistance in planning, installation, training, trouble shooting, maintenance, upgrading, and disposal of the Product. All parties recognize mutual interest to reach a high quality level in support and solutions provided to the airline Customers. This quality can be defined by: - Efficient support organization on both sides - Clear role & responsibility of stakeholders - Timely delivery & update of Technical Data - Collaboration on daily logistic conditions Effective technical support & repairs - Structured maintenance Program

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Customizable Module (Cabin)	Module design that considers the prediction of needed range of different customized solutions (not specific to a given Customer). Note: Module design that fulfils a specific Customer need/version (specific to one Customer) is called Customized Module.
Delegated Design	An identified individual that has been granted the rights by a Design Authority to exercise Design Signatory rights on
Delegated Scope	Design Scope with associated Design Rights over which an individual can exercise his/her design responsibility, on behalf of his/her delegating design authority. A Design Scope encompasses type of design activities and documents, domain of application including Product and discipline when relevant.
Design Authority	An individual that has been granted the rights to manage the design responsibilities on his/her Delegated Scope and to delegate a part of his/her responsibility to "Delegated Design Signatories", and/or "Delegated Design Authority", when sub delegation of Design Authority is allowed in his/her Design Right.
Design Data	All data/deliverables resulting from design activities, produced in line with the appropriate process tasks & rules and respecting the relevant requirements (e.g. technical requirements, airworthiness requirements, sustainability requirements etc.)
Design Data Set	Also called "Definition Dossier". Set of data/documents, which freeze the technical configuration of an Aircraft, or a Product, by means of a drawing set and Technical Specifications/standards, taking into account the certification requirements. The purpose of the Design Data Set is to fix the reference status of the definition of the Product, and to provide the approved definition information relating to the reference status.
Design Maturity	Ability of the Product to meet the Aircraft operability performance within the development time frame; the operability performance covers availability, reliability, usability and cost within a given operational environment.

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Design Organization Interface Document	The DOID is the Airbus Supplier deliverable that complements the Airbus Design Organization Manual (A-20) in documenting the compliance with Part 21J requirements.
Design Organization Signatory (DOS)	Design Organization Signatory (DOS) is a tool and associated database for the management of the nominated Design Signatories.
Distributor	An organization carrying out the purchase, storage, splitting or sale of Products without affecting Product conformity. (Source IAQG dictionary)
Early Warning	Early information on any issue or risk that may have an impact on the Purchaser operations and performances (technical, quality, industrial aspects, etc.)
Environmental Stress Screening	Manufacturing operation performed to reveal latent defects or early failures (infant failures capture).
Equipped Parts	See ABD0000.
First In First Out (FIFO)	This method for inventory management assumes that the oldest (first) item in stock is used first.
Foreign Object debris (FOd)	Refer to EN9146.
General Cargo	General Cargo is related to transport of Products from Supplier sites to Airbus sites and for plant to plant transportation, not subject to permission for Oversize Transport.
Ground Support Equipment	Equipment required on the ground to support the operation and maintenance of the Aircraft and all its airborne Equipment.
Guaranteed Weight	Contractual weight, to be respected.
Identifiable Part	Aircraft elementary part for which full traceability from the used raw materials, manufacturing records and shipment records needs to be secured by the manufacturer.
List of Substances	Substances that are proposed for regulation (and/or are subject to being banned under laws/regulations) in connection with manufacture, placing on the market and/or use. This list must not be considered as exhaustive.

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Maintenance	Item identified by the manufacturer whose failure: - could
Material	Material being either raw material or consumable material used on an Aircraft/Engine/APU or a Component: Consumable material is any material which is only used once, such as lubricants, cements, compounds, paints, chemicals dyes and sealants etc., Raw material is any material that requires further work to make it into a Component part of the Aircraft such as metals, plastics, wood, fabric etc.
Material Products	Material Products include Blanks, Specified Items, Standard Parts and Standard Material referenced in Airbus databases.
Mise Au Point (MAP)	Identifies the requirement for a change/adjustment, to ensure the correct assembly of the aircraft in accordance with the definition.
Nadcap	Nadcap is a worldwide cooperative program of major companies designed to manage a cost-effective consensus approach to special processes and products and provide continual improvement within the aerospace and defense industries.
Non- Destructive Testing	Non-Destructive Testing refers to inspection processes used to ensure that manufactured parts, components and assemblies comply with the quality requirements of the relevant standards or definition dossiers. An Inspection Process is by definition non-destructive and is considered as a manufacturing step. NDT are identified in the Masterlist ref. ME0721033 in DocMaster/NormMaster.
Operability	Operability: - Aircraft Operability is the ability of a product to meet the Operational requirements in terms of Availability, Reliability, Usability and Cost within a given Operational Environment. - Design Maturity is the ability of a product to meet the Aircraft Operability performance within the Development Timeframe. - The overall objective of Aircraft Operability & Design Maturity Discipline is to ensure that each aircraft (NC), product, and/or enabling product reaches the highest level of operational performance in terms of operational reliability,

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	availability and maintenance cost, when operated by the Airlines.
Operational Readiness	Operational Readiness is all the elements that demonstrate that the system/item/product produced is ready and mature for successful operation (meeting the meeting the stakeholder requirements and needs) in its operational context by the Operational organisation (customer) when it's delivered.
Operator	Means "any owner of an Aircraft that operates the Aircraft, i.e., uses, causes to use, or authorizes the use of the Aircraft or any lessee that operates the Aircraft pursuant to a lease, or any representative Aircraft Operator/Owner/Lessee).
Organization Breakdown Structure	A representation of the Project organization, arranged so as to allocate accountability (time, cost, performance) of Work Packages to organizational units.
Outlocated Work	Work performed on a Product: - by the original manufacturer and/or its sub-contractor, - after its release and transfer to the control of another manufacturer and before Aircraft Entry Into Service.
Outstanding Work	Work performed on a Product out of serial condition after its release and transfer to the control of another manufacturer and before Entry-Into-Service.
Oversize Transport	The dedicated means of transport for CA/MCA and return of associated transport jigs, which cannot be performed using standard transport means. Oversize Transport activities involve aircraft components or sub-assembly components carried for Airbus using: - Beluga or other specific chartered oversized freighter aircraft - Dedicated & specific sea vessels and harbour infrastructure, Dedicated river barges and harbour infrastructure or working in connection with dedicated oversize transport systems, - Specific road oversize transport means and infrastructure or working in connection with dedicated oversize transport systems.
Packaging	Packaging is the process of wrapping Products with

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	special material. Products can be packaged either individually or in sets.
Packing	Packing is the process of placing the items that have already been packaged into larger containers for shipping.
Parachevement	Parachevement is work done out of serial condition by a worker not belonging to the original production unit.
Part	Parts manufactured in complete compliance with an established industry, Agency, competent authority or other Government specification.
Part Number	Manufacturer's, Supplier's or industry standard identifier for a Part, Assembly, kit or Material Product. A P/N, when linked with its Manufacturer Code (NSCM), provides a unique identity for the given Product. A P/N consists of not more than 15 characters.
Process Key Characteristics (Process KC)	Refer to EN9103
Product	In the frame of this document "Product" is to be understood as "Item/Product" as defined in the Contract. Note: This includes any spare, replacement part and/or service as applicable.
Product Key Characteristics (Product KC)	Refer to EN9103
Product Security Assurance	Grounds for confidence that a Product meets its security objectives. It allows a quantification of rigor and discipline to establish a level of security confidence in a System/Equipment: - Security Development Assurance specifies the activities that are necessary to ensure that the functions of the System/Equipment will perform as intended (need for security related: organization, architecture/coding rules, development plan, Configuration Management tool, ...). - Security Effectiveness Assurance specifies the activities that are necessary along the lifecycle of the System/Equipment to ensure that its security controls are as effective as expected (penetration testing, vulnerability management

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	including Commercial-Off-The-Shelf (COTS)...)
Product Structure	An organized collection of business and technical information and data relating to a Product, which allows the sharing of that information and data, A breakdown of the Product that contains all the necessary data to support the change process, data exchange and traceability over the life cycle of the Product.
Product StructureBreakdown	Breakdown of the Product/Service (end Product and Enabling Product) in different sub-products according to the technical requirements, including Key Contributing Parties' Product breakdown. It is detailed enough in order to support the definition of manageable Work Packages of the whole Work Breakdown Structure (WBS).
Product Support Plan	Plan which describes the integrated logistic support organization
Production Part Approval Process (PPAP)	Refer to EN9145
Program	A Program spans the total lifecycle of a Product/Service, including development, manufacturing operations and inservice support. It coordinates the technical, administrative and financial tasks, intended to design, develop, produce and support this Product or Service. It consists of a group of interdependent or directly related Projects and may include elements of related work outside the scope of the Projects.
Project	Unique and temporary effort consisting of a set of coordinated and controlled activities with definite start and finish dates. It is undertaken to achieve a unique objective (by means of a Product, solution or Service) It covers a defined perimeter according to specific requirements, including constraints of time, cost, resources and quality . It starts with an initiation act (Contract, mission letter or equivalent). It is finished when the Project objectives have been achieved or a decision has been taken to stop it.

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Project milestone	Project milestone in this document must be understood as a planned date for a review at which - Compliance and maturity assessment activities are verified (including deliverables), - the status of the review is defined.
Project Work Package	Split of Project activities to be performed into smaller and manageable elements as per Work Breakdown Structure, including end Products and enabling Products, either internal or subcontracted activities.
Purchaser	Refer to the definition in the Contract.
Purchaser Requirements	Any requirement contained in the Contract including its appendices such as cARL, cATD (contractual Applicable Technical Documentation), cATL (contractual Applicable Tools List), logistic conditions, Technical Specification.
Qualification Plan	Document describing all activities required during Product development to ensure the final conformity of the Product with technical specifications.
Quality Gate	Check-point to measure and evaluate Product and process quality by assessing critical or major deliverables at defined phases of the process. The criteria for assessment are commonly agreed by Customer and provider before running the Quality Gate review.
Quality Metrics	A Quality Metric is a measurement tool by which efficiency, performance, progress, or quality of a plan, or Product can be assessed.
Quality Review Meeting	Management review aiming to: - provide an overall quality status, - ensure main quality concerns have robust corrective and preventive action plans and major ones are escalated to PRM, - share a common view with Supplier Quality Representative(s) and strengthen the quality network, - secure the route to next Maturity Gate (MGx) and associated risks and opportunities, - decide Quality Representative attendance to PRM.
Repair Order	Order dedicated to purchase Component repair service.

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Resource Breakdown Structure	Establishes the resource needs of the Supplier and Key Contributing Parties (manpower, skills, roles, responsibilities, authority, material resources and schedule). Material resources include tools and/or facilities (including those required for the execution of the Project beyond their current capability) that will be used for the Project (e.g. acquisition and maintenance of rigs, test, integration benches, external laboratories).
Rotable Item	Aircraft constituent item such as Constituent Assembly, Assembly that is interchangeable or replaceable and can be swapped by the operator from one Aircraft to another Aircraft requiring appropriate identification to ensure its tracking and traceability.
Service	Work and/or activities performed by the Supplier in order to support Product design, manufacturing, maintenance or operation.
Signatory	behalf of and under the responsibility of the delegating Design Authority.
Significant Item	affect safety (ground or flight), and/or, - is undetectable during operations, and/or, - could have significant economic impact.
Site	Refer to the Supplier premises location defined in the NAA capabilities authorization certificates, and where the Service is completed.
Special Instructions (SI)	Special Instructions (SI) is a solution of design that is authorized for experimental and temporary use on an aircraft. It must be removed from the Aircraft before delivery to a customer.
Special Process	Airbus is using the special process definition according to IAQG 9100: "Where the results of processes cannot be fully verified by subsequent inspection and testing of the Product and where, for example, processing deficiencies may become apparent only after the Product is in use." The manufacturing and Non Destructive Testing (NDT) special processes are identified in the Masterlist ref. ME0721033 in DocMaster/NormMaster.

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Standard Selection List	List of Airbus Materials, Standards and manufacturing processes applicable per Aircraft Programme in the Design Data Sets selection.
Statement of Work	As per IAQG SCMH APQP manual: The SOW is a formal document that defines the entire scope of the work involved for a producer and clarifies deliverables and timeline. The statement of work should include: - Deliverables and due dates - Tasks that lead to the deliverables, and who these tasks are assigned to Resources needed for the project including facilities and equipment - Specifications and procedures - Governance process for the project.
Stockist	Commercial retailer or wholesaler that stocks Products. (Source IAQG)
Structural Significant Item	Any detail, element or Assembly, which contributes significantly to carrying flight, ground, pressure or control loads and whose failure could affect the structural integrity necessary for the safety of the Aircraft.
Sub-Contractor	Refer to a company contracted by the Supplier.
Sub-tier supplier	Supplier of the Airbus Supplier. It can be a partner, subsidiary, sub-contractor or other business unit of the same group.
Supplier	Refer to the definition in the Contract
Supplier Supportability Engineering Plan	Defines the activities performed during the design and development phases to make sure the WP is properly designed for Aircraft operability and Design Maturity, and to set up efficient Product support during the in-service phase.
Supplier to Supplier Shipment	Describes the use case where Airbus orders Products which are shipped directly from one Supplier to another Supplier. It is a special use case within the Free Issue activity. The child part is never delivered to Airbus facilities, hence not logistically handled by Airbus.
Takt Time	The available production time divided by Customer demand.

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Technical Specification	Document which states the required characteristics of a Product, such as design objectives/requirements, performance levels and safety taking into consideration the certification aspects. Part of the Design Data Set.
Test Method	A Test Method is a written instruction enabling the performance of tests (such as physical, mechanical, chemical, fire tests). A test can be considered as a technical operation or procedure that determines one or more characteristics of a given Product or manufacturing process, according to a specified procedure.
Third Party	Relating to a person or group besides the two primary parties (not the Purchaser and not the Supplier) involved in the Contract.
Transfer of Work	Transfer of Work (ToW) are all the necessary activities to be performed by Airbus and/or suppliers due to changes in the manufacturing location of Airbus parts/items/workpackages (except in-between Airbus sites) and/or changes of supplier or its sub-tiers, in order to ensure smooth business continuity.
Type Design	The Type Design consists of: - the drawings and specifications, and a listing of those drawings and specifications, necessary to define the configuration and design features of the Product shown to comply with the Applicable Requirements - information on materials and processes and on Product manufacturing and assembly methods necessary to ensure the conformity of that Product - the Airworthiness Limitations section of the Instructions for Continued Airworthiness as required by the appropriate Certification Specification (CS); and - any other data necessary to allow by comparison, the determination of the airworthiness of later Products of the same type.
Unsalvageable Item	Item assessed as no longer suitable for its intended flyable use.

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